



OREGON HEALTH & SCIENCE UNIVERSITY BOARD OF DIRECTORS MEETING

June 29, 2017
1:30 pm– 3:30 pm
CLSB 3A002

1:30 pm	Call to Order/ Chairman's Comments President's Comments	Maria Pope Joe Robertson, MD
1:45 pm	FY17 YTD Results, Proposed FY18 Budget and Academic Tuition and Fee Book (Action)	Lawrence Furnstahl Elena Andresen, PhD
2:15 pm	Closure of Institute of Environmental Health and Policy Update (Action)	Elena Andresen, PhD
2:30 pm	Policy Change for Program Closures (Action)	Elena Andresen, PhD
2:40 pm	Rural Health Initiatives	Elena Andresen, PhD
2:55 pm	School of Public Health <i>Introduction, vision, overview</i>	David Bangsberg, MD, MPH
3:15 pm	Appointment of Ass't Secretary of the Board (Action)	Maria Pope
3:20 pm	Committee Change – UHS Board (Action)	Maria Pope
3:25 pm	New Business; Adjournment	Maria Pope

Oregon Health & Science University
Board of Directors Meeting
April 6, 2017

Following due notice to the public, the regular meeting of the Board of Directors of Oregon Health & Science University (OHSU) was held at 9:30 a.m. in the Collaborative Life Sciences Building, 2730 SW Moody Road, room 3A002, Portland, Oregon.

A transcript of the audio recording was made of these proceedings. The recording and transcript are both available by contacting the OHSU Board Secretary at 3181 SW Sam Jackson Park Road, Mail Code L101, Portland, Oregon 97239. The following written minutes constitute a summary of the proceedings.

Attendance

Board members in attendance were Maria Pope, Chair, presiding; David Yaden, Vice-Chair; Prashant Dubey; Frank Toda; Joe Robertson; Ken Allen; Wayne Monfries; Suzy Funkhouser and Amy Tykeson. Also present were Lawrence Furnstahl, Chief Financial Officer; Connie Seeley, Secretary of the Board; other OHSU staff members and members of the public.

Call to Order

Maria Pope called the meeting to order at 9:30 a.m.

Chairwoman of the Board's Comments

Ms. Pope acknowledged OHSU and its principled leadership and community during this very difficult time in our political environment. She expressed her appreciation of President Robertson's opposition to the American Health Care Act. Additionally, she expressed the board's appreciation to all OHSU employees and leadership who are working hard to help OHSU meet its financial goals. Meeting our financial goals means keeping our promise of being a good steward of the public trust, continuing to invest in our research and education missions and providing the greatest care for the greatest number of Oregonians.

President's Comments

Dr. Robertson spoke on the following topics:

- ***CLSB***
How this building continues to inspire visions of the future of healthcare and education.
- ***AHCA (American Health Care Act)***
OHSU recently spoke out against this new bill.
- ***Travel Ban***
OHSU recently spoke out against the executive order on immigration, more commonly referred to as the Travel Ban. Dr. Robertson reiterated that all are welcome at OHSU.
- ***Budget***
The hiring chill continues. The upcoming budget process for FY18 will be completely transparent. Dr. Robertson encourages any employee to inquire about the budget process if they so desire.
- ***Welcome Mitch Wasden, Ed.D.***
Dr. Robertson welcomed Dr. Mitch Wasden to OHSU. Mitch is the new CEO of the healthcare system.

- ***Zika Virus Research***

Two of our VGTI researchers, Drs. Daniel Streblow and Alec Hirsch, recently published some noteworthy findings about the Zika. This study helps us understand how the virus manifests itself and has significant implications for the development of therapies and vaccines that could work in humans.

Approval of Minutes

Ms. Pope asked for approval of the minutes from the October 27, 2016 board meeting, and the January 26, 2017 board meeting. Upon motion duly made by David Yaden and seconded by Ken Allen, the minutes were unanimously approved.

Repeal/Replace ACA

Abigail Tibbs, J.D.

Ms. Tibbs spoke about the Federal budget; the proposed \$5.8b cut to the NIH; government funding, specifically Congress's return to the appropriations process; potential government shutdown on April 28th; the debt limit; and drug pricing issues. She spoke of likely scenarios of why the AHCA failed. In state politics, OHSU's bills are moving through the legislative process with bipartisan support.

Mr. Monfries asked, with regards to the repeal/replace issue and budgeting, is it better to assume a bill will go through, or plan as if nothing will change? Ms. Tibbs replied that the challenging aspect of all this is that there is no plan. Usually even if stakeholders disagree, legislatures will tell you what is going to happen. It's part of the etiquette of legislating. We should be on the lookout for the use of regulatory reform to undermine the ACA and the impact of that and where they're headed with that. The process is less transparent and there's not the same deliberative legislative input as you would have if they were doing it through traditional processes. I think something is going to have to happen. There's no way that the Republicans can go back to the districts and not have touched the ACA. They have the marketplace stabilization rules that just came out, and they may claim victory on that. They may claim victory on this Price V. House, depending on what they decide to do there. Regarding tax reform I understand that what Trump is originally talking about has sort of fallen flat on Congress. They haven't been particularly interested in that, so I know it's a must do for Speaker Ryan. I haven't heard a lot of momentum there. It's been 20-30 years since they have revised the tax code comprehensively, so it's not like they have a group of legislatures who are particularly experienced in doing that.

Dr. Robertson stated, regarding the ACA, that even without major legislative change you will see it is becoming less automatic. It's becoming less automatic, particularly in this state, to sign up for Medicaid. We are watching the roles of those on Medicaid, they are falling and whether that is going to be 10% or 20%, I think there will be significantly fewer people on Medicaid then we saw at the peak implementation of the ACA.

Ms. Funkhouser thanked Ms. Tibbs for fighting the good fight. This is very important to OHSU's bottom line, but more importantly it is important to about 800,000 Medicaid patients in Oregon not including exchange patients. This is exactly where we should be on this issue and continue to follow the regulatory issues. To your point on the Medicaid patients that are going to fall off the rolls, OHSU has always done a really good job when they come in to the hospital and they don't have coverage to be able to get them coverage while they are in the hospital. We need to continue to have that service available so that if they come in uninsured, hopefully we can get them insured and lined up by the time they leave.

Mr. Yaden asked if funding is secure for the new building at Portland State, the School of Public Health. Ms. Funkhouser replied that Portland State is well-positioned in the process. It goes through a capital construction process in the Oregon legislature so folks know there is a proposal before the Oregon legislature to get capital construction bond funding for a building that will contain the School of Public Health. OHSU is certainly supportive in advocating for that as well. The capital construction process is always sort of its own sausage making process at the end of session, but they presented it well through the Higher Education Coordinating Commission process and I expect that if there is adequate bonding available that they are well-positioned to

receive what they need. There's always tinkering about what type and what flavor of bonds, but I do believe they are well positioned on that.

Ms. Tykeson asked about the discussions on how to fill the gaps in the State of Oregon budget. Ms. Tibbs replied that there is about a \$900 million gap in the Medicaid budget. Legislative leadership has convened a series of stakeholder work groups to try to resolve that. Dr. Robertson and colleagues across the healthcare sector are a diverse group and have helped move the conversation around, sort of a collective strategy amongst everybody to help resolve the problem, including payers and providers. OHSU is well-positioned in that conversation because we have always tried to look at the tools we have available to help leverage funds for the state and we will continue to do that, to preserve OHSU, the resources that come to our mission, education, research mission and to fund the Medicaid program. There is conversation about the provider tax program and about the hospital community and the insurer community and how that plays out in the distribution of pain. It's still yet to be seen. They are trying to resolve this issue theoretically by May, but we are at the table. Dr. Robertson is certainly a leader. We have faculty and staff engaged and I feel really positive about the state looking to OHSU as a resource for what's best for Oregonians, not just what's best for OHSU.

Ms. Tykeson asked if the CCO bill goes through, would those funds then flow back in to support the Medicaid gap? How might that work? Ms. Tibbs replied that she did not know the intricacies of that bill and will get the information to Ms. Tykeson later.

FY17 February Financial Results

Lawrence Furnstahl

Mr. Furnstahl gave an update on several financial topics. In addition to touching on the Income Statement and the Balance Sheet, he went into some detail about OHSU's current budget position and steps being taken to reduce expenses this fiscal year. He also described the flow of OHSU's hiring since 2007. He concluded with a brief update on OHSU's debt financing.

Mr. Dubey stated that Mr. Furnstahl has stated that revenue is a function of price, volume and mix, which would mean that, in OHSU's case, volume and mix are our capacity of bed space and social services, correct? Mr. Furnstahl replied, "Yes." Mr. Dubey then asked, on the price side, if it is true that OHSU's rate is lower than similarly situated institutions? If that is true, is there an opportunity for OHSU to effect that? What are the sensitivities in doing so? Mr. Furnstahl replied that, normally if you look around the country, you look at nationally available public data or data that's available through trade associations, the academic health center generally has higher payment net realized rates than the other hospitals and that generally reflects the fact that they have unique services of quaternary care. They are drawing patients from large areas and they are hard to replace. It would be fair to say we see less of that at OHSU within the data. There's always signal and noise in the data, so I want to warn us about that. When we look at the critical success factors going forward, as we have done our budget planning, making sure that OHSU is paid appropriately for the unique services that we provide and the unique costs of providing that service, which include not only facilities and technology, but include having built a faculty over decades, making sure that we advance programs that continue to represent that unique position, those tertiary and quaternary programs. Making sure that we use our capacity both on the hill, on the south waterfront and at our partner's effectively and then making sure that we continue to work at our cost position. Those are all the levers. Getting paid appropriately is an appropriate lever.

Mr. Dubey asked if OHSU's rates are appropriate for what it provides. Mr. Furnstahl replied that that is one of the levers we need to continue to work on.

Dr. Robertson interjected that, historically, OHSU has always kept at the forefront of its thinking, making OHSU available to as many Oregonians as possible. That has been the underlying driver above and beyond everything else. That probably has some negative influence on OHSU's ability to maximize its rate.

The State of Performance Improvement

Chuck Kilo, M.D.

Dr. Kilo gave a comprehensive overview of the performance improvement efforts here at OHSU in his annual report. He touched on the consortium (Vizient) that OHSU is a member of and the amount of data collected for the comparison report that comes out annually. He touched on hospital acquired infections and the mortality rate. He spoke of C. diff prevention. He spoke briefly about monthly communications to the entire clinical staff.

Mr. Yaden referenced a slide Dr. Kilo had used during his presentation, where it showed OHSU at #17 with a lot of ups and downs. If you get to the top 10, what is the persistence of staying in the top 10? Dr. Kilo said it is tough to stay in the top 10, that you are not on Easy Street once you get there. The measurements change every year and the percentage of measures, the weighting, changes every year. So you have to be continually diligent to stay in the top ranking.

Mr. Yaden said that we ask so much of faculty and staff these days, in terms of not only doing their jobs, but understanding the changing world around them, the different things that they have to learn. We also know lean takes a long time to really build into a culture. Do you have just an observation about it? How are we achieving the balance of getting the job done, but not putting too much on our faculty and staff? Dr. Kilo replied that we are about five years into our lean application and when you are five years in you are just getting started. So we have a long way to go. Our faculty, not just our clinicians, but our nursing staff and our pharmacy staff, have adopted this in a really impressive way, particularly compared to a lot of academic medical centers. We have a ways to go and we need to be observant and careful about how much we put on our faculty. They are very productive. We want them to be more productive. We, right now, are in the process of implementing a major epic efficiency effort. The electronic health record, as you also know, there's a lot of things in literature about physician burnout that is real. The electronic health record is a primary component of that, not alone, but it is a primary component. So we are putting in place a major Epic efficiency effort. We are talking about it this afternoon with our administrative team and we will be talking about it in the OPP board coming up as well.

Dr. Toda commented that it has been a while since we have chatted and maybe it's just that I'm a lot smarter a year or so later, but Dr. Kilo I wanted to comment that as you know I served about 12 years on the National Board of Examiners for the healthcare criteria for performance excellence and I was just kind of going through the checklist here. You touched every area of the performance excellence model and I'm so very thrilled to be at this institution and seeing an institution actually walking the talk. So thank you sir.

Ms. Pope said she would like to recognize both Ken Allen and Prashant Dubey who sit on the University Health System board and meet regularly with Dr. Kilo and others on these matters, and she thanked them both.

Inter-professional Care Access Network (I-CAN)

Peggy Wros, Ph.D.

Dr. Wros gave a comprehensive presentation on I-CAN, the Inter-professional Care Access Network, and the progress that's been made serving disadvantaged and underserved populations.

Dr. Robertson said he wanted to take the opportunity to give a special thanks for this work because as OHSU strives to improve the health and well-being of Oregonians, this work ensures that that indeed applies to all peoples and all populations.

Ms. Pope then acknowledged and thanked board member Suzy Funkhouser, who will be leaving the board, and Legal Counsel Janet Billups, who will be retiring. **Ms. Pope, Mr. Yaden** and **Dr. Robertson** all thanked them for their years of service.

Resolution 2017-04-01 *Suzy Funkhouser recognition*

Ms. Pope asked for a motion for Resolution 2017-04-01. David Yaden moved to approve the motion. Ken Allen seconded the motion. The motion passed.

Resolution 2017-04-02 *Janet Billups recognition*

Ms. Pope asked for a motion for Resolution 2017-04-02. David Yaden moved to approve the motion. Ken Allen seconded the motion. The motion passed.

Adjournment

Hearing no further business, Ms. Pope adjourned the meeting at 11:11 a.m.

Respectfully submitted,

Connie Seeley
Secretary of the Board



Proposed FY18 Operating & Capital Budget: Financing Health Sciences in Oregon

OHSU Board of Directors / June 29, 2017

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FY18 Proposed Budget: Overview

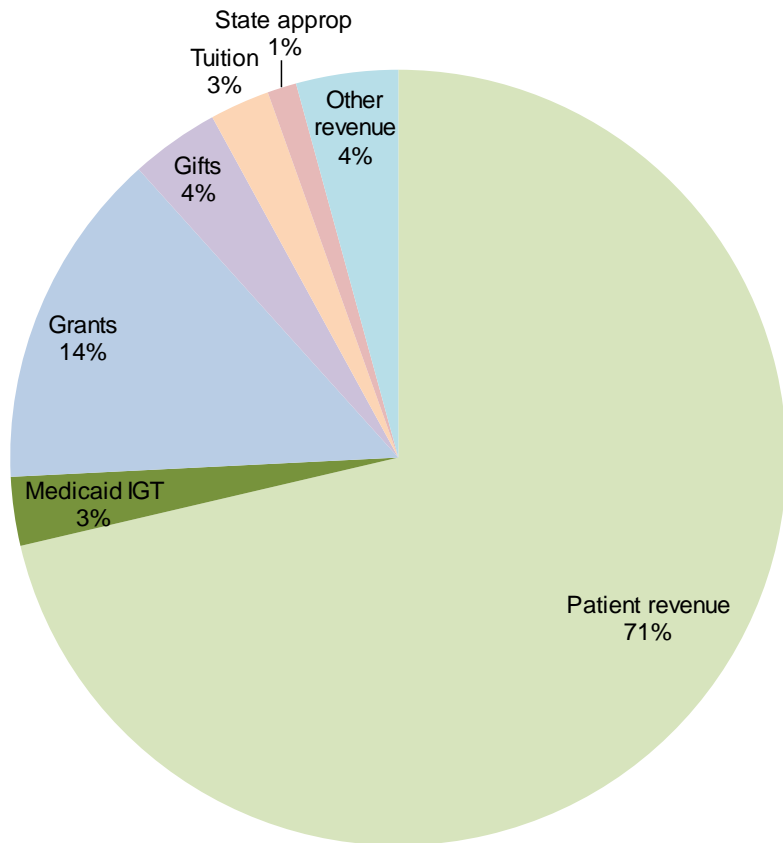
- This document presents for the Board's consideration OHSU's proposed FY18 operating and capital budget. It was reviewed at the Finance & Audit Committee on June 22nd.
- Earnings over the past several years have included non-recurring income from the State grant to the Knight Cancer Challenge, investment from gift funds in the OregonHeart artificial heart program, Oregon's Hospital Transformation Performance Pool funded through Medicaid, and income sharing with Salem Health in FY16.
- Absent these one-time items, OHSU's base operating income has been relatively stable at ~\$100 million per year, absorbing increases in depreciation from opening the Collaborative Life Sciences Building and other major capital additions.
- Thus on an EBITDA basis (base income adding back depreciation & interest), earnings have increased from ~\$240 million to ~\$280 million, now 9.5% of revenues.
- Proposed FY18 budget includes 5% revenue growth to nearly \$3 billion, generating base operating income of \$100 million and \$283 million of EBITDA on a pre-GASB 68 basis (that is, with PERS pension expense on a cash contribution basis, projected to rise 25% next year).
- At a time of growing uncertainty and slowing revenues, the proposed budget focuses on execution and restraint, while advancing key University priorities.

FY18 Proposed Budget: Overview (continued)

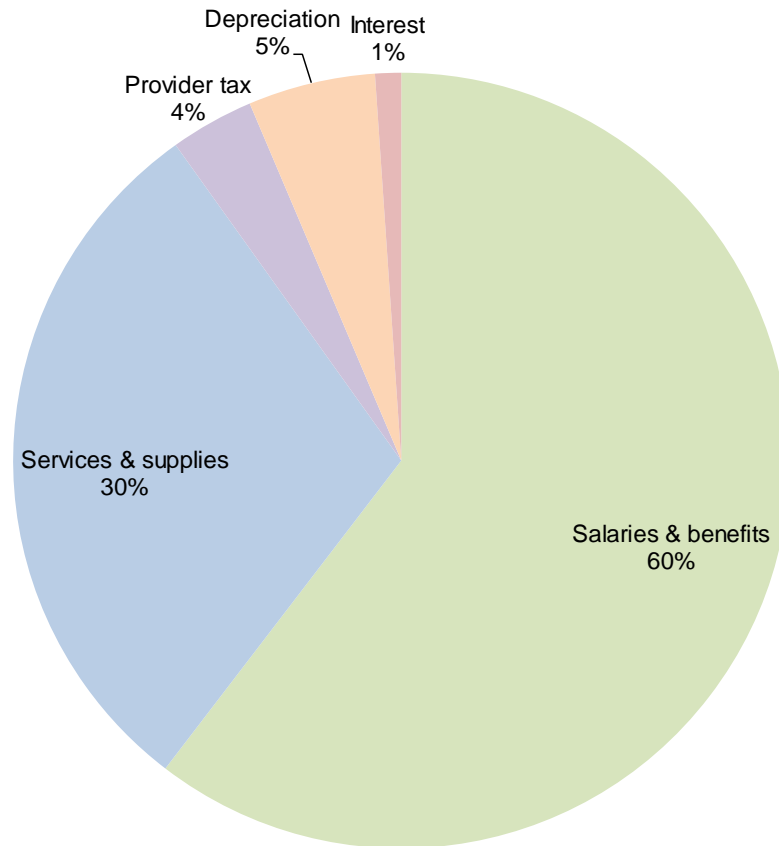
- In FY15 and FY16, the largest driver of earnings was 10% growth in patient revenues, half from volume and half from rate, including impact of the Affordable Care Act. This rapid growth has fallen in half to 5% for FY17 and FY18, as further increases in adult medical / surgical census are challenged by extremely high occupancy rates.
- Accordingly, we have held budgets flat against inflation in most parts of the University, while reducing annual capital spending by -8%, from \$192 million in FY17's budget to \$161 million next year, plus \$15 million for the first of 10 years' contributions to a reserve for improving parking infrastructure.
- In addition, OHSU will spend \$246 million in FY18 on the CHH-2 / Rood Family Pavilion project and the Knight Cancer research facilities, funded by debt issued in 2016 and 2017, the \$200 million State grant to the Knight Cancer Challenge, and gifts.
- Next year's revenues continue to include \$80 – 85 million in special Medicaid funds (above what other hospitals receive) through the Intergovernmental Transfer (IGT) mechanism. Since 2000, IGT funds have come to OHSU as the State's public health sciences university and have been transferred to support research & education, leaving OHSU Hospital on a level playing field with other Oregon health systems.
- On net, the FY18 budget generates \$62 million of positive cash flow from earnings, keeping OHSU's days cash on hand level at 200 with 5% growth in cash spending.

Proposed FY18 Budget in a Nutshell

FY18B Revenue = \$3.0 Billion



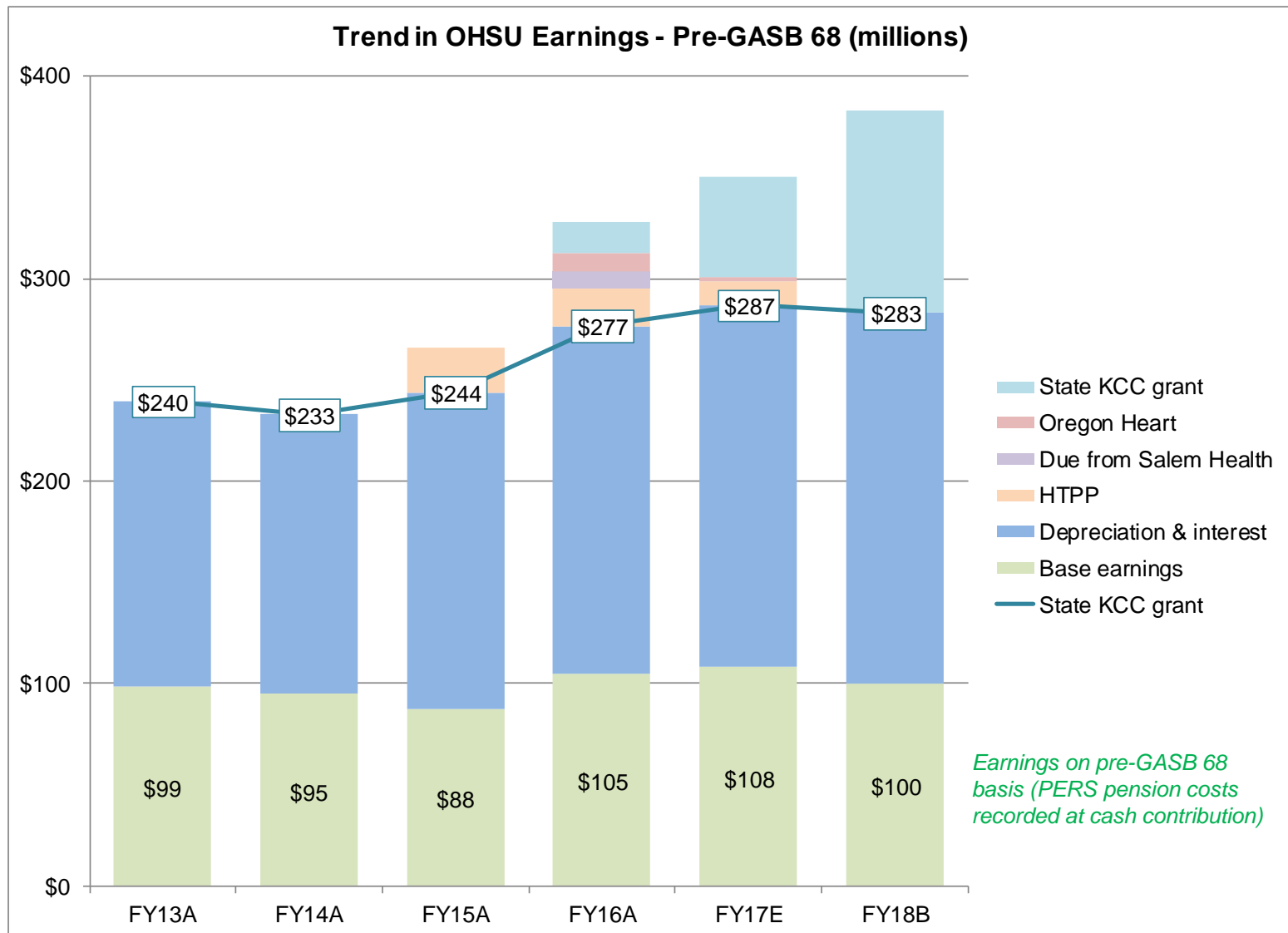
FY18B Expense = \$2.9 Billion



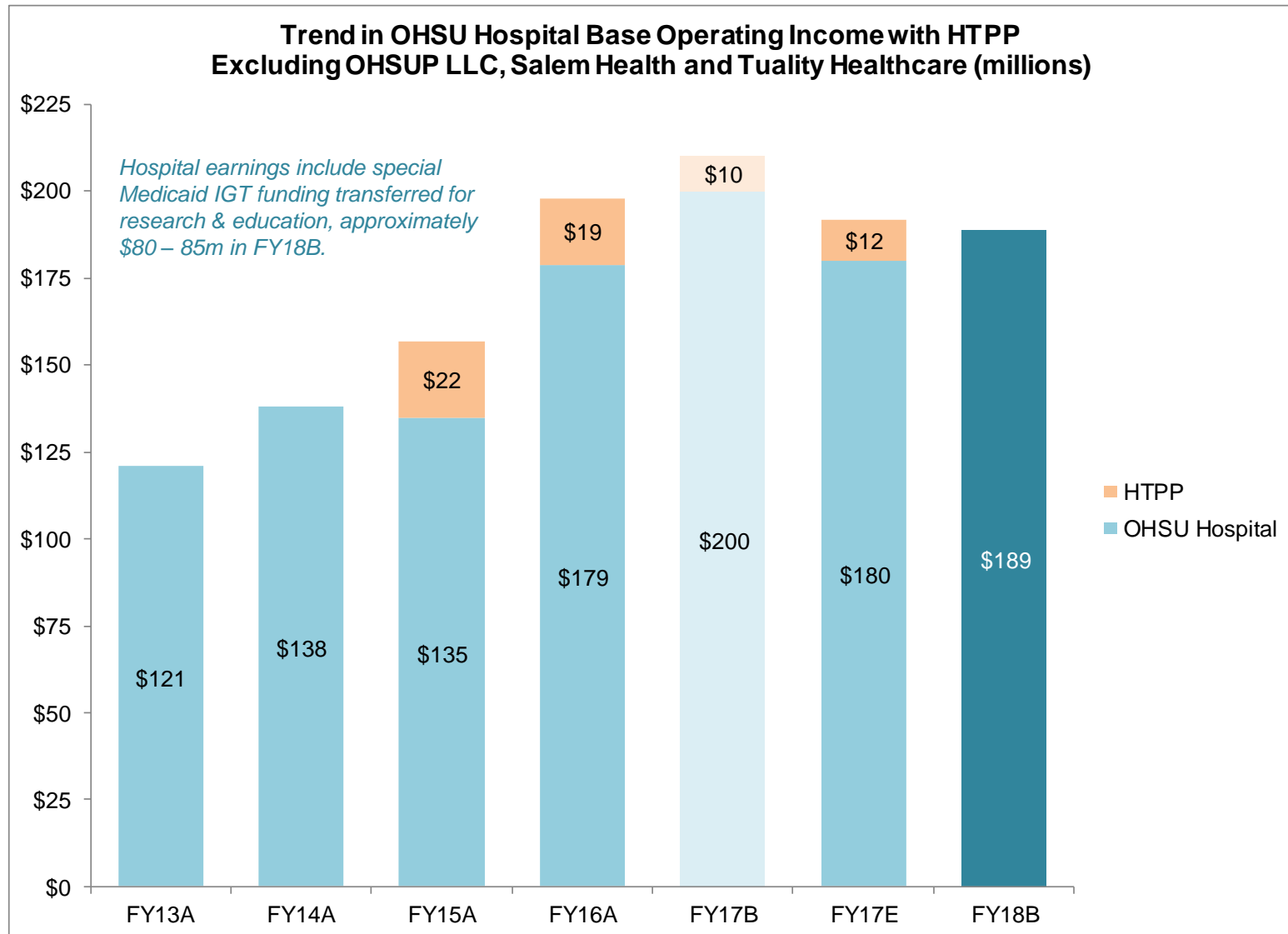
Revenue – Expense = \$100m / year →
Capital & Program Investment

- OHSU receives extra Medicaid funding of \$80 – 85m (dark green) through the Intergovernmental Transfer (IGT) mechanism that is allocated to research & education
- Oregon uses this method to support the academic mission of its public health sciences university in place of a larger general fund allocation

Trend in OHSU Earnings (FY13A – FY18B)



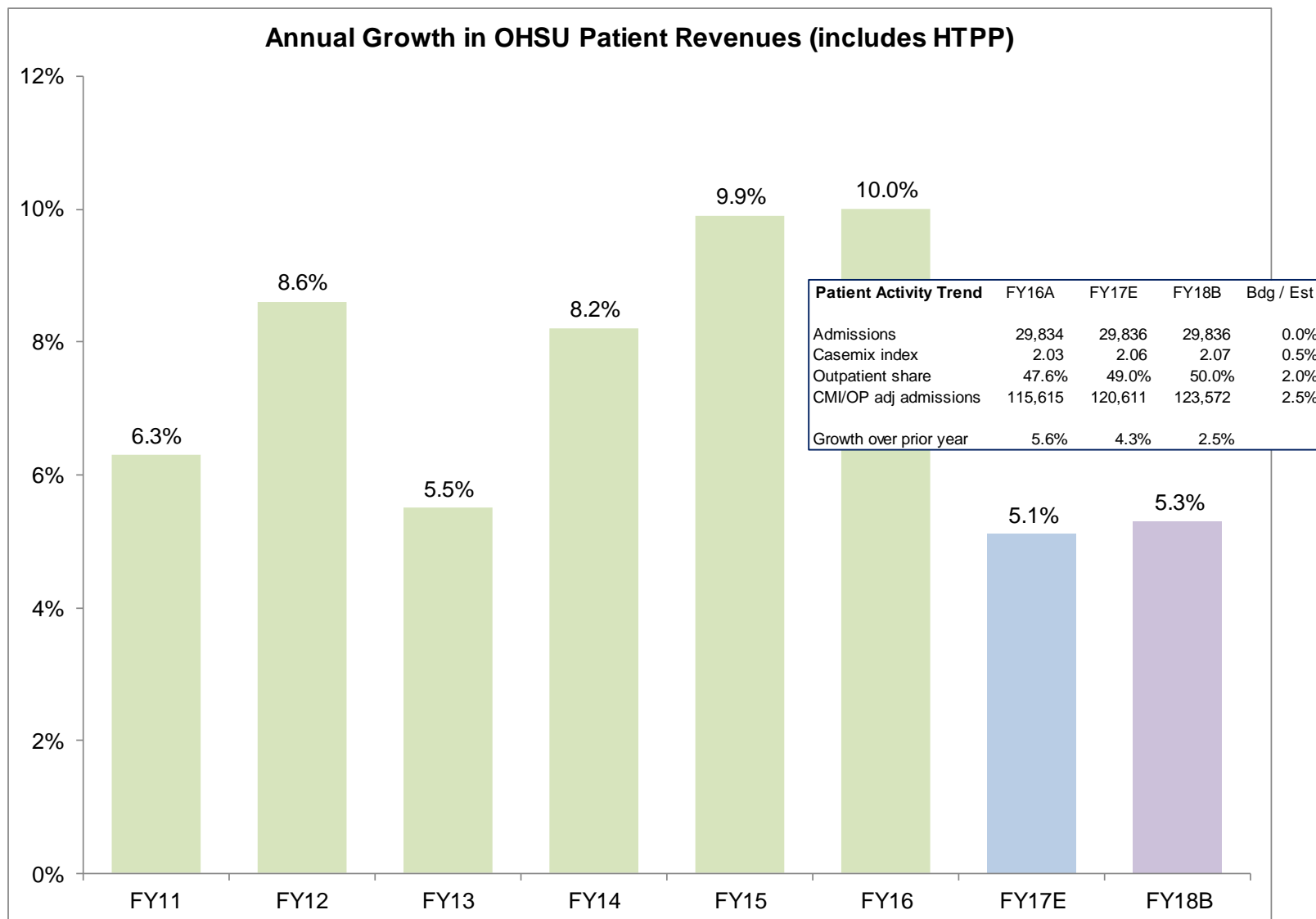
Trend in Core Hospital Earnings (FY13A – FY18B)



5 Year Growth in Key Resources (FY13A – FY18B)

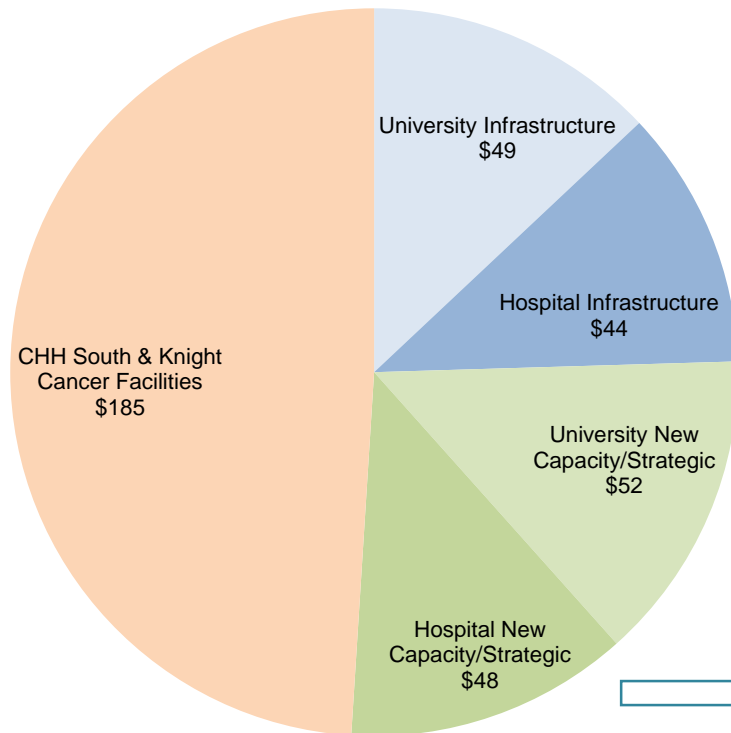
(millions)	FY13A	FY18B	5 Yr CAGr
Net patient revenue	\$1,520	\$2,201	8%
Grants & contracts	366	419	3%
Gifts applied to operations	65	110	11%
Tuition & fees	59	74	5%
State appropriations	30	36	4%
Other revenues	92	126	6%
Operating revenues	2,132	2,966	7%
Salaries & benefits	1,247	1,731	7%
Services & supplies	592	852	8%
Medicaid provider tax	54	100	13%
Depreciation	112	152	6%
Interest	29	31	1%
Operating expenses	2,034	2,866	7%
Operating income	\$98	\$100	0%
<i>Research & educ transfer</i>	<i>\$41</i>	<i>\$85</i>	<i>16%</i>
<i>Number of faculty</i>	<i>2,341</i>	<i>2,987</i>	<i>5%</i>
<i>Number of other staff</i>	<i>11,643</i>	<i>13,736</i>	<i>3%</i>
<i>Square feet in use (000)</i>	<i>4,663</i>	<i>5,186</i>	<i>2%</i>
<i>CMI/OP adj admissions</i>	<i>103,149</i>	<i>123,572</i>	<i>4%</i>

Deceleration in OHSU Patient Revenue Growth

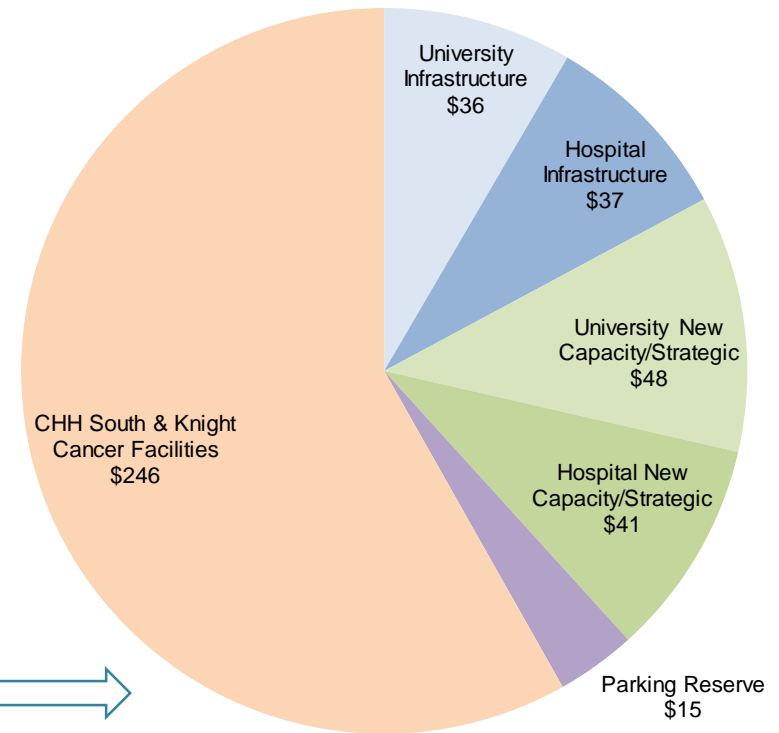


Proposed FY18 Capital Budget Compared to FY17

FY17 Capital Budget (total = \$377m)

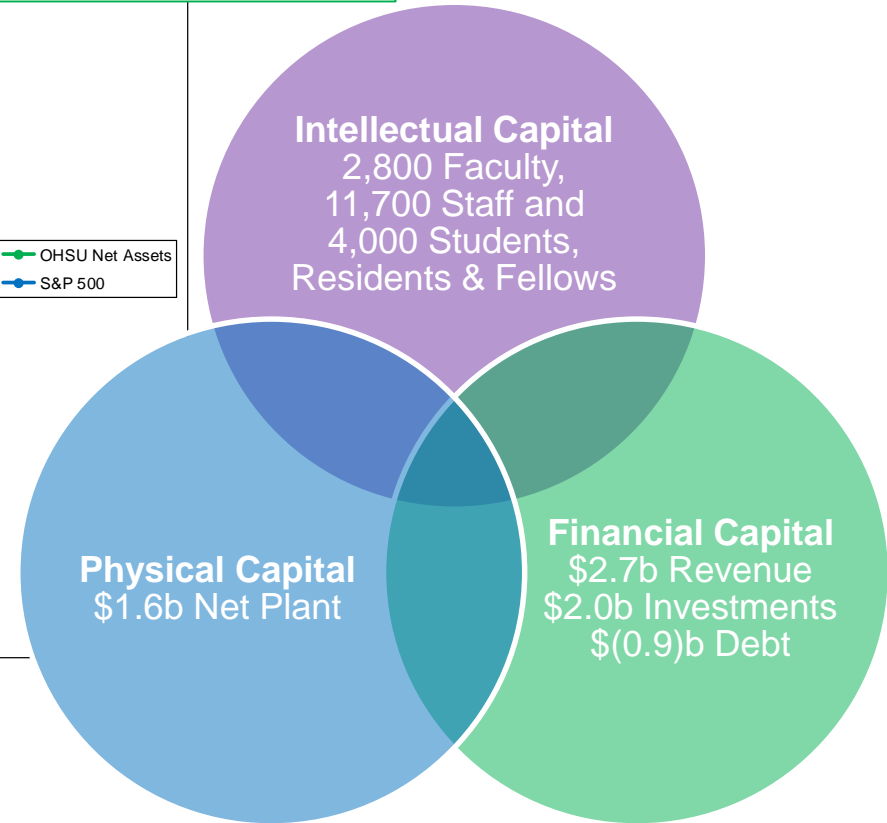
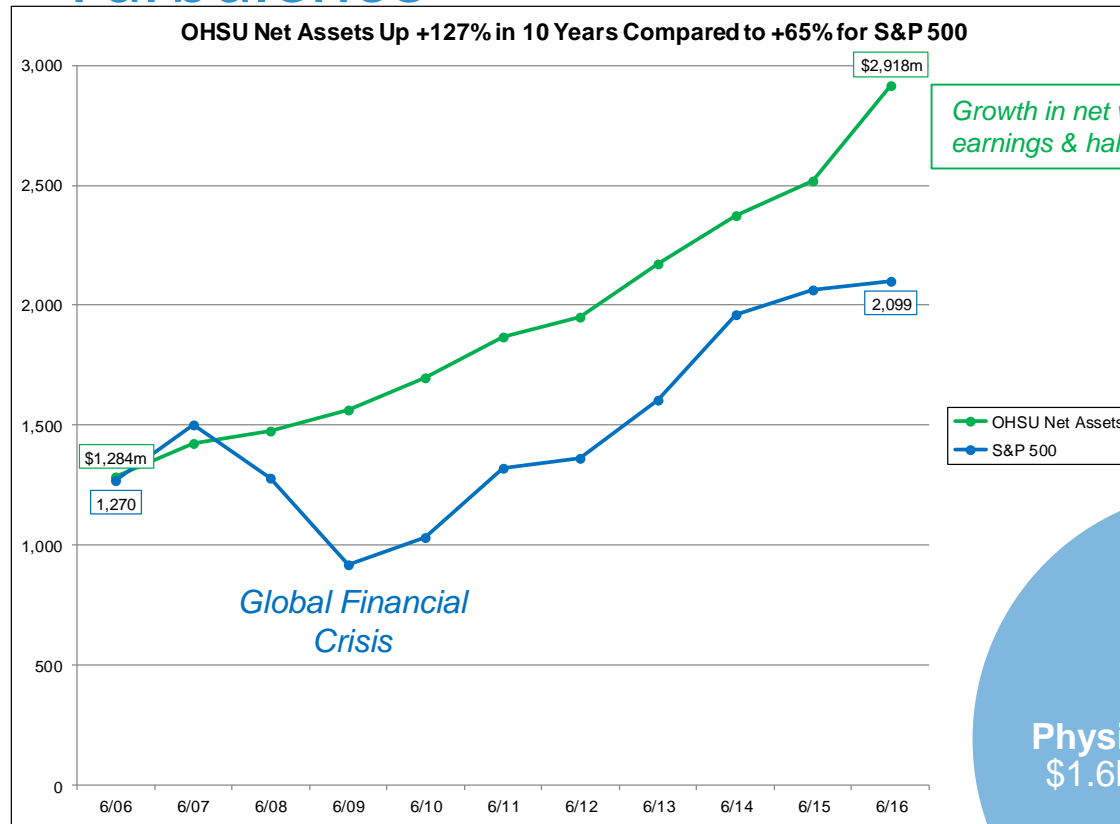


FY18 Capital Budget (total = \$423m)



Annual capital spending (blue, green & purple) reduced -8% from FY17 to FY18, including first of 10 years parking reserve (purple). Major buildings (orange) funded in FY17 & FY18 from State grant, debt and gifts.

Vision 2020 Track Record: Managing in Turbulence



OHSU will partner to make Oregon a national leader in health and science innovation for the purpose of improving the health and well-being of Oregonians.

OHSU Competitive Advantage: Recruiting Faculty

- The Vollum Institute, Director – Marc Freeman, Ph.D.
 - Howard Hughes Medical Investigator from U. Mass Medical School
 - Focus on glia-neuron interactions in healthy & diseased brain
- Knight Cancer Institute, Early Detection Program – Sadek Esener, Ph.D.
 - Led Cancer Nanotechnology Center of Excellence at UC San Diego
 - Holds 18 patents and has launched more than 10 startups
- Behavioral Neuroscience, Chair – Bitá Moghaddam, Ph.D.
 - From University of Pittsburgh, leader in neurodevelopmental disorders
 - Her work has led to the discovery of the first non-monoamine targeting compound for treatment of schizophrenia
- Physiology and Pharmacology, Chair - Carsten Schultz, Ph.D.
 - From European Molecular Biology Laboratory in Heidelberg, Germany
 - World-leader in chemical biology, cell signaling, fluorescent probes
- OHSU – PSU School of Public Health, Founding Dean – David Bangsberg, M.D., M.P.H.
 - From Massachusetts General Hospital (Director, MGH Global Health)
 - Founded first NIH Clinical and Translational Science Initiative-funded program on urban health disparities
- Recruiting chairs for Microbiology & Immunology and Biochemistry & Molecular Biology

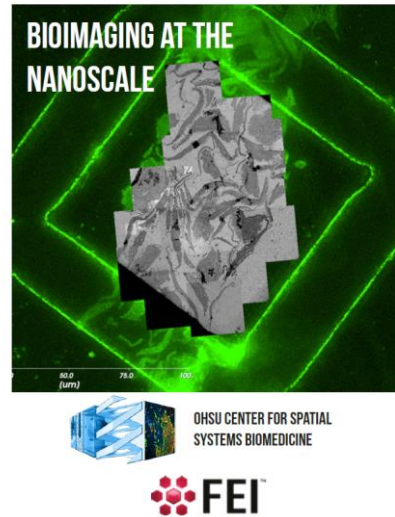
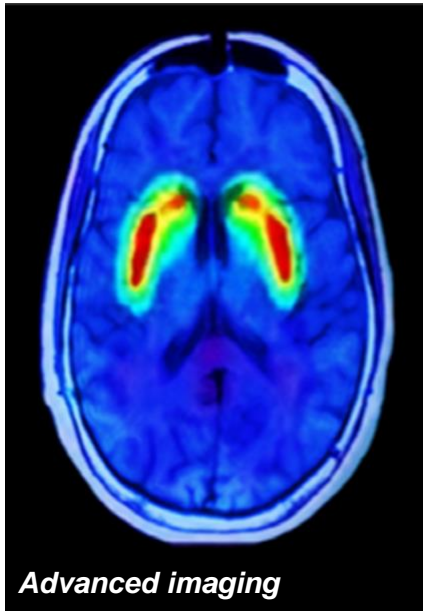


OHSU Competitive Advantage: Advancing Faculty

- School of Medicine, Dean – Sharon Anderson, M.D. (Chair of Medicine since 2013)
 - First woman president of the American Society of Nephrology, served on two NIH advisory councils and as chair of two NIH study sections
 - Former chief of medical service at VA Portland Health Care System
- Pediatrics, Chair – Dana Braner, M.D., F.A.A.P., F.C.C.M.
 - At OHSU over 30 years, served as chief of Pediatric Critical Care Medicine and medical director of Doernbecher Pediatric ICU
 - Pioneering editor of computerized medical education programs, former medical director of Project Hope on US Navy humanitarian aid missions and medical volunteer in over 30 countries
- Family Medicine – Jennifer DeVoe, M.D. R'04, MCR'10, D.Phil.
 - Internationally known researcher on community practice to eliminate health disparities and advance innovative policy interventions
 - Elected to the Institute of Medicine in 2014, Chief Research Officer at OCHIN
- Neurological Surgery, Campagna Professor and Chair – Nate Selden, M.D., Ph.D.
 - Clinical focus on functional neurosurgery for children including epilepsy and spasticity, performed first implantation of neuronal stem cells in a human patient
 - Served on governing bodies for Society of Neurological Surgeons and Congress of Neurological Surgeons
- Chief Clinical Officer, OHSU – John G. Hunter, M.D., F.A.C.S., F.R.C.S. (Edin.)
 - OHSU Chair of Surgery 2001 – 2016, Interim Dean of School of Medicine
 - Current chair of American Board of Surgery, recognized expert in Barrett's esophagus, esophageal cancer & laparoscopic GI / biliary surgery



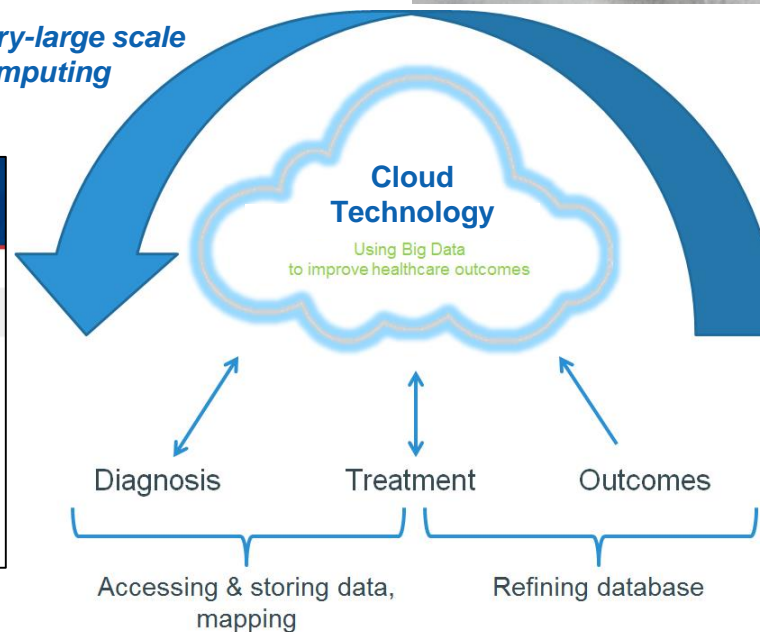
World-Class Capacities to Support Faculty Work



Global reach



Very-large scale computing

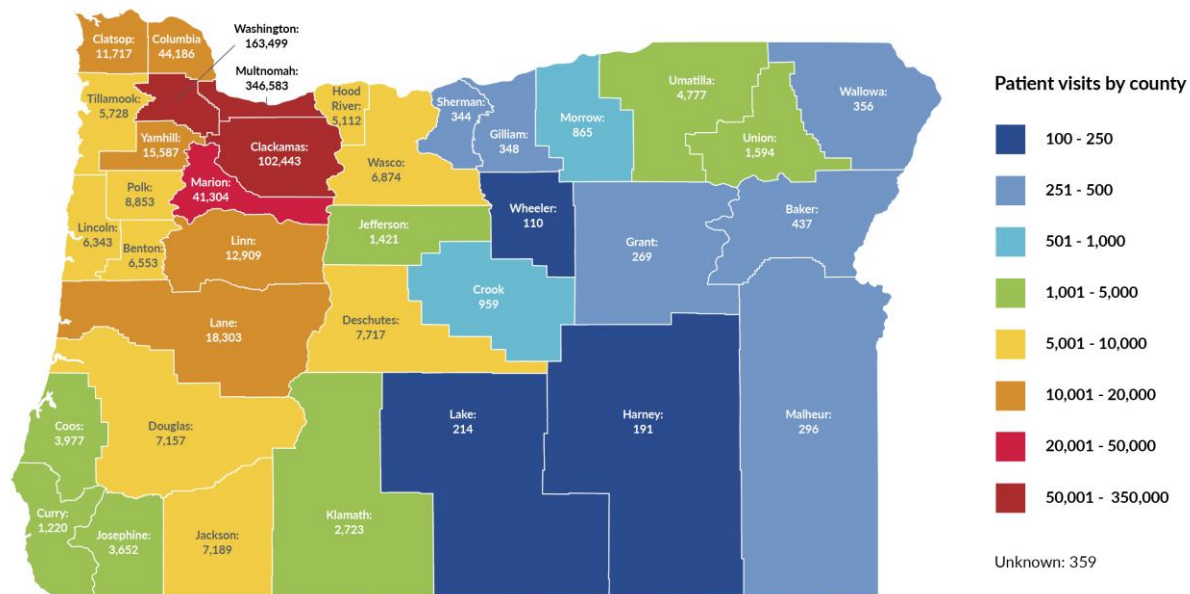


Intel & OHSU Announce Collaborative Cancer Cloud at Intel Developer Forum (8/25/15)

The Collaborative Cancer Cloud is a precision medicine analytics platform that allows institutions to securely share patient genomic, imaging and clinical data for potentially lifesaving discoveries.



OHSU's Patients, Programs & Brand Span the State

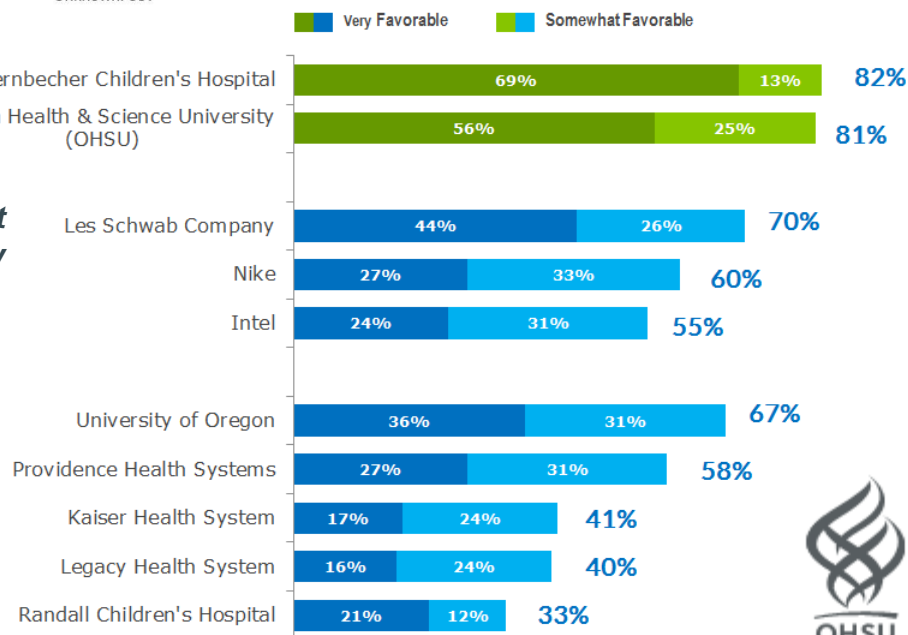


Knight Cancer Institute Community Partnership Program

- 53 projects in 34 of 36 Oregon counties
- 89% of projects run in rural counties
- 18 projects have been completed to date reaching 7,767 Oregonians
- 5th funding cycle launching now

Example: Palliative care patient navigation program reduced ER visits by 55% among participants

Q: Tell me if you have a very favorable, somewhat favorable, neutral, somewhat unfavorable, or very unfavorable impression of organization (state-wide results)



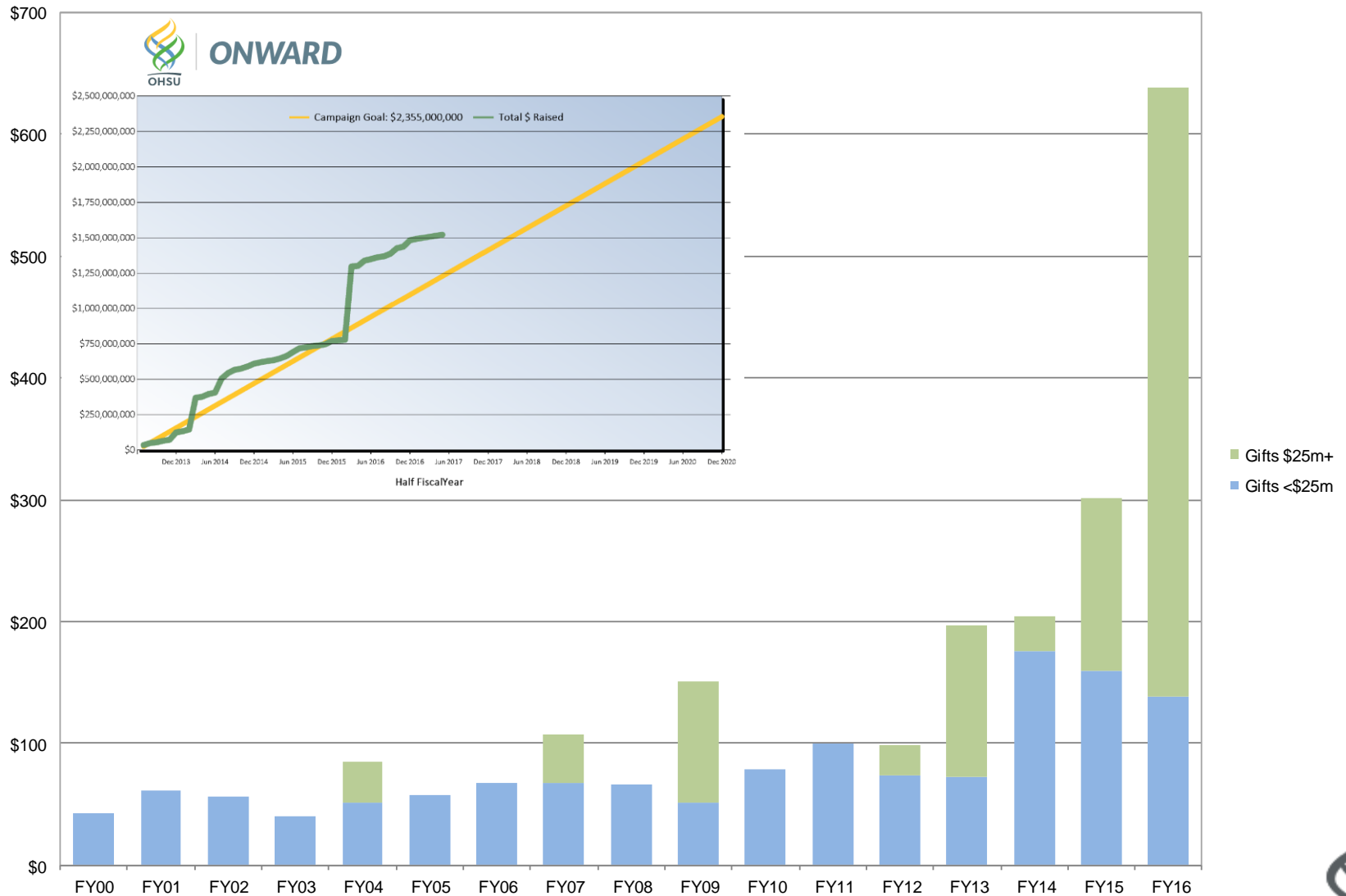
OHSU Healthcare Drives Capital Formation...

10 1/2 Year Growth at OHSU Hospital Compared to All Other Oregon Hospitals

	Available Beds	Percent Occupancy	Inpatient Discharges	Patient Days	Outpatient Visits	Revenues (million)
OHSU FY06	445	79%	25,383	127,617	558,460	\$764
OHSU CY16	573	83%	30,171	174,078	935,579	\$1,702
10 1/2 Year Change	29%	4%	19%	36%	68%	123%
All Other Oregon FY06	5,631	66%	313,522	1,353,157	7,589,201	\$5,690
All Other Oregon CY16	6,037	62%	317,570	1,377,499	10,390,571	\$10,151
10 1/2 Year Change	7%	-3%	1%	2%	37%	78%

...When Matched by Fundraising that Doubles

OHSU Fundraising Totals Using CASE Standards (millions)



FY17 May YTD Financial Results

- OHSU operating income through 11 months is \$94 million, \$(2) million off budget, not including one-time revenues from the State grant to the Knight Cancer Challenge used for construction, the final \$1.5 million OregonHeart investment, or any “due from” Salem Health.
- Continuing shortfalls at OHSU Hospital and Tuality Healthcare are offset by better-than-budget results in the University’s central administrative & support services and restricted research funds:

FY17 May YTD Variance from Budget	(millions)
OHSU Healthcare, net	\$(24)
University unrestricted operations	16
Restricted funds (grants & gifts)	6
	<hr/>
Base earnings below budget (preliminary)	\$(2)

- Patient activity at OHSU is 5% above last year but average payment rates are nearly flat, with no increase for inflation. Small percentage differences in these factors magnify when applied to the \$2 billion base of patient revenues.

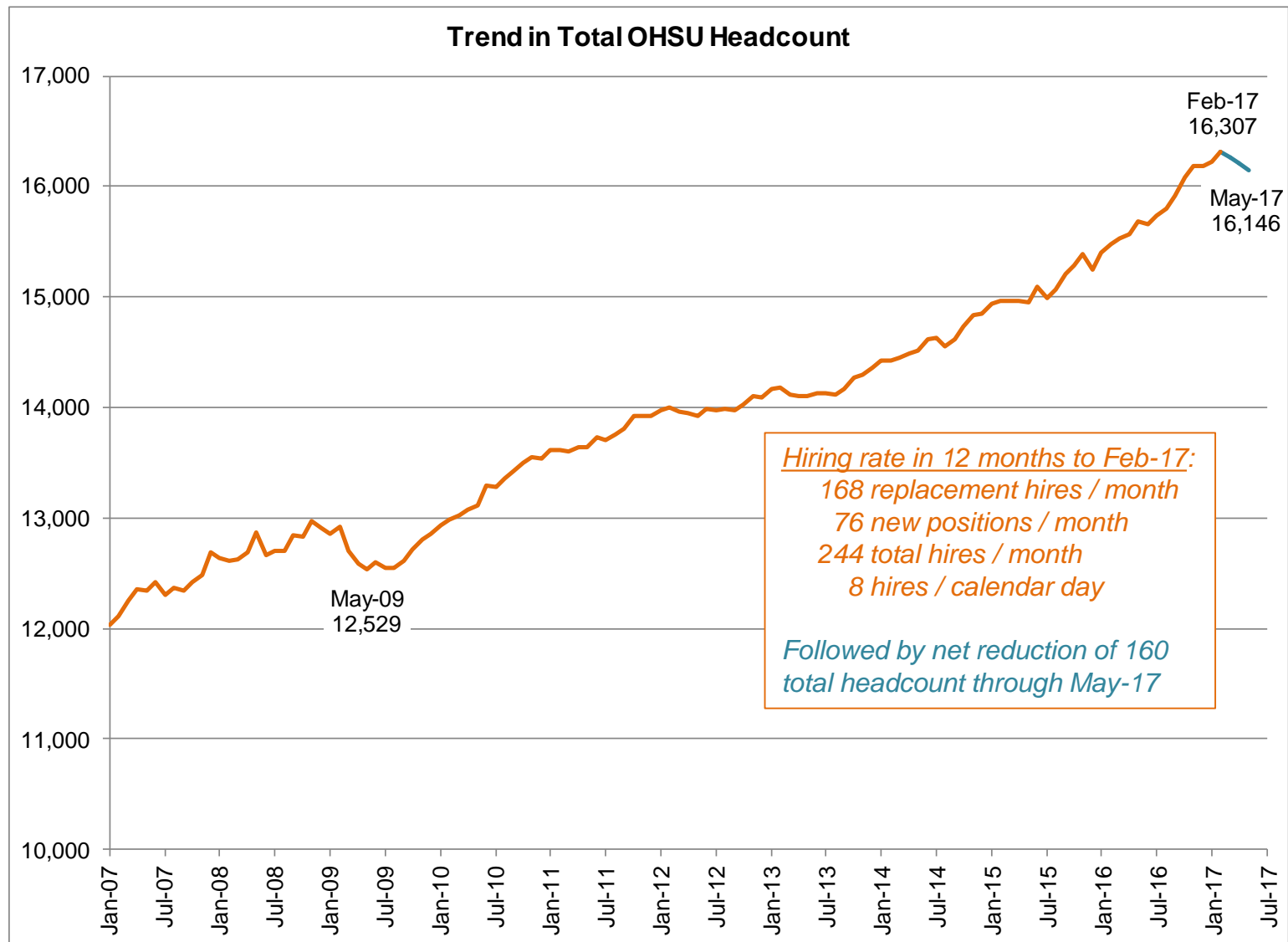
FY17 May YTD Results (continued)

May YTD (11 months) (millions)	FY16 Last Year	FY17 Budget	FY17 Actual	Actual - Budget	Actual / Last Year
Net patient revenue	1,812	1,895	1,901	6	5%
All other revenues	618	664	675	10	9%
Operating revenues	2,429	2,559	2,576	17	6%
Salaries & benefits	1,399	1,501	1,497	(4)	7%
Services & supplies	687	722	735	13	7%
Tuality deficit support	2	1	7	6	
Provider tax	82	80	80	0	-2%
Interest & depreciation	158	160	163	4	4%
Operating expenses	2,328	2,463	2,482	19	7%
Base operating income	102	96	94	(2)	-8%
Due from Salem Health	7	5	0	(5)	
OregonHeart investment	9		2	2	
State KCC grant	10		43	43	
Total operating income	127	101	138	38	
Variance from budget:					
Healthcare (excl SH)				(24)	
Other University				22	
Base OHSU				(2)	

FY17 YTD Results – Cost Containment

- Corrective actions underway in OHSU Healthcare are focused on:
 - Non-essential open positions and contract labor
 - Suspending discretionary spending
 - Volume shortfalls in specific programs (despite overall activity above budget)
 - Length of stay management
 - Revenue cycle & insurance denial management
 - Supply chain & pharmacy costs
 - Overhead infrastructure.
- To offset the hospital variance and fund OHSU's capital budget, continued productivity and prudent belt tightening across the University are needed.
- Accordingly, we are maintaining the freeze on hiring and discretionary spending, with exceptions for critical areas only upon approval of an executive vice president.
- In addition, central administrative and support areas have been given revised budgets that require holding mid-year gains.
- *We are maintaining this freeze at least into the first quarter of FY18.*

Managing the Flow of OHSU's Workforce



FY18 Budget Targets

- OHSU Healthcare assumed to cut FY17 YTD budget shortfall in half
- End of Hospital Transformation Performance Pool (currently \$10 – 12 million), or offset by new “real” tax on hospitals to same bottom-line impact
- University research, education, administration & support areas end this year better than budget (including one-time gains) then hold essentially flat at original FY17 target through FY19 (absorbing inflation or any gap between revenue & expense growth)
- Research & education transfer reduced by \$10 million, to a level nearly fully funded by incremental Medicaid rates, deployed with the following priorities:
 - University-wide education initiatives, including CLSB, inter-professional education, simulation, diversity, rural campus, mitigation of student debt
 - Core education costs covered in each school by tuition + State appropriation
 - Continuing support of funded faculty and their science, although at a lower level
 - Honoring commitments to faculty already recruited, although paced over time
- With priority to education, the next several years show tension between investing in new inpatient facilities or in science

Proposed FY18 Budget: Revenues & Expenses

(millions)	FY16A	FY17B	FY17E	FY18B	% Growth
Patient revenue (excl HTPP)	\$1,971	\$2,075	\$2,079	\$2,201	6%
Grants & contracts	377	397	410	419	2%
Gifts applied to operations	98	107	104	110	6%
Tuition & fees	69	71	71	74	4%
State appropriations	36	36	36	36	0%
Other revenues	114	118	124	126	2%
Operating revenues	2,665	2,804	2,824	2,966	5%
Salaries & benefits	1,532	1,643	1,639	1,731	6%
Services & supplies	764	788	802	847	6%
Tuality deficit support	3	1	8	5	-38%
Medicaid provider tax	90	88	88	100	14%
Depreciation	137	139	146	152	4%
Interest	34	35	33	31	-6%
Operating expenses	2,560	2,694	2,716	2,866	6%
Base operating income	\$105	\$110	\$108	\$100	-7%
Large non-recurring items:					
Transformation Pool (HTPP)	19	10	12	0	
Due from Salem Health	8	5	0	0	
OregonHeart investment	9	2	2	0	
State KCC grant	16	65	50	100	
Total operating earnings	\$157	\$192	\$172	\$200	

Earnings by Major Segment: FY16 – FY19

OHSU Operating Income (millions)	FY16 Actual	FY17 Budget	FY17 Estimate	FY18 Budget	FY19 Target
OHSU Hospital + OPP	\$179	\$200	\$180	\$189	\$189
Tuality Healthcare	(3)	(1)	(8)	(5)	0
OHSU Partners expense	(2)	(6)	(5)	(4)	(4)
Healthcare (excl HTPP & SH)	174	193	167	180	185
Research & education transfer	(77)	(95)	(95)	(85)	(85)
Casey income sharing	(4)	(6)	(7)	(6)	(6)
All other University	12	18	43	11	11
Base operating income	105	110	108	100	105
Transformation Pool (HTPP)	19	10	12	0	0
Due from Salem Health	8	5	0	0	0
OHSU with SH & HTPP	132	125	120	100	105
OregonHeart investment	9	2	2	0	0
State KCC grant	16	65	50	100	34
Total operating earnings	157	192	172	200	139

Creating a Truly Integrated Clinical Enterprise

FY18 Budget (millions)	Hospital	OPP	Total
Net patient revenue	\$1,763	\$438	\$2,201
Other revenues	81	52	133
Clinical revenues	1,844	490	2,334
Operations costs	1,374	579	1,953
Internal arrangements	89	(89)	0
Provider tax	100	0	100
Depreciation & interest	96	0	96
Clinical expenses	1,659	490	2,149
Clinical earnings	185	0	185
Grants & gifts			474
Tuition & State appropriations			108
Other revenues			50
Research / educ revenues			632
Operations costs			625
Depreciation & interest			87
Research / educ expenses			712
Research / educ earnings			(80)
Earnings at OHSU			105
Tuality deficit support			(5)
Due from Salem Health			0
Base operating income			100
State KCC grant			100
Total operating income			\$200

“Internal arrangements” represent the difference between professional fees and costs of clinical faculty. They increase rapidly when payment rates grow 1 – 2% while salaries & benefits grow at 3 – 4%. They zero-out in an integrated clinical enterprise, leaving the underlying total revenues and costs to be managed.

Clinical earnings includes \$80 – 85m from Medicaid IGT funding transferred to support research & education.

Gap between non-clinical revenues and expenses funded by \$85m research & education transfer plus \$6m Casey Eye Institute income sharing agreement, with margin funding academic capital.

In next evolution of Partners structure, Salem Health no longer shares single bottom line, Tuality Healthcare managed as a component of OHSU Healthcare, and OHSU Partners staff are integrated into the Hospital to provide strategic planning support.



Priorities, Deferrals and Risks in FY18 Budget

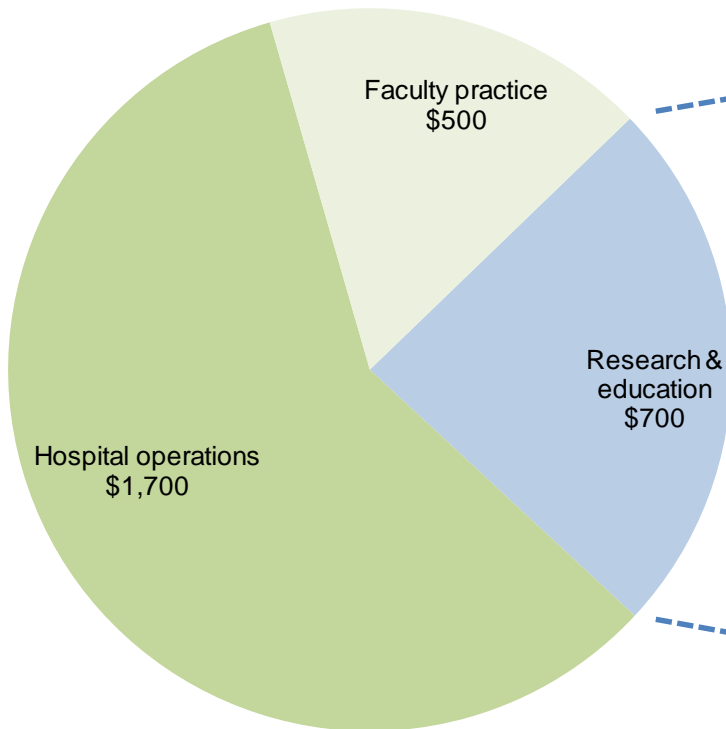
- Within limited resources, key priorities funded next year include:
 - University-wide initiatives that advance learner-centric education:
 - Interprofessional education
 - Simulation
 - Rural health
 - Global health
 - Diversity (student & faculty funding)
 - OHSU Tuition Promise (entering tuition increases 1% to 5% with flat State appropriations for education)
 - Key faculty leadership recruitments in place or underway (such as Vollum, Cancer Early Detection, Public Health, Basic Science Departments, clinician scientists)
 - OHSU's international leadership in advanced imaging for research
 - Data privacy
- Largely deferred until future years:
 - Primate Center
 - Large-scale research computing

Priorities, Deferrals and Risks (continued)

- Risks to manage in FY18 and beyond:
 - Length of stay and access in hospital and clinics for patients needing an AHC
 - Program integration with Tuality Healthcare (major focus of hospital capital)
 - Programs transitioning off gift & grant funding
 - New schools and programs seeking sustainable economic models
 - Managing clinical practices with benchmarks for productivity, pay & support costs
 - Aligning fundraising priorities and donor interest with program needs
 - Developing new capacities in population health management
 - Meeting budget targets month by month and quarter by quarter
 - Identifying and implementing new ideas to reduce costs
- With appointment of Healthcare CEO, Chief Clinical Officer, School of Medicine Dean and Provost, organizational focus turns toward:
 - Faculty process to recommend future structure of science to University President
 - Achieving higher level of integration within and across missions: education, research, patient care and outreach
 - Nimble response to changes in national and state policy and funding levels for healthcare, science & education

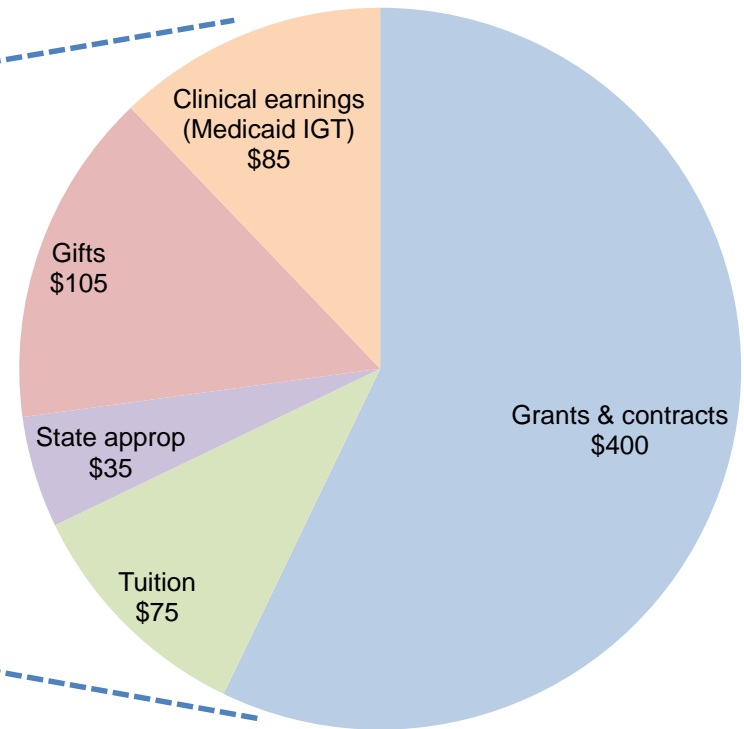
Funding Research & Education at OHSU (FY18B)

OHSU Expense Budget (\$2.9B)



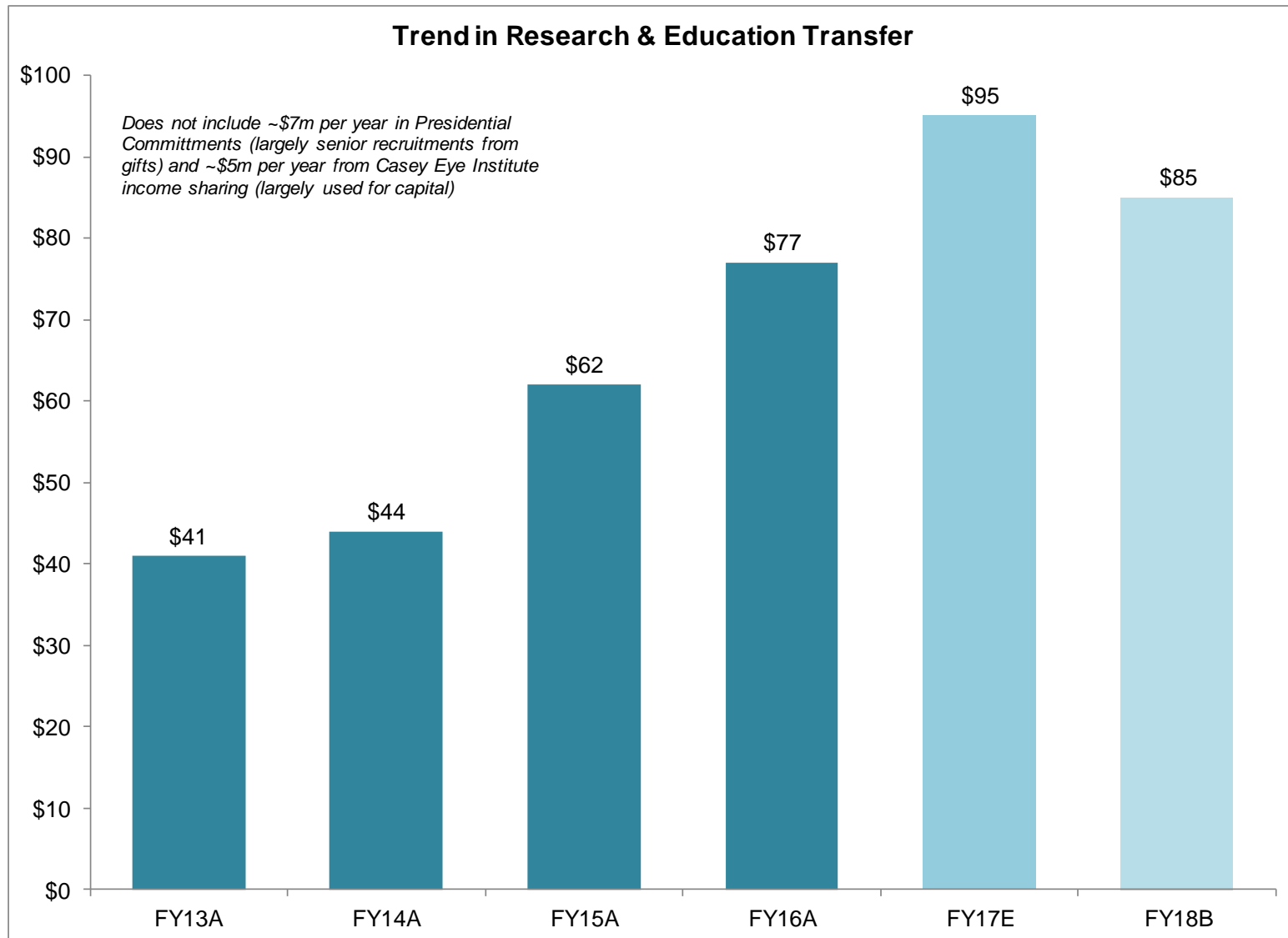
Funding for Research & Education (\$700M)

Special Medicaid IGT funding provides almost all of clinical funding for research & education



OHSU scales research program to available funding from grants, gifts & clinical earnings

Trend in Research & Education Transfer

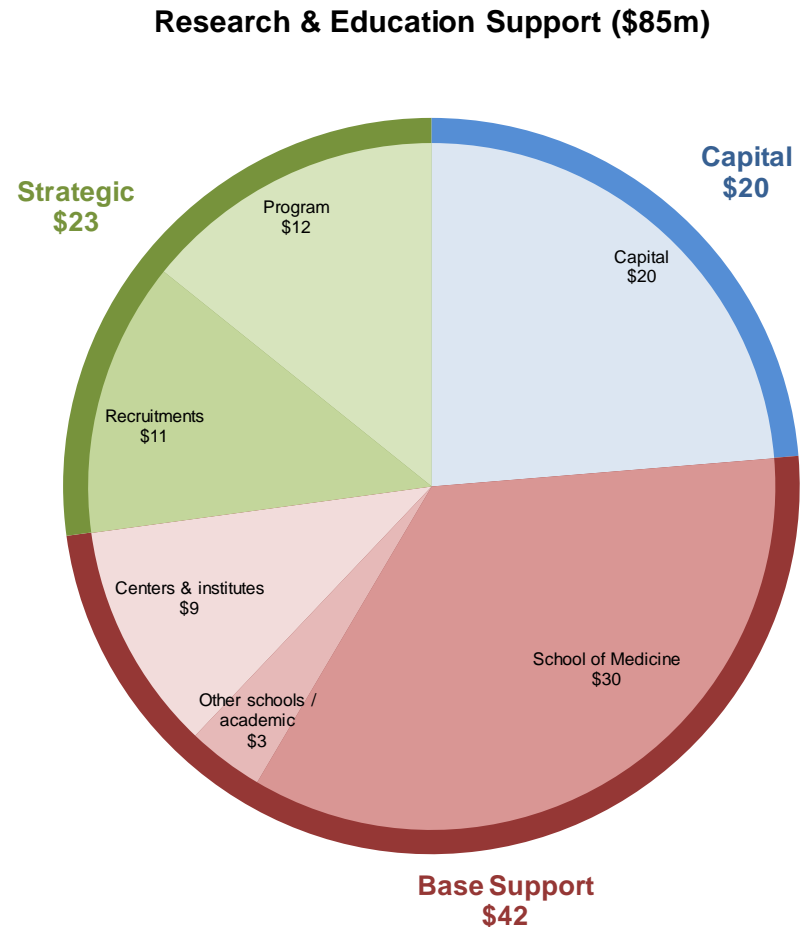


Allocation of \$85M in FY18B R+E Support

Research & education support of \$85 million in FY18 includes:

- *\$20 million for academic capital previously funded by charging each unit depreciation within overhead cost allocation*
- *\$23 million for strategic priorities in University-wide education initiatives, faculty recruitments and other key programs (listed on page after next)*
- *\$42 million provides base support for science not fully funded by grants, allocated to units by metrics in table on next page.*

Note that \$85 million is complementary to \$110 million in gifts for \$195 million in total support for research & education above direct funding from grants, tuition and State appropriations.



Allocation of Base Component in R+E Support

- *The largest component of FY18B research & education support is \$42 million for base support to science not fully funded by grants.*
- *This amount is allocated to programs across the University based on a weighted average of three metrics of research activity (faculty compensation on grants, indirect cost recovery and number of PhD students) representing three critical elements of science that are not well reimbursed: faculty effort, support costs and graduate education.*
- *These metrics are further weighted by last year's allocation, to smooth funding over time.*

	Faculty on Grants (30%)	IDC Recovery (10%)	PhD Students (10%)	Prior Year Allocation (50%)	Weighted Average	FY18B Base
School of Medicine	67%	56%	88%	73%	71%	29,570
Other schools / academic	9%	7%	12%	5%	7%	3,060
Other centers & institutes	24%	37%	0%	22%	22%	9,145
Total - 3 year average	\$57,483	\$73,375	291	\$45,892	\$41,775	\$41,775
				Allocated to capital		20,138
				Allocated to strategic		23,087
				Total R+E support		\$85,000

FY18B Strategic List from Medicaid IGT

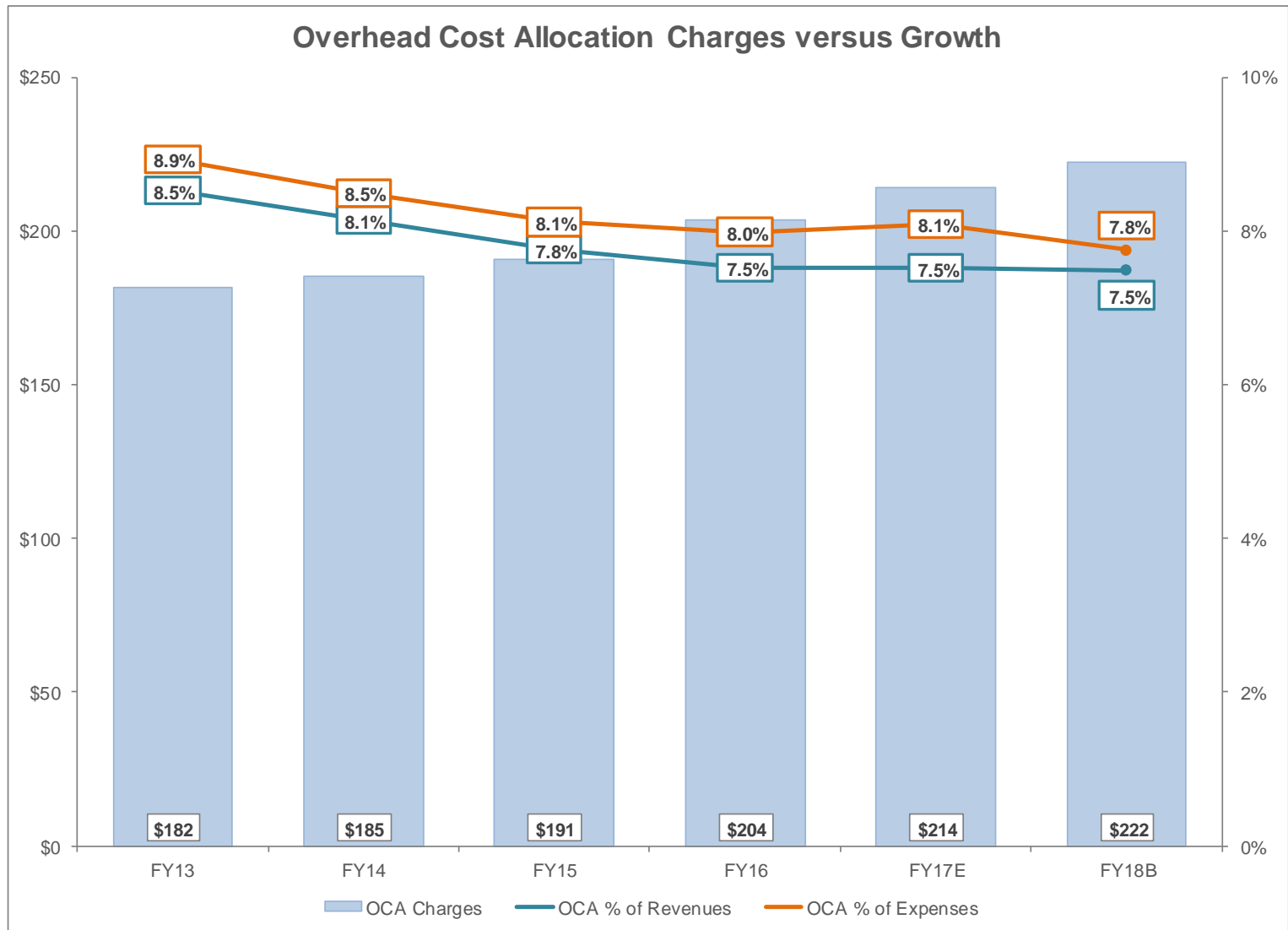
	(000)
Faculty Leadership and Recruitments:	
School of Medicine Basic Science Chairs & Scientists	\$3,185
Vollum Institute Director	2,125
West Campus (VGTI & ONPRC)	1,238
School of Medicine Clinical Chairs & Clinician Scientists	3,416
School of Public Health	1,020
Research Infrastructure & Emerging Technologies:	
Faculty Salary Bridging	1,236
Research Technology Support (OCSSB, Exacloud, USRs)	4,300
Research Pharmacy	710
OCTRI / support for clinical & translational research	2,000
Education & Community Outreach:	
Diversity & Inclusion	1,600
Simulation & Inter-professional Education	1,875
Rural Health & Center for Women's Health	1,000
Support for Training Grants	1,189
NWCCU Accreditation Evaluation	257
Reallocated from base support & gifts	(2,064)
FY18 strategic research & education list	<hr/> \$23,087

Other strategic priorities are funded from major gifts (for example, Early Detection in Knight Cancer Institute) and capital funds (for example, PET/MRI)

OHSU Tuition Promise – Entering Class Increases

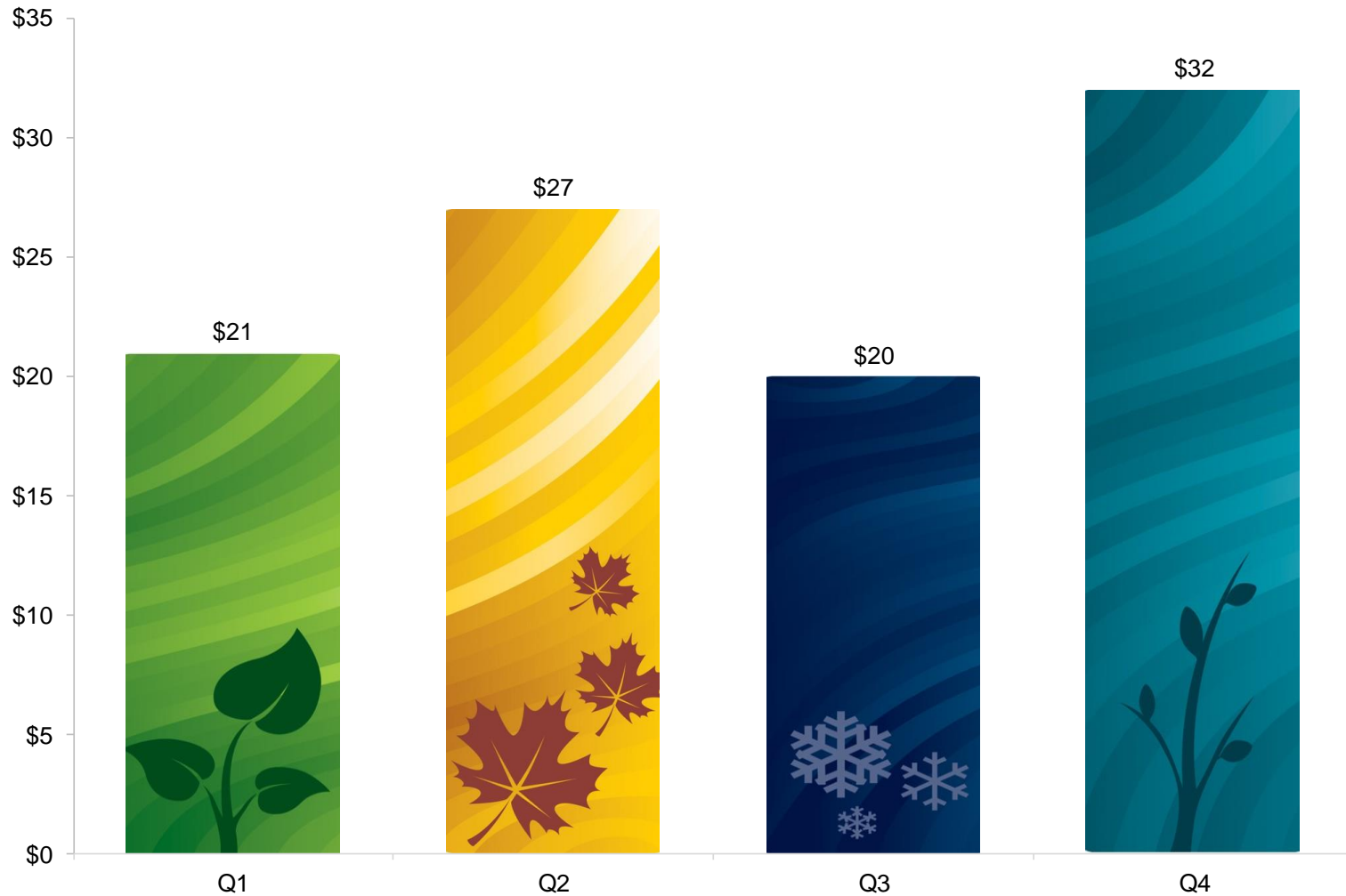
Major Programs In OHSU Tuition Promise	FY18 Tuition Increase		Resident Tuition	Fees	Resident Total
	Resident	Non-Resident			
School of Medicine - MD	2%	4%	\$41,596	\$7,130	\$48,726
School of Medicine - Physician Assistant	3%	3%	38,088	7,565	45,653
School of Dentistry - DMD	1%	1%	44,324	15,455	59,779
School of Nursing - Undergraduate OCNE	5%	5%	12,507	5,732	18,239
School of Nursing - Undergrad Accelerated BS	5%	5%	31,440	7,565	39,005
School of Nursing - Graduate Nurse Practitioner	5%	5%	22,032	5,958	27,990
School of Nursing - Graduate Nurse Anesthesia	5%	5%	\$27,396	\$5,958	\$33,354

Reducing Overhead as % of OHSU Economy



Managing Performance to Quarterly Targets

**FY18 Operating Income Budget by Quarter
Based on Five-Year Historical Average (millions)**



Funding Capital Budget: Sources & Uses of Cash

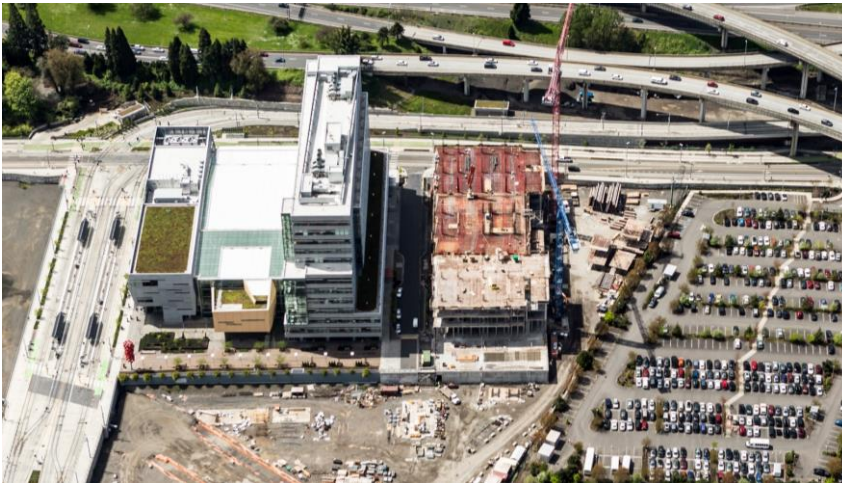
- 60% of OHSU's consolidated \$2 billion of cash & investments are unrestricted
- This represents ~200 days of cash on hand
- To maintain this level of liquidity given 5.2% growth in cash spending (netting depreciation and provider tax) requires positive cashflow of ~\$62 million per year
- Given \$100 million in budgeted operating income next year, the annual capital budget is sized to generate this increase from OHSU operations, with modest additional gain expected from net flow of gifts and endowment at the Foundations

Cashflow (millions)	FY18B
Operating income	\$100
Depreciation	152
Investment income	18
State KCC grant	100
CHH-2 debt applied	130
Capital gifts	16
	<hr/>
Sources of cash	516
Principal repaid	(23)
Annual capital spending	(161)
Major SWF building projects	(246)
Increase in A/R	(24)
	<hr/>
Uses of cash	(454)
	<hr/>
Operating cashflow	\$62

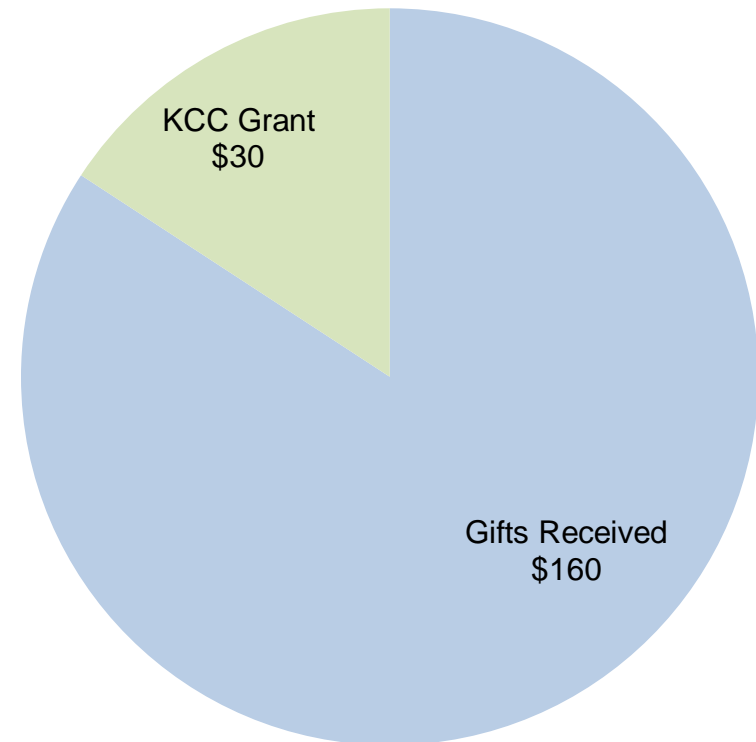
Major Multi-Year Capital Projects in FY18 Budget

Multi-Year Strategic Capital Projects (millions)	Total Project	Pre - FY18	FY18 Budget	FY19 & Beyond
<i>Strategic University Initiatives</i>				
Knight Cancer Research Building	\$190.0	\$63.7	\$104.0	\$22.3
PET/MRI Project & Equipment	12.1	0.1	4.4	7.6
Cryo-Electron Microscopy (EM) project	19.0	0.0	3.0	16.0
School of Public Health building	12.5	0.0	1.0	11.5
Primate Center (NHP) Imaging Facility	12.5	3.5	9.0	0.0
Vollum Institute renovation	19.3	8.7	0.1	10.5
Old SoD Building Demolition	12.0	4.7	5.8	1.5
<i>Strategic Hospital Initiatives</i>				
CHH-2 & Rood Family Pavilion	351.0	98.4	142.3	110.4
CHH-1 ambulatory reconfiguration	43.3	14.2	6.7	22.4
Women & Children expansion	173.3	0.4	2.9	170.0
Casey Eye Institute expansion	40.0	0.1	2.5	37.4
EPIC Conversion at Tuality Healthcare	11.3	0.0	7.1	4.2
EPIC Healthy Planet Data Warehouse	10.5	0.9	3.6	6.0
Columbia Memorial Hospital Cancer Center	2.1	1.0	1.0	0.0
Physician Pavilion upgrades / maintenance	5.1	2.0	3.1	0.0
Tuality Healthcare additional capital	6.0	0.0	3.7	2.3
<i>Strategic Institution Initiatives</i>				
Parking reserve	150.0	0.0	15.0	135.0

Knight Cancer Research Building



Funding Sources (\$190m)

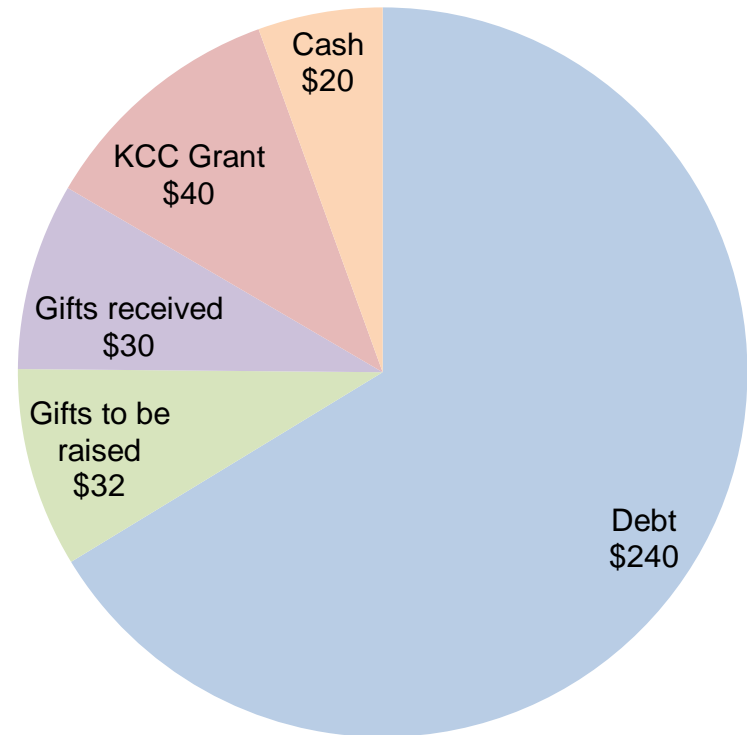


- \$60 million spent through May 2017
- Substantial Completion: August 2018
- Certificate of Occupancy: November 2018

CHH South, Rood Pavilion, & KCI Clinical Trials



Funding Sources (\$362m)



- \$98 million spent through May 2017
- Substantial Completion: December 2018
- Certificate of Occupancy: January 2019

Detail of Proposed FY18 Capital Budget

Infrastructure / Replacement (000)

Data center/network infrastructure	\$3,864
Building network wiring upgrades	1,155
Access Control	633
BICC and LBRB Power and HVAC Mitigation	417
Content Management System Replacements	411
Other IT capital	1,374
Vollum Institute renovation	90
Electrical system pool	2,988
Deferred maintenance pool	2,097
Program Pools - Roof & exterior, elevator, fire detection, roadway	1,260
Parking Structure F Seismic Shear Wall	500
Other facilities capital	1,655
Space Committee/relocations	7,300
Library materials/Academic areas	5,052
School of Medicine/research replacement	5,562
Other replacement/contingency	1,259
Subtotal - University infrastructure / replacement	35,620
Hospital facilities replacement	23,750
Hospital share of University split-funded projects	4,848
Hospital contingency / discretionary capital pools	8,065
Subtotal - Hospital infrastructure / replacement	36,663

New Capacity / Strategic

Old SoD Building Demolition	5,800
PET/MRI Project & Equipment	4,350
Block 26B West	4,000
Cryo-Electron Microscopy (EM) project	3,000
Meade Street Extension (SWF campus access)	2,878
Data Privacy	2,000
School of Public Health building (joint with PSU)	1,000
NHP Imaging Facility & Equipment	9,031
Faculty Recruitment	3,300
Knight Cancer Institute - Early Detection / Other	7,000
Research equipment from grants	6,000
Subtotal - University new capacity / strategic	48,359
Casey Eye Institute Expansion	2,545
Women & Children Expansion (planning & design)	2,863
CHH 1 ambulatory reconfiguration	6,741
EPIC Conversion at Tuality Healthcare	7,093
EPIC Healthy Planet Data Warehouse (pop. health)	3,570
Pharmacy Services Expansion	2,000
Tuality Healthcare Additional Capital	3,650
Physician Pavilion Upgrades / Maintenance	3,070
Other	9,213
Subtotal - Hospital new capacity / strategic	40,745
Total OHSU Annual Capital Budget	161,387
Parking Reserve	15,000
Knight Cancer Research Building (\$190m project)	103,960
CHH-South (\$351m project)	142,250
Total FY18 Capital spending	\$422,597

Scarcest Resource at Many Universities: Land

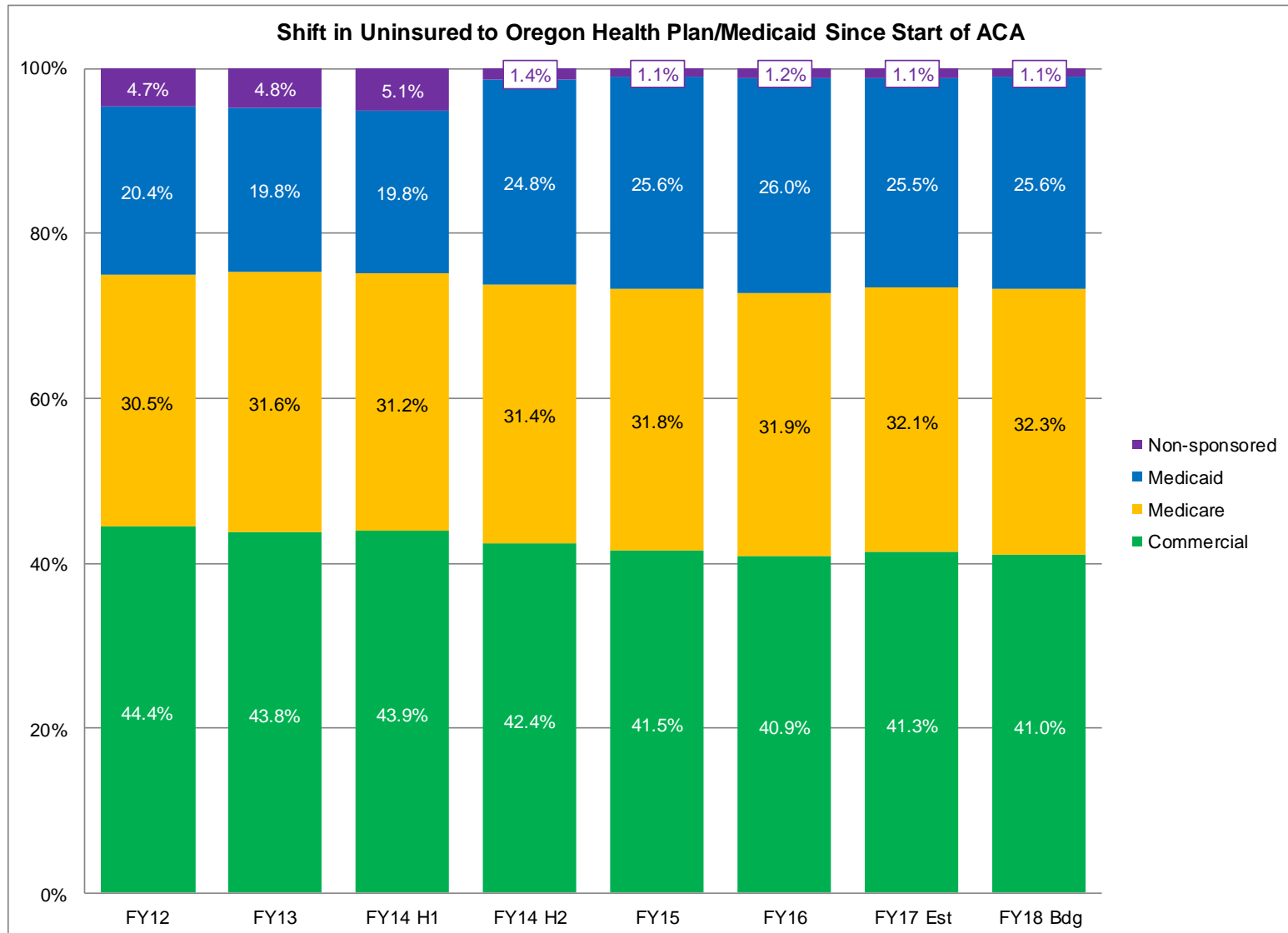


Schematic of available sites on Marquam Hill, Schnitzer Campus and South Waterfront from OHSU's campus master plan.

Healthcare Environment: Oregon Leads in Reform

- Oregon has leaned into the Affordable Care Act
 - 500,000 Oregonians for gained coverage, 3/4 through Oregon Health Plan (Medicaid expansion) and 1/4 through individual market / exchange
 - Brings over \$2 billion of new federal funds annually to Oregon on healthcare economy of approximately \$30 billion
 - OHSU's patient activity without coverage has fallen from 5% to 1%
 - Oregon hospital industry earnings have doubled
 - 95% of Oregon adults & 98% of Oregon children now have health insurance

ACA Expanded Oregon Health Plan Coverage



But Census Growth is Concentrated in 5 Hospitals

Hospital	CY11 Census	CY16 Census	5 Year Change	CY16 Revenue (millions)
Kaiser Sunnyside + Westside	194	270	75	n/a
Salem Hospital	248	306	58	\$712
OHSU Hospital	424	476	52	\$1,702
Asante Rogue Med Center	182	228	46	\$490
Legacy Emanuel Med Center	272	318	46	\$703
Top Hospitals by ADC Growth	1,320	1,597	277	\$3,608
All Other Oregon Hospitals	2,648	2,642	(5)	\$8,246
Total - All Oregon Hospitals	3,968	4,239	271	\$11,854

Distribution of OHSU Earnings by Individual Patient

Distribution of Individual OHSU Hospital Patients by Gain (Loss) in FY16

Of the 184,693 individual patients OHSU treated in FY16, care for 392 individuals (0.2% of the total) generated 11% of total revenues and 50% of total operating income. On average they had 17 encounters (individual admissions, visits and procedures) in the year.

Of course, seeing the full range of patients is required to meet OHSU's missions, as well as cover fixed costs. But the ability to care for a small number of the most complex (resource-intensive) patients makes the difference between a modest and a robust operating margin for an AHC.

- AHC strategies that build regional referral programs drawing tertiary / quaternary patients act to increase the left tail*
- Public policies to reduce uninsured decrease the right tail*
- Population health strategies that distribute care to more appropriate, lower cost settings shift the broad middle up from break-even*

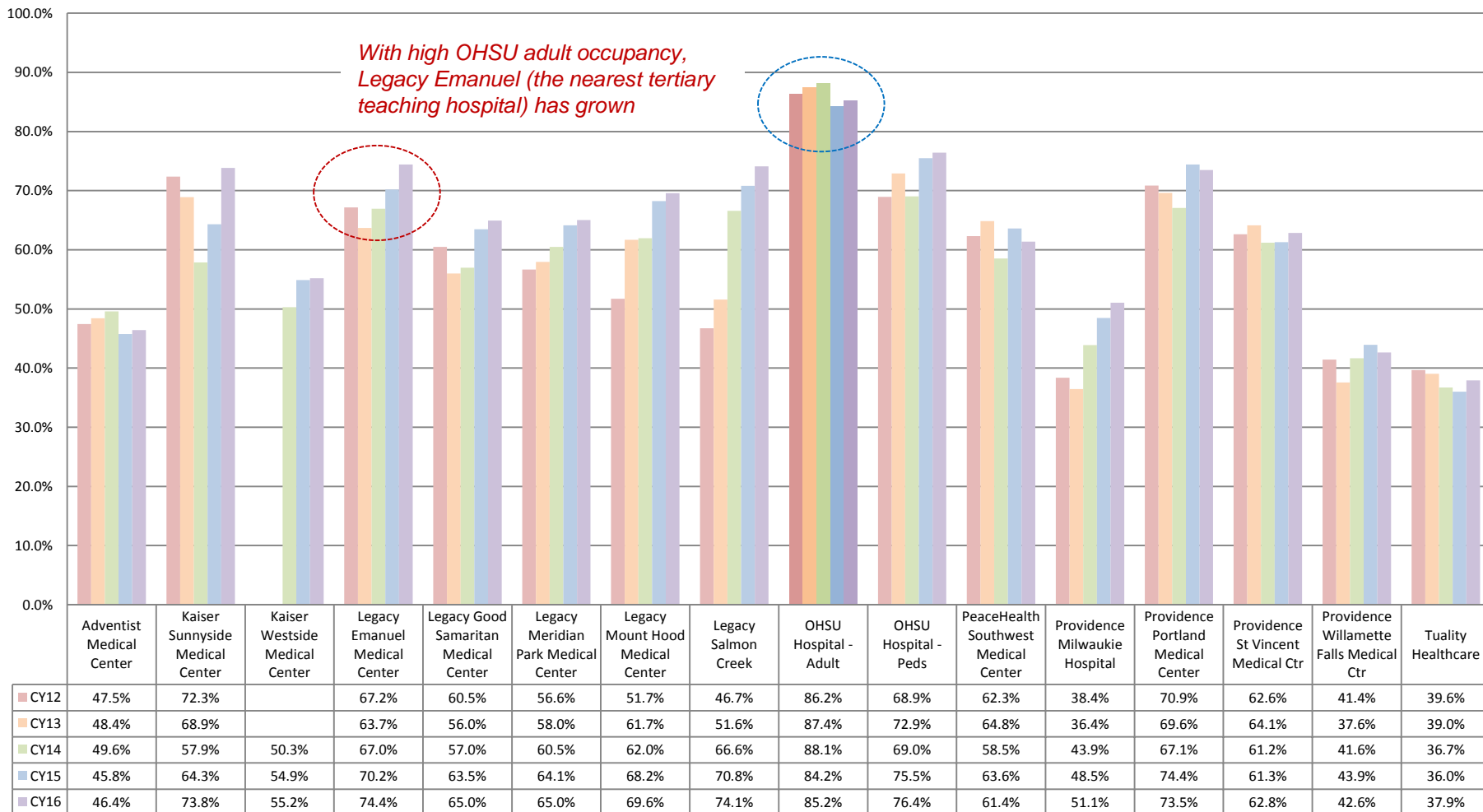
[151,975 individual patients with "break-even" margins between \$2,500 and \$(2,500) in FY16 omitted to fit chart on page]

Key Issues in FY18 OHSU Healthcare Budget

- Inpatient capacity management, slower inpatient growth
- Threat of shrinking commercial payer mix percent
- Access in the clinics and hospital
 - “It doesn’t matter how good we are if people can’t get in.” -- Toby Cosgrove, CEO Cleveland Clinic
- Supply chain expenses
- Growth of faculty support

OHSU Adult Highest Occupancy in Metro Portland

Occupancy Rate by Metro Hospital



Growth of Provider-Based Health Plans in Oregon

A payer network strategy for OHSU becomes more important as integrated systems like Kaiser and Providence continue to grow (PacificSource is linked to Legacy).

	2014	2015	2016
Kaiser	339,079	350,704	367,891
Providence	306,493	336,569	456,663
PacificSource	138,159	110,525	101,656
Total	783,731	797,798	926,210

Benchmarked Costs per Adjusted Discharge

- 70% of OHSU Hospital costs are in four categories benchmarked below.
- Achieving 25th percentile is medical supplies & physician preference items would cut \$10 – 16 million or roughly 10% of current spend in these categories.
- Labor costs have a \$6 million opportunity (roughly 1% of current spend) by managing mix of staffing, contract labor and overtime.

	OHSU	25 th	50 th	75 th	Benchmark
Labor Costs (adjusted for area wages & CMI)	\$4,379	\$4,189	\$4,665	\$5,769	At 35 th
Medical Supplies / PPI	\$1,230	\$1,104	\$1,258	\$1,366	Better than 50 th
Drugs	\$426	\$461	\$551	\$654	Better than 25 th
Blood Products	\$82	\$85	\$101	\$137	Better than 25 th

Trend in Internal Arrangements (Practice Support)

Schools of Medicine, Nursing, & Dentistry

IA Support Type	Actual FY15	Actual FY16	Projected FY17	Budget FY18*	% Growth From FY17
Clinical Coverage	18,399,984	20,173,427	22,496,204	22,985,862	2.2%
Leadership	6,793,003	8,468,666	9,332,261	9,982,797	7.0%
Faculty First	29,164,809	35,539,359	50,386,613	55,496,439	10.1%
Recruitment	803,316	1,247,983	923,197	1,000,000	8.3%
Subtotal IA Support	55,161,112	65,429,435	83,138,275	89,465,098	7.6%



*Patient revenues are growing only 4 - 5% annually.
Internal arrangement growth cannot be sustained
without increased inpatient volume.*

Managing Key Risks in FY18 Healthcare Budget

- Inpatient capacity management, slower growth
 - Command Center (GE software) to improve throughput
 - Transfers of lower acuity cases to Tuality & Adventist, increasing OHSU CMI
- Clinic and hospital access
 - Creating inpatient tower space options
 - Incenting departments to hire by backstopping risk
- OHSU Partners 2.0
 - Investing \$1.8M in the Transfer Center to take capacity stress off OHSU
- Commercial payer mix % shrinking
 - Engaging with Cambia on access to ACA individual (exchange) market
 - Preparing for Regence contract renewal
 - Poor access tends to shift mix from commercial to government payers
 - Compete for commercial in non-Portland markets through OHSU Partners

Evolution of OHSU Partners Strategy

- The FY18 budget is prepared in context of the Vision 2020 Strategic Plan: OHSU will partner to make Oregon a leader in innovation to improve the health and well-being of our citizens.
- OHSU Partners—the patient care component of Vision 2020—has evolved through experience to incorporate four levels of partnership integration:
 1. Program integration
 2. Brand integration
 3. Financial integration
 4. Operational integration
- In the Portland metro area—with shorter travel times, denser population and more competition—the OHSU Partners approach includes all four components of clinical integration, while focus on program and (where warranted) brand integration may be more appropriate for health systems in different markets, farther away.

Meeting Challenge of High Inpatient Occupancy

- Previously the clinical enterprise strategic plan called for a -10% reduction in unit cost
- Current experience suggests that significant unit cost reductions in the hospital are not feasible without volume growth to spread fixed costs over a larger base
- In addition, while overall inpatient census across Oregon is essentially flat, activity is concentrating in several large hospitals, including OHSU
- OHSU is now turning away large numbers of transfers and specialty referrals, due to high occupancy in adult beds and long lead times for many clinics
- OHSU Partners strategy is now focused on defending against consolidation of referral markets into competitors like Providence and Kaiser while providing modest distributed bed capacity, but does not substitute for adding tertiary / quaternary inpatient beds on campus
- Limited OHSU debt capacity (especially given its \$1 billion share of unfunded PERS liability) requires maximizing value of all facility projects: return on investment, time to open, capital & operating costs, leverage of existing capacities

Planning Toward Increased Inpatient Capacity

- We are studying several options for new beds at OHSU, with a range of total costs and time to completion
- To afford these expansion options, OHSU requires an integrated clinical enterprise (hospital + practice plan) that continues to build regional referral programs and capture market share, while growing with high efficiency (holding fixed costs fixed)
- Preliminary financial modeling indicates several lean years before robust program & capital investments can resume
 - Annual capital budgets reduced and held flat (from \$192 million in FY17 to \$161 million proposed for FY18, plus \$15 million for parking reserve)
 - Research & education support reduced and held flat (from \$95 million in FY17 to \$85 million proposed for FY18, largely representing special Medicaid funding OHSU receives as the State's public health sciences university)
- Holding fixed costs fixed while increasing volume is key: financial models require 35% of current cost base is fixed, with 65% variable with growth
- *Proposed FY18 budget advances this approach*

Problem of Payment Rate Growth vs. Cost Inflation

(millions)	This Year	Rate Growth	Next Year	5% Volume 65% Var Cost	5% Volume 85% Var Cost
Total revenues	2,800	1%	2,828	2,969	2,969
Total expenses	2,700	3%	2,781	2,871	2,899
Operating income (for capital)	<u>100</u>	<u>-53%</u>	<u>47</u>	<u>98</u>	<u>70</u>

Plus new costs of buildings,
programs, capacities & PERS

Post-Election Challenges: ACHC

- ACA reduced percentage of OHSU's patient care with no insurance from 5% to 1%
- Repeal without replacement would reverse this, with an annual impact of roughly 4% x \$2 billion in hospital & practice plan revenues = \$80 million
- Reintroduced American Health Care Act that recently passed Republican House was initially scored by CBO to increase uninsured population by 24 million nationally
- Applying CBO's "middle of the road" estimates to Oregon, the ACHC looked like it might replace ~33% of repealed ACA funding
- This could have had an incremental annual impact on OHSU of ~\$50 million starting in 2020 — *depending on how Oregon responded to sharply reduced federal funding*
- *U.S. Senate consideration may modify, delay or even stop implementation of ACHC*

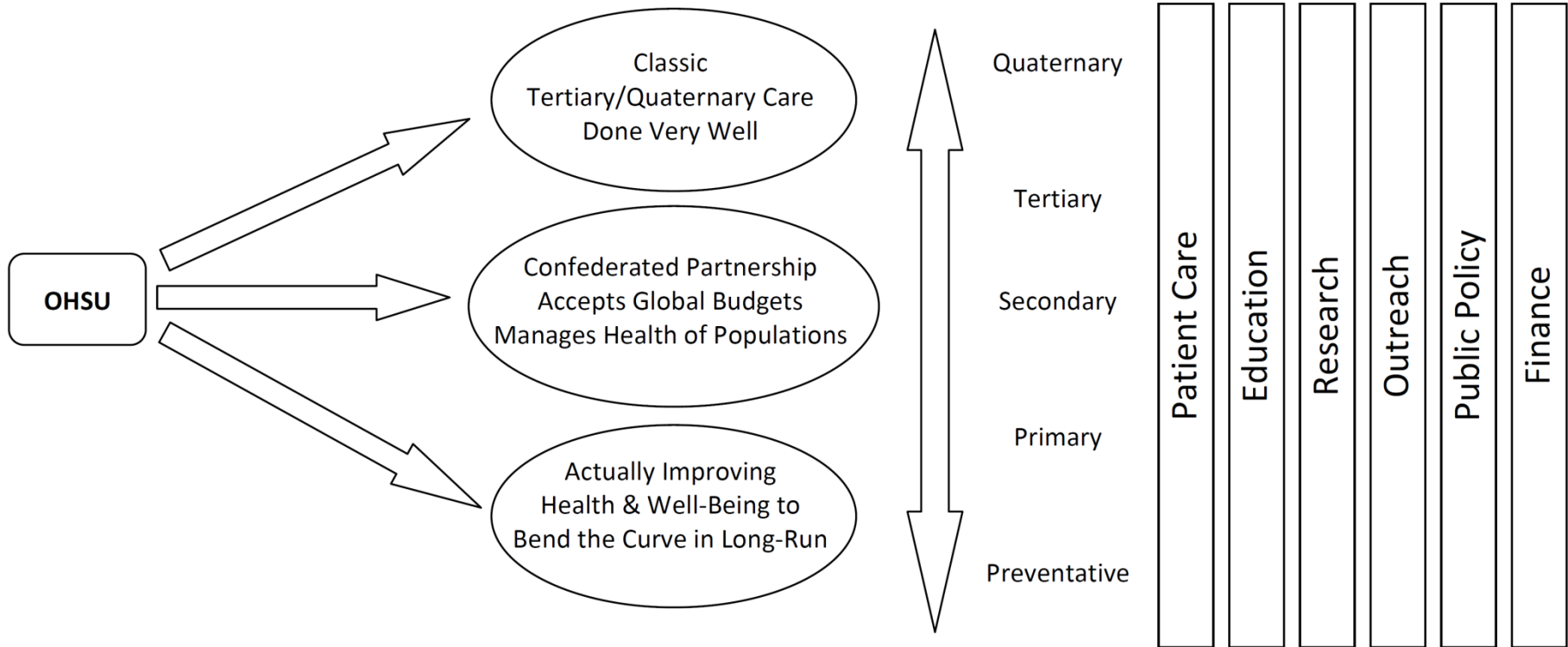
ACA vs. AHCA: Big Picture in Round Numbers

	Before ACA	ACA Initial	ACA Phased-in	AHCA (House Bill)
Enrollment:				
"Classic" Medicaid	650,000	650,000	650,000	650,000
Expansion Medicaid	0	375,000	375,000	375,000
Total OHP	650,000	1,025,000	1,025,000	1,025,000
Cost / Member / Month	\$500	\$500	\$500	\$500
Annual spending (millions)	\$3,900	\$6,150	\$6,150	\$6,150

Federal Share:				
"Classic" Medicaid	63%	63%	63%	63%
Expansion Medicaid		100%	90%	63%
Average federal share	63%	77%	73%	63%
Average Oregon share	37%	23%	27%	37%

Annual federal spending	\$2,457	\$4,707	\$4,482	\$3,875
Annual Oregon spending	\$1,443	\$1,443	\$1,668	\$2,276
Federal \$ vs. pre-ACA		\$2,250	\$2,025	\$1,418
Oregon \$ vs. pre-ACA		\$0	\$225	\$833

OHSU's Roles in Oregon's Healthcare Environment



FY18 Proposed Budget: Conclusion

- In the national context of growing uncertainty in healthcare, science & education policy and slowing patient revenues, the proposed FY18 budget sustains the \$100 million base operating income generated over the past five years—a period of major investment in faculty, programs and facilities.
- The budget requires focus on execution and restraint, while continuing to advance key University priorities.
- To ensure meeting next year's budget, we will more explicitly manage to month-by-month and quarter-by-quarter earnings targets, holding back ~3% of administrative & support costs across OHSU from the first of the year, until it is clear we are on track.
- In addition, we will return to an organized, institution-wide cost reduction effort (last done 6 years ago with PwC), targeting at least \$20 million in FY18 savings beyond those included here, through:
 - Eliminating redundancies
 - Deploying internal and external best practices
 - Ranking activities from the highest to lowest value and pruning the end
 - Addressing organization and budget structures that impede efficiency.

2017-18 Tuition & Fees

Elena Andresen, Ph.D.

Executive Vice President & Provost

2017-18 Tuition & Fees Summary

- In recognition of the already high tuition rates at OHSU, Schools and Programs have worked extremely hard to limit increases for the upcoming academic year to ~5% or less
- The exception to this are the increases associated with the MPH programs in the OHSU-PSU School of Public Health, which are 9% and 5% for resident and non-resident tuition, respectively. In forming the School of Public Health, OHSU agreed to mirror the MPH tuition rates at PSU while there were students matriculated in these programs at both Institutions.
- In the upcoming year, OHSU has continued its commitment to the Tuition Promise which began in 2012. In programs that are part of the Tuition Promise, the tuition paid by the students in their first year is maintained the same for the length of their degree program.

Proposed OHSU 2017-18 Percentage Change in Full-Time Tuition

	Approx.	2016-17	2017-18		2016-17	2017-18	
	Terms of	Resident	Resident	Percent	Non-Res	Non-Res	Percent
MD & DMD (Yearly Amount)	Attendance	Tuition	Tuition	Increase	Tuition	Tuition	Increase
MD 1st Year	4	\$40,780	\$41,596	2.0%	\$60,288	\$62,700	4.0%
MD 2nd Year (Returning Tuition Promise Students)	4	\$40,780	\$40,780	0.0%	\$60,288	\$60,288	0.0%
MD 3rd Year (Returning Tuition Promise Students)	4	\$39,980	\$39,980	0.0%	\$57,972	\$57,972	0.0%
MD 4th Year (Returning Tuition Promise Students)	4	\$39,196	\$39,196	0.0%	\$55,740	\$55,740	0.0%
MD/MPH 1st Year	4	\$37,040	\$38,140	3.0%	\$55,144	\$57,472	4.2%
MD/MPH 2nd Year (Returning Tuition Promise Students)	4	\$37,040	\$37,040	0.0%	\$55,144	\$55,144	0.0%
DMD 1st Year	4	\$43,884	\$44,324	1.0%	\$70,828	\$71,536	1.0%
DMD 2nd Year (Returning Tuition Promise Students)	4	\$43,884	\$43,884	0.0%	\$70,828	\$70,828	0.0%
DMD 3rd Year (Returning Tuition Promise Students)	4	\$43,448	\$43,448	0.0%	\$70,128	\$70,128	0.0%
DMD 4th Year (Returning Tuition Promise Students)	4	\$43,016	\$43,016	0.0%	\$69,432	\$69,432	0.0%

Proposed OHSU 2017-18 Percentage Change in Full-Time Tuition

	Approx.	2016-17	2017-18		2016-17	2017-18	
	Terms of	Resident	Resident	Percent	Non-Res	Non-Res	Percent
All Other Programs (Per Term Amount)	Attendance	Tuition	Tuition	Increase	Tuition	Tuition	Increase
Dental Graduate Advanced Specialty	4	\$10,768	\$10,876	1.0%	\$13,084	\$13,215	1.0%
Human Nutrition, Clinical Dietetics (Returning Tuition Promise Students)	4	\$6,750	\$6,750	0.0%	\$6,750	\$6,750	0.0%
Dietetic Intern, Human Nutrition or Clinical Dietetics (New Students)	4	\$6,750	\$6,750	0.0%	\$6,750	\$6,750	0.0%
Physician Assistant (Returning Tuition Promise Students)	4	\$9,243	\$9,243	0.0%	\$9,243	\$9,243	0.0%
Physician Assistant (New Students)	4	\$9,243	\$9,522	3.0%	\$9,243	\$9,522	3.0%
Radiation Therapy (Returning Tuition Promise Students)	4	\$5,520	\$5,520	0.0%	\$6,660	\$6,660	0.0%
Radiation Therapy (New Students)	4	\$5,520	\$5,640	2.2%	\$6,660	\$6,780	1.8%
SoM PhD	3	\$6,804	\$6,804	0.0%	\$6,804	\$6,804	0.0%
Biomedical Informatics On Campus	3	\$5,955	\$6,189	3.9%	\$7,107	\$7,395	4.1%
Biomedical Informatics Distance Learning	3	\$6,597	\$6,865	4.1%	\$7,782	\$8,095	4.0%
Clinical Research or Human Investigations	3	\$4,515	\$4,515	0.0%	\$4,515	\$4,515	0.0%
Computer Science & Engineering or Electrical Engineering	3	\$6,045	\$6,225	3.0%	\$6,045	\$6,225	3.0%
Biochem. & Molecular Biology or Environmental Science & Engineering	3	\$6,279	\$6,279	0.0%	\$6,279	\$6,279	0.0%
MBA, MS or Certificate in Healthcare Management	3	\$5,190	\$5,253	1.2%	\$5,190	\$5,253	1.2%
Medical Physics	3	\$5,400	\$5,400	0.0%	\$8,613	\$8,613	0.0%
UG Nursing Accelerated Bacc (Returning Tuition Promise Students)	3	\$5,988	\$5,988	0.0%	\$7,992	\$7,992	0.0%
UG Nursing Accelerated Bacc (New Students)	3	\$5,988	\$6,288	5.0%	\$7,992	\$8,388	5.0%
UG Nursing 2nd Year OCNE (Returning Tuition Promise Students)	3	\$4,332	\$4,332	0.0%	\$7,944	\$7,944	0.0%
UG Nursing 3rd Year OCNE (Returning Tuition Promise Students)	3	\$4,248	\$4,248	0.0%	\$7,788	\$7,788	0.0%
UG Nursing OCNE (New Students)	3	\$4,332	\$4,548	5.0%	\$7,944	\$8,340	5.0%
UG Nursing RN/BS	3	\$5,508	\$5,508	0.0%	\$5,508	\$5,508	0.0%
Graduate Nursing (Returning Tuition Promise Students)	3	\$5,247	\$5,247	0.0%	\$6,795	\$6,795	0.0%
Graduate Nursing (New Tuition Promise Students)	3	\$5,247	\$5,508	5.0%	\$6,795	\$7,137	5.0%
Graduate Nursing (Non-Tuition Promise Students)	3	\$5,148	\$5,409	5.1%	\$6,660	\$6,993	5.0%
Graduate Nursing Anesthesia (Returning Tuition Promise Students)	3	\$6,525	\$6,525	0.0%	\$6,795	\$6,795	0.0%
Graduate Nursing Anesthesia (New Tuition Promise Students)	3	\$6,525	\$6,849	5.0%	\$6,795	\$7,137	5.0%
Online MPH or Certificate in Public Health	3	\$5,004	\$5,004	0.0%	\$6,462	\$6,462	0.0%
On-Campus MPH or Programs in Biostatistics	3	\$3,312	\$3,609	9.0%	\$5,184	\$5,445	5.0%
SPH PhD	3	\$5,400	\$5,400	0.0%	\$5,400	\$5,400	0.0%

Summary 2017-18 First Year Tuition & Fees for State-Funded Programs

	Resident Tuition	Fees	Total
MD¹	\$41,596	\$7,130	\$48,726
DMD¹	\$44,324	\$15,455	\$59,779
Physician Assistant¹	\$38,088	\$7,565	\$45,653
Undergraduate OCNE²	\$12,507	\$5,732	\$18,239
Undergraduate Accelerated Bacc¹	\$31,440	\$7,565	\$39,005
Undergraduate RN/BS³	\$16,524	\$780	\$17,304
Graduate Nurse Practitioner³	\$22,032	\$5,958	\$27,990
Graduate Nursing Anesthesia³	\$27,396	\$5,958	\$33,354
Graduate Nursing PhD, DNP³	\$21,636	\$5,958	\$27,594

¹Based on four terms of actual enrollment

²Based on three terms of actual enrollment

³Based on three terms of enrollment at 12 credits each — actual enrollment may vary



Questions

Oregon Health & Science University

DRAFT

Academic Year Tuition & Fee Book

2017-2018

Prepared by:
The Office of the Registrar

June 29th, 2017



Tuition & Fee Book

Academic Year 2017-2018

Oregon Health & Science University

The tuition and fee policies as outlined in this document apply to the Summer, Fall, Winter and Spring terms of the 2017-2018 academic year. All prior academic year *Tuition & Fee Books* are repealed except as to rights or obligations previously acquired or incurred thereunder.

I. Definitions

A. Full-Time Student

A full time undergraduate student is one who is enrolled for at least 12 credits and not more than 18 credits per term. A full time graduate/professional student is one who is enrolled for at least 9 credits and not more than 16 credits per term. Students may be charged Mandatory Enrollment Fees for all credits enrolled for during a term.

B. Mandatory Enrollment Fees

Mandatory Enrollment Fees are those tuition and fees that a student is assessed for which the student has no discretion not to pay. Mandatory Enrollment Fees include, but are not limited to: Tuition, University Fee, Major Medical Insurance, Dental Insurance, Student Council Fee and others. There may be differentials for some tuition or fees based on residency, campus location or other criteria. Mandatory Enrollment Fees are set by the OHSU Board of Directors.

C. Over-Time Student

An over-time student is one who is enrolled in more than the maximum credits designated as full-time (more than 18 credits for undergraduate students; more than 16 credits for graduate students).

D. Part-Time Student

A part-time student is one who is enrolled in less than the minimum number of credits per term required of a full-time student (fewer than 12 credits for undergraduate students; fewer than 9 credits for graduate/professional students).

E. Resident Student

A resident student is one who meets the criteria of [OHSU Residency Policy 2-10-010](#). Students should reference the OHSU Residency Policy to determine if they qualify for the resident student tuition rate.

II. Tuition Policies

A. Tuition Differentials

Resident and non-resident tuition differentials may apply to students enrolled in certain academic programs.

B. Advance Tuition Deposit

OHSU determines the student population for whom a tuition deposit will be required. The amount of the deposit varies and is set by the academic program.

C. Tuition Refund Schedule

Refunds of tuition and/or fees may be granted to students in accordance with the refund schedule on file with the university Registrar's Office. This schedule shall be prepared annually. There is no refund for Employee Tuition Benefits. No refunds are issued for fees after the 100% refund date.

Notification of program Withdrawal or Leave of Absence is required and can be completed by submitting a "Withdrawal/Leave of Absence" form available from the university Registrar's Office. Students who believe that their circumstances warrant exceptions to the published refund schedule may submit a letter of appeal to the university Registrar.

The following uniform refund schedules are established for all schools:

11- or 12-week term:

<i>Starting from the Day on Which Classes Begin for the Term:</i>	<i>Percent Refund</i>
Complete or Partial Withdrawal Before the Close of the 11 th Day After Classes Begin for the Term	100%
Before the Close of the 25 th Day After Classes Begin for the Term	50%

Summer A and Summer B (6-week term):

<i>Starting from the Day on Which Classes Begin for the Term:</i>	<i>Percent Refund</i>
Complete or Partial Withdrawal Before the Close of the 4 th Day After Classes Begin for the Term	100%
Before the Close of the 11 th Day After Classes Begin for the Term	50%

The refund for course load reduction applies to all students reducing credit hours except for those credit hours within a tuition plateau. Any student with orders to report for active military duty may withdraw at any time during the term and receive a full refund. If sufficient course work has been accomplished and the faculty of record feels justified in granting credit for the course work completed, credit may be granted and withdrawal proceedings are unnecessary.

D. Non-Resident Tuition Exemption for School of Nursing Programs

Non-resident undergraduate or graduate nursing students who are residents of counties adjacent to the Oregon border in California, Idaho, Nevada or Washington pay resident tuition rates. Non-resident undergraduate nursing students on the La Grande campus will also pay resident tuition rates if they are residents of Idaho or Washington and have completed at least one term at EOU while paying the EOU resident tuition rate, prior to entering the OHSU undergraduate nursing program. Students eligible for either of these exemptions must notify the Registrar's Office by the first day of the academic term. Tuition for terms prior to the date the student notifies the Registrar's Office will continue to be charged at the non-resident rate.

Non-resident PhD and post-master's DNP nursing students from states participating in the Western Regional Graduate Program of the Western Interstate Commission for Higher Education pay resident tuition rates. Participants include Alaska, Arizona, California, Colorado, Hawaii, Idaho, Montana, Nevada, New Mexico, North Dakota, South Dakota, Utah, Washington, Wyoming and the Commonwealth of the Northern Mariana Islands. Students eligible for this exemption must notify the Registrar's Office by the first day of the academic term. Tuition for terms prior to the date the student notifies the Registrar's Office will continue to be charged at the non-resident rate.

E. OHSU Tuition Promise

2013-2014 OHSU Tuition Promise: All students enrolled during 2013-14 in one of the eligible degree programs listed below will not incur a tuition rate increase over their 2013-14 tuition rates during the remaining years of their degree (as long as the degree is completed within the normal timeline as specified by the degree program).

2014-2015 OHSU Tuition Promise: All new students enrolled during 2014-15 in one of the eligible degree programs listed below will not incur a tuition rate increase over their 2014-15 tuition rates during the remaining years of their degree (as long as the degree is completed within the normal timeline as specified by the degree program).

2015-2016 OHSU Tuition Promise: All new students enrolled during 2015-16 in one of the eligible degree programs listed below will not incur a tuition rate increase over their 2015-16 tuition rates during the remaining years of their degree (as long as the degree is completed within the normal timeline as specified by the degree program).

2016-17 OHSU Tuition Promise: All new students enrolled during 2016-17 in one of the eligible degree programs listed below will not incur a tuition rate increase over their 2016-

17 tuition rates during the remaining years of their degree (as long as the degree is completed within the normal timeline as specified by the degree program).

2017-18 OHSU Tuition Promise: All new students enrolled during 2017-18 in one of the eligible degree programs listed below will not incur a tuition rate increase over their 2017-18 tuition rates during the remaining years of their degree (as long as the degree is completed within the normal timeline as specified by the degree program).

Students eligible for the OHSU Tuition Promise must be enrolled in one of the following degree programs at any OHSU campus:

- *MD*
- *MD/MPH**
- *DMD*
- *Master of Physician Assistant Studies*
- *Master of Clinical Dietetics*
- *Master of Science in Clinical Nutrition*
- *Master of Science in Human Nutrition*
- *Master of Nursing in Adult Gerontology Acute Care***
- *Master of Nursing in Nurse Anesthesia*
- *Master of Nursing in Family Nurse Practitioner*
- *Master of Nursing in Nurse Midwifery*
- *Master of Nursing in Pediatric Nurse Practitioner***
- *Master of Nursing in Psychiatric Mental Health Nurse Practitioner*
- *Bachelor of Science in Radiation Therapy*
- *3-Year OCNE Bachelor of Science in Nursing (excluding RN/BS)*
- *Accelerated Bachelor of Science in Nursing*

**Only students matriculating as first year students into the MD/MPH in 2016-17 or later will be eligible for the MD/MPH Tuition Promise for the five year period of their program. MD/MPH students matriculated prior to 2016-17 are only eligible for the MD Tuition Promise rate during the terms they are charged tuition as MD students.*

***Students that matriculated into these programs prior to the 2015-2016 academic year will be charged the 2014-15 OHSU Tuition Promise rate starting in the 2015-16 academic year.*

While the tuition rate for eligible students will remain the same under the OHSU Tuition Promise, other expenses such as fees, books, supplies or equipment charges are subject to change.

If a student exhausts the specified length of the degree program, they will no longer be eligible for the OHSU Tuition Promise and their tuition rate may increase at that time. Students wishing to request an extension of their OHSU Tuition Promise may submit an appeal by emailing Cherie Honnell, Vice Provost for Enrollment Management & Academic Programs, at honnellc@ohsu.edu. Appeals are reviewed on a case by case basis. A student dissatisfied with a decision made by the Vice Provost for Enrollment Management &

Academic Programs may, within ten (10) business days of the date of the notification of the decision, appeal the decision to the OHSU Provost. An appeal to the OHSU Provost shall be in writing only. The Provost's decision shall be final.

Students with approved tuition promise extensions shall be charged the tuition rate of their promise for the length of time specified by the Vice Provost or Provost. Students with tuition promise extensions should refer back to previous year's Academic Year Tuition & Fee Books for tuition information, and this 2017-18 Academic Year Tuition & Fee Book for current information on other expenses such as fees, equipment charges, etc.

III. Fee Policies

A. Application Fee

An Application Fee will be assessed to all students seeking formal admission to an OHSU academic program. This includes those students advancing from an undergraduate program to a graduate program as well as all international students. An application will not be evaluated until the Application Fee has been received. The amount of the Application Fee varies and is set by the academic program. Application Fees are not refundable.

If a student applies to enroll for Summer, Fall or Winter term of an academic year but delays enrollment until a subsequent term, a second Application Fee will not be assessed if enrollment occurs within that academic year. If enrollment is delayed until the subsequent academic year, a second Application Fee will be assessed.

B. Other Fees, Fines, and Service Charges

- | | | |
|----|-----------------------|---------|
| 1. | Late Registration Fee | \$35.00 |
| 2. | Returned Check | \$40.00 |

A returned check charge will be assessed in the amount of \$40.00. Also, a late registration fee may be assessed if the returned check was used to pay tuition/fees.

- | | | |
|----|--|---------|
| 3. | Transcript Fee | |
| | Official copy, ordered 48 hours in advance | \$20.00 |
| | Official copy, same day service | \$25.00 |

Individuals requesting priority delivery will be charged an extra fee based on delivery location(s) in addition to the Transcript Fee.

- | | | |
|----|------------------------------|---------|
| 4. | Certified Copies of Diplomas | \$10.00 |
|----|------------------------------|---------|

Individuals requesting priority delivery will be charged an extra fee based on delivery location(s) in addition to the cost of the Certified Copy of the Diploma.

5. Duplicate Diploma \$60.00
6. Medical Student Performance Evaluation (MSPE)/Dean's Letter \$10.00

Individuals requesting priority delivery will be charged an extra fee based on delivery location(s) in addition to the cost of the MSPE/Dean's Letter.

7. Archived Records Retrieval Fee \$20.00
8. Copies of Education Records
(except as exempted for release by *Family Educational Rights and Privacy Act (FERPA)* and university *Student Records Policy*)

1st Page \$ 5.00
Each Additional Page: \$ 1.00

9. Examination for Credit Up to \$40.00

Institution-administered examination for credit, per course examination, regardless of credit hours involved.

10. Graduation Fee \$60.00

11. International Student Fee, per term \$50.00

International students on F1 or J1 visas will be assessed a fee to support the tracking requirements associated with the international student SEVIS system.

12. Nursing Graduate Program Enhancement Fee, per term \$1250.00

A fee assessed to graduate nursing students who have been determined, based on admissions criteria, to require specialized support services in areas of language competencies (reading, writing, listening, speaking) and orientation to graduate academic life. Students' needs for such services are evaluated during the admissions process.

13. Regional Campus Fees for Undergraduates in Nursing

Students in the undergraduate nursing programs at Eastern Oregon University, Oregon Institute of Technology, Southern Oregon University, or Western Oregon University will pay campus fees directly to those institutions. Students should contact the Regional University where they will be located for the specific fee amounts.

14. Nursing Education Xchange (NEXus) Course Fee, per credit \$550.00

A per-credit fee assessed to students taking courses at OHSU as part of the Nursing

Education Xchange (NEXus) while enrolled in a doctoral nursing program at another NEXus member institution.

15. Undergraduate Medical Education Visiting Student Fee, per rotation \$75.00

A fee charged to visiting MD students participating in OHSU rotations.

IV. Other Policies

A. Student Health Insurance Plan

OHSU requires students to carry major group health/dental insurance. For students with other major group health coverage, an insurance waiver application is available. For waiver application information and deadlines, refer to the [JBT Health & Wellness Center website](#).

B. Institutional Authority to Adjust Charges

OHSU institutional officials may make tuition refunds and waive fines or charges that result from circumstances beyond the student's control or are for the best interest of the institution. Institutional officials may also add and revise tuition or fee amounts established herein, for program changes or additions made after the adoption of this *Academic Year Tuition & Fee Book* by the Board.

C. Charges for Services to Non-students

This *Academic Year Tuition & Fee Book* does not identify charges for services that are continuously offered to persons other than students.

D. Courses Taken at Other Institutions

Students enrolled in coursework at an institution other than OHSU (regardless of whether the coursework is required by OHSU) are responsible for all costs (tuition and other fees) charged by that institution.

E. Auditors

Students enrolled in a combination of credit and audit courses or audit only will be assessed for the total credits under the tuition and fee schedule appropriate to their classification and residency.

F. Employee Education Assistance Benefit (EAB) Program

An Employee Education Assistance Benefit program is available for some OHSU academic programs. Refer to the [Education Assistance Benefit](#) information page on the Human Resources website for more information.

V. Accounts Receivable Policy

A. Student Responsibilities

At the time a student formally registers for classes, either by signing and submitting the appropriate registration forms to the Registrar's Office, or by registering online, the student agrees to:

1. Assume financial responsibility for any tuition and fees as posted to his/her student account.
2. Abide by the official school policies regarding withdrawal from the University.
3. Assume the responsibility for understanding the University's official policy concerning schedule changes and satisfactory academic progress which may result in additional charges or the loss of eligibility for certain types of financial aid. It is considered the student's responsibility to understand how any changes to financial aid eligibility can affect his/her financial situation.
4. Make sure OHSU student records are current and advise of any demographic changes such as name, address, telephone and email.

B. Payment Due Dates

Accounts Receivable approved financial arrangements must be in place one week after the start of classes for each program. Electronic Bills, or E-Bills, for tuition and fees are the official student billing method for OHSU. E-Bills are sent out on the second Tuesday of every month.

Students that do not receive an E-Bill can confirm account charges by accessing the online [Student Information System](#) or by calling the Cashier's Office at (503) 494-8243. All students must pay on time even if an E-Bill is not received. Students should refer to the billing statement for the last day to pay tuition and fees in full before late charges are assessed.

C. Payment Options

Payment to student accounts can be made in the following ways:

Credit/Debit Card – Credit/Debit card payments can be made online through the Student Information System (which is a secure payment option) or by phone.

Check – Payments made via check can be sent via US mail or campus mail.

Cash – Cash payments to student accounts can be made in person at Marquam Plaza.

D. Refunds

A credit balance on a student account is created when financial aid, payments and other credits exceed total charges due. A refund of the credit balance will be processed and

returned to the student using the following methods:

Direct Deposit – Direct deposit is the electronic transfer of funds into a checking or savings account. It is the quickest, safest and most convenient way to receive a refund. To elect to have refunds direct deposited, students must complete the OHSU Student Direct Deposit Authorization Form, attach a blank check and fax, mail or scan and email the form to cashiers@ohsu.edu.

Credit Card – If payment is made on a student account by credit card, then credit will be issued to the original credit card. Students receiving financial aid for the same academic term will have their account reviewed to determine where the refund will be sent.

Check – Refunds in the form of a check will be mailed directly to the student's address on file. Please be aware that there is a 24 hour hold on all checks before they can be disbursed.

E. Payment Plans

The OHSU Student Accounts Office (Formerly the Bursar's Office) is responsible for billing and collection of tuition and fees. It is the goal of this office to work with students to resolve outstanding balances. It is understood that students and their families may experience financial difficulties and it is important for those types of issues to be communicated to the Student Accounts Office at an early stage. The Student Accounts Office offers payment plans to assist with the budgeting of the cost of education. However, those plans are only available to students prior to the due date of their bill. Students are urged to contact the Student Accounts Office prior to the due date of the bill to discuss any financial concerns that they may have. The earlier the issue is discussed the more tools are available to assist students in resolving the situation since **all** tuition/fees accrued in one term must be paid before registering for another term.

F. Educational Promissory Note

OHSU offers extended payment terms utilizing an Educational Promissory Note for unpaid tuition and fees. The Educational Promissory Note is a mandatory note and a new note is required every year.

G. Contractual Agreements

OHSU recognizes that employers or a third party may pay tuition and/or fees on behalf of students. These agreements are made between the student and the employer or third party. Students are responsible for meeting the requirements of the agreement such as grades and for any charges not paid by the employer or third party. Contractual agreements received from a government agency are between the US Government and OHSU. OHSU accepts only third party contracts that are on official company letterhead and include the following billing information: student's name, tuition quarter and amount paying.

H. Collection Actions

If the balance is not resolved by the due date, a financial hold will be placed on the account. Other collection actions on delinquent accounts include:

1. Prevention of students from registering for classes.
2. Hold on registration, official transcripts, licensure certification, degree verifications, diplomas and grades.
3. Debt referral to third party collection agency.
4. Tax offset of debt against State of Oregon Income Tax Refund.
5. Accounts with unresolved balances are subject to additional collection charges, legal and attorney fees.
6. Litigation against debtor.

I. Withdrawals

Should a student withdraw during the term, all refunds are to be applied to any outstanding balance, and any remaining balance will immediately be due and payable.

J. Delinquent Accounts

Students should refer to the billing statement for the last day to pay tuition and fees in full before late charges are assessed. If payment is not paid in full by the stated due date, then the following policies may apply.

1. Interest will be assessed at a rate of 1.5% per month of the outstanding balance.
2. All accounts over 121+ days delinquent will be sent to Oregon Department of Revenue tax offset program.
3. Accounts referred to an outside collection agency will be subject to additional collection charges, legal and attorney fees. After an account has been turned over to a collection agency, OHSU can no longer accept payment on this account and students must remit payment directly to the agency.
4. OHSU reserves the right to recover all costs involved with the collection and/or litigation of delinquent accounts.
5. OHSU is a non-profit institution of higher learning. Student receivable accounts are considered to be educational loans offered for the sole purpose of financing an education and are not dischargeable in bankruptcy proceedings.
6. OHSU reserves the right to demand payment in the form of a certified check, money order, cash or credit card in the event that one or more checks have been returned unpaid for any reason.

Refer to the [Student Accounts Office](#) website for additional information.

OHSU 2017-2018 Academic Year Tuition and Fee Book

Draft
6/29/2017

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Dietetic Intern, Master of Clinical Dietetics, or Master of Science in Clinical Nutrition or Human Nutrition
2017-2018 Tuition & Fee Charges By Term

Draft 6/29/2017

Tuition		University	Student	Dental	Major Medical	Total Charges	
Residents	Non-Residents	Fee	Council Fee	Insurance*	Insurance*	Residents	Non-Residents

Students Qualifying for the 2017-18 or 2016-17 Tuition Promise and Dietetic Interns

9 credit hours	6,750.00	6,750.00	555.00	15.00	104.83	1,311.11	8,735.94	8,735.94
Per Credit								
1 credit hour	750.00	750.00	329.00	0.00	104.83	1,311.11	2,494.94	2,494.94
2 credit hours	1,500.00	1,500.00	329.00	0.00	104.83	1,311.11	3,244.94	3,244.94
3 credit hours	2,250.00	2,250.00	329.00	0.00	104.83	1,311.11	3,994.94	3,994.94
4 credit hours	3,000.00	3,000.00	329.00	0.00	104.83	1,311.11	4,744.94	4,744.94
5 credit hours	3,750.00	3,750.00	329.00	0.00	104.83	1,311.11	5,494.94	5,494.94
6 credit hours	4,500.00	4,500.00	329.00	0.00	104.83	1,311.11	6,244.94	6,244.94
7 credit hours	5,250.00	5,250.00	329.00	0.00	104.83	1,311.11	6,994.94	6,994.94
8 credit hours	6,000.00	6,000.00	329.00	0.00	104.83	1,311.11	7,744.94	7,744.94
Each Additional Hour	750.00	750.00						

*Summer 2017 rates for students admitted Summer 2017 are Major Medical = \$558.68 and Dental = \$43.94. Coverage ends 9/21/18 for students insured Spring term 2018.

Physician Assistant
2017-2018 Tuition and Fees by Term

Draft 6/29/2017

	Tuition		University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges	
	Residents	Non-Residents					Residents	Non-Residents

Students Qualifying for the 2017-18 Tuition Promise

9 or more credit hours	9,522.00	9,522.00	555.00	15.00	104.83	1,311.11	11,507.94	11,507.94
Per Credit								
1 credit hour	1,058.00	1,058.00	329.00	0.00	104.83	1,311.11	2,802.94	2,802.94
2 credit hours	2,116.00	2,116.00	329.00	0.00	104.83	1,311.11	3,860.94	3,860.94
3 credit hours	3,174.00	3,174.00	329.00	0.00	104.83	1,311.11	4,918.94	4,918.94
4 credit hours	4,232.00	4,232.00	329.00	0.00	104.83	1,311.11	5,976.94	5,976.94
5 credit hours	5,290.00	5,290.00	329.00	0.00	104.83	1,311.11	7,034.94	7,034.94
6 credit hours	6,348.00	6,348.00	329.00	0.00	104.83	1,311.11	8,092.94	8,092.94
7 credit hours	7,406.00	7,406.00	329.00	0.00	104.83	1,311.11	9,150.94	9,150.94
8 credit hours	8,464.00	8,464.00	329.00	0.00	104.83	1,311.11	10,208.94	10,208.94
Per Credit Hour	1,058.00	1,058.00						

Students Qualifying for the 2016-17 Tuition Promise

9 or more credit hours	9,243.00	9,243.00	555.00	15.00	104.83	1,311.11	11,228.94	11,228.94
Per Credit								
1 credit hour	1,027.00	1,027.00	329.00	0.00	104.83	1,311.11	2,771.94	2,771.94
2 credit hours	2,054.00	2,054.00	329.00	0.00	104.83	1,311.11	3,798.94	3,798.94
3 credit hours	3,081.00	3,081.00	329.00	0.00	104.83	1,311.11	4,825.94	4,825.94
4 credit hours	4,108.00	4,108.00	329.00	0.00	104.83	1,311.11	5,852.94	5,852.94
5 credit hours	5,135.00	5,135.00	329.00	0.00	104.83	1,311.11	6,879.94	6,879.94
6 credit hours	6,162.00	6,162.00	329.00	0.00	104.83	1,311.11	7,906.94	7,906.94
7 credit hours	7,189.00	7,189.00	329.00	0.00	104.83	1,311.11	8,933.94	8,933.94
8 credit hours	8,216.00	8,216.00	329.00	0.00	104.83	1,311.11	9,960.94	9,960.94
Per Credit Hour	1,027.00	1,027.00						

Students Qualifying for the 2015-16 Tuition Promise

9 or more credit hours	9,018.00	9,018.00	555.00	15.00	104.83	1,311.11	11,003.94	11,003.94
Per Credit								
1 credit hour	1,002.00	1,002.00	329.00	0.00	104.83	1,311.11	2,746.94	2,746.94
2 credit hours	2,004.00	2,004.00	329.00	0.00	104.83	1,311.11	3,748.94	3,748.94
3 credit hours	3,006.00	3,006.00	329.00	0.00	104.83	1,311.11	4,750.94	4,750.94
4 credit hours	4,008.00	4,008.00	329.00	0.00	104.83	1,311.11	5,752.94	5,752.94
5 credit hours	5,010.00	5,010.00	329.00	0.00	104.83	1,311.11	6,754.94	6,754.94
6 credit hours	6,012.00	6,012.00	329.00	0.00	104.83	1,311.11	7,756.94	7,756.94
7 credit hours	7,014.00	7,014.00	329.00	0.00	104.83	1,311.11	8,758.94	8,758.94
8 credit hours	8,016.00	8,016.00	329.00	0.00	104.83	1,311.11	9,760.94	9,760.94
Per Credit Hour	1,002.00	1,002.00						

Physician Assistant is a flat fee, lock-step program and is not available on a per credit hour basis. For students requiring remediation (approval by the Program Director is required) tuition and fees will be based on the above graduated scale for part-time attendance.

*Summer 2017 rates for students admitted Summer 2017 are Major Medical = \$952.79 and Dental = \$84.44. Coverage ends 9/21/18 for students insured Spring term 2018.

Radiation Therapy Technology

2017-2018 Tuition & Fee Charges By Term

Draft 6/29/2017

Tuition	University	Student	Dental	Major Medical	Total Charges		
Residents	Non-Residents	Fee	Council Fee	Insurance*	Insurance*	Residents	Non-Residents

Students Qualifying for the 2017-18 Tuition Promise

12-18 credit hours	5,640.00	6,780.00	555.00	15.00	104.83	1,311.11	7,625.94	8,765.94
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Per Credit

1 credit hour	470.00	565.00	329.00	0.00	104.83	1,311.11	2,214.94	2,309.94
2 credit hours	940.00	1,130.00	329.00	0.00	104.83	1,311.11	2,684.94	2,874.94
3 credit hours	1,410.00	1,695.00	329.00	0.00	104.83	1,311.11	3,154.94	3,439.94
4 credit hours	1,880.00	2,260.00	329.00	0.00	104.83	1,311.11	3,624.94	4,004.94
5 credit hours	2,350.00	2,825.00	329.00	0.00	104.83	1,311.11	4,094.94	4,569.94
6 credit hours	2,820.00	3,390.00	329.00	0.00	104.83	1,311.11	4,564.94	5,134.94
7 credit hours	3,290.00	3,955.00	329.00	0.00	104.83	1,311.11	5,034.94	5,699.94
8 credit hours	3,760.00	4,520.00	329.00	0.00	104.83	1,311.11	5,504.94	6,264.94
9 credit hours	4,230.00	5,085.00	329.00	0.00	104.83	1,311.11	5,974.94	6,829.94
10 credit hours	4,700.00	5,650.00	329.00	0.00	104.83	1,311.11	6,444.94	7,394.94
11 credit hours	5,170.00	6,215.00	329.00	0.00	104.83	1,311.11	6,914.94	7,959.94

Each Additional Hour

470.00	565.00
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Students Qualifying for the 2016-17 or 2015-16 Tuition Promise

12-18 credit hours	5,520.00	6,660.00	555.00	15.00	104.83	1,311.11	7,505.94	8,645.94
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Per Credit

1 credit hour	460.00	555.00	329.00	0.00	104.83	1,311.11	2,204.94	2,299.94
2 credit hours	920.00	1,110.00	329.00	0.00	104.83	1,311.11	2,664.94	2,854.94
3 credit hours	1,380.00	1,665.00	329.00	0.00	104.83	1,311.11	3,124.94	3,409.94
4 credit hours	1,840.00	2,220.00	329.00	0.00	104.83	1,311.11	3,584.94	3,964.94
5 credit hours	2,300.00	2,775.00	329.00	0.00	104.83	1,311.11	4,044.94	4,519.94
6 credit hours	2,760.00	3,330.00	329.00	0.00	104.83	1,311.11	4,504.94	5,074.94
7 credit hours	3,220.00	3,885.00	329.00	0.00	104.83	1,311.11	4,964.94	5,629.94
8 credit hours	3,680.00	4,440.00	329.00	0.00	104.83	1,311.11	5,424.94	6,184.94
9 credit hours	4,140.00	4,995.00	329.00	0.00	104.83	1,311.11	5,884.94	6,739.94
10 credit hours	4,600.00	5,550.00	329.00	0.00	104.83	1,311.11	6,344.94	7,294.94
11 credit hours	5,060.00	6,105.00	329.00	0.00	104.83	1,311.11	6,804.94	7,849.94

Each Additional Hour

460.00	555.00
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*Summer 2017 rates for students admitted Summer 2017 are Major Medical = \$558.68 and Dental = \$43.94. Coverage ends 9/21/18 for students insured Spring term 2018.

DMD or Graduate Dental
2017-2018 Tuition & Fee Charges by Term

Draft 6/27/2017

Tuition		University Fee	Student Council Fee	Clinic Infrastructure Assessment Fee*	Dental Insurance**	Major Medical Insurance**	Total Charges	
Residents	Non-Residents						Residents	Non-Residents

DENTAL

1st Year	11,081.00	17,884.00	555.00	15.00	2,775.00	104.83	1,311.11	15,841.94	22,644.94
2nd Year	10,971.00	17,707.00	555.00	15.00	2,694.00	104.83	1,311.11	15,650.94	22,386.94
3rd Year	10,862.00	17,532.00	555.00	15.00	2,667.00	104.83	1,311.11	15,514.94	22,184.94
4th Year	10,754.00	17,358.00	555.00	15.00	2,333.00	104.83	1,311.11	15,072.94	21,676.94

The DMD program is a flat fee lock-step program and students will be charged 100% of the above tuition and fees during each term of enrollment.

GRADUATE DENTAL (Masters and Advanced Specialty Programs)

Endo 1st Year	10,876.00	13,215.00	555.00	15.00	2,775.00	104.83	1,311.11	15,636.94	17,975.94
Endo 2nd Year	10,876.00	13,215.00	555.00	15.00	2,694.00	104.83	1,311.11	15,555.94	17,894.94
Ortho 1st Year	10,876.00	13,215.00	555.00	15.00	2,775.00	104.83	1,311.11	15,636.94	17,975.94
Ortho 2nd Year	10,876.00	13,215.00	555.00	15.00	2,694.00	104.83	1,311.11	15,555.94	17,894.94
Ortho 3rd Year	10,876.00	13,215.00	555.00	15.00	2,667.00	104.83	1,311.11	15,528.94	17,867.94
Perio 1st Year	10,876.00	13,215.00	555.00	15.00	2,775.00	104.83	1,311.11	15,636.94	17,975.94
Perio 2nd Year	10,876.00	13,215.00	555.00	15.00	2,694.00	104.83	1,311.11	15,555.94	17,894.94
Perio 3rd Year	10,876.00	13,215.00	555.00	15.00	2,667.00	104.83	1,311.11	15,528.94	17,867.94

Masters and Advanced Specialty programs are flat fee lock-step programs and students will be charged 100% of the above tuition and fees during each term of enrollment.

*The CIA Fee is assessed Fall, Winter and Spring terms.

**Summer 2017 rates for DMD students admitted Summer 2017 are Major Medical = \$558.68 and Dental = \$43.94. Summer 2017 rates for Dental Grad students admitted Summer 2017 are Major Medical = \$952.79 and Dental = \$84.44. Coverage ends 9/21/18 for students insured Spring term 2018.

MD
2017-2018 Tuition & Fee Charges By Term

Draft 6/29/2017

MD

	Tuition		University	Student	Dental	Major Medical	Total Charges	
	Residents	Non-Residents	Fee	Council Fee	Insurance*	Insurance*	Residents	Non-Residents
1st Year	10,399.00	15,675.00	555.00	15.00	104.83	1,311.11	12,384.94	17,660.94
2nd Year	10,195.00	15,072.00	555.00	15.00	104.83	1,311.11	12,180.94	17,057.94
3rd Year	9,995.00	14,493.00	555.00	15.00	104.83	1,311.11	11,980.94	16,478.94
4th Year	9,799.00	13,935.00	555.00	15.00	104.83	1,311.11	11,784.94	15,920.94

MD/MPH - Admitted Summer 2016 or later

1st Year	9,535.00	14,368.00	555.00	15.00	104.83	1,311.11	11,520.94	16,353.94
2nd Year	9,260.00	13,786.00	555.00	15.00	104.83	1,311.11	11,245.94	15,771.94

The MD program is a flat fee lock-step program and students will be charged 100% of the above tuition and fees during each term of enrollment. Students will be charged 50% of the above tuition rate and 100% of the above fees for terms in which the student is enrolled in 8 or less credits *and* has also received specific pre-approval from the Associate Dean for Undergraduate Medical Education to enroll in a Curriculum Slowdown (as stipulated in the Student Handbook).

*Summer 2017 rates for MD students admitted Summer 2017 are Major Medical = \$558.68 and Dental = \$43.94. Summer 2017 rates for MD/MPH students admitted Summer 2017 are Major Medical = \$952.79 and Dental = \$84.44. Spring 2017 rates for 4th year students are Major Medical = \$953.93 and Dental = \$75.82 and coverage ends 6/30/18. Coverage ends 9/21/18 for all other students insured Spring term 2018.

School of Medicine PhD
2017-2018 Tuition & Fee Charges By Term

Draft 6/29/2017

	Tuition*		University	Student	Dental	Major Medical	Total Charges	
	Residents	Non-Residents	Fee	Council Fee	Insurance**	Insurance**	Residents	Non-Residents
9 credit hours	6,804.00	6,804.00	555.00	15.00	104.83	1,311.11	8,789.94	8,789.94
Per credit								
1 credit hour	949.00	949.00	329.00	0.00	104.83	1,311.11	2,693.94	2,693.94
2 credit hours	1,679.00	1,679.00	329.00	0.00	104.83	1,311.11	3,423.94	3,423.94
3 credit hours	2,409.00	2,409.00	329.00	0.00	104.83	1,311.11	4,153.94	4,153.94
4 credit hours	3,139.00	3,139.00	329.00	0.00	104.83	1,311.11	4,883.94	4,883.94
5 credit hours	3,869.00	3,869.00	329.00	0.00	104.83	1,311.11	5,613.94	5,613.94
6 credit hours	4,599.00	4,599.00	329.00	0.00	104.83	1,311.11	6,343.94	6,343.94
7 credit hours	5,329.00	5,329.00	329.00	0.00	104.83	1,311.11	7,073.94	7,073.94
8 credit hours	6,059.00	6,059.00	329.00	0.00	104.83	1,311.11	7,803.94	7,803.94
Each additional hour*	730.00	730.00						

*A tuition plateau of \$6,804 exists for PhD students in the following academic majors who enroll for more than 9 credit hours in a term: Computer Science & Engineering; Electrical Engineering; and students that matriculated prior to Summer 2015 with majors in Environmental Science & Engineering and Biochemistry & Molecular Biology (the program under the department of Environmental and Biomolecular Systems). PhD in Biomedical Informatics students will be charged tuition and fees listed on the Biomedical Informatics page.

**Summer 2017 rates for students admitted Summer 2017 are Major Medical = \$952.79 and Dental = \$84.44. Coverage ends 9/21/18 for students insured Spring term 2018.

Medical Physics
2017-2018 Tuition & Fee Charges By Term

Draft 6/29/2017

	Tuition		University	Student	Dental	Major Medical	Total Charges	
	Residents	Non-Residents	Fee	Council Fee	Insurance*	Insurance*	Residents	Non-Residents
9 credit hours	5,400.00	8,613.00	555.00	15.00	104.83	1,311.11	7,385.94	10,598.94
Per credit								
1 credit hour	600.00	957.00	329.00	0.00	104.83	1,311.11	2,344.94	2,701.94
2 credit hours	1,200.00	1,914.00	329.00	0.00	104.83	1,311.11	2,944.94	3,658.94
3 credit hours	1,800.00	2,871.00	329.00	0.00	104.83	1,311.11	3,544.94	4,615.94
4 credit hours	2,400.00	3,828.00	329.00	0.00	104.83	1,311.11	4,144.94	5,572.94
5 credit hours	3,000.00	4,785.00	329.00	0.00	104.83	1,311.11	4,744.94	6,529.94
6 credit hours	3,600.00	5,742.00	329.00	0.00	104.83	1,311.11	5,344.94	7,486.94
7 credit hours	4,200.00	6,699.00	329.00	0.00	104.83	1,311.11	5,944.94	8,443.94
8 credit hours	4,800.00	7,656.00	329.00	0.00	104.83	1,311.11	6,544.94	9,400.94
Each additional hour	600.00	957.00						

*Coverage ends 9/21/18 for students insured Spring term 2018.

Biomedical Informatics
2017-2018 Tuition & Fee Charges By Term

Draft 6/29/2017

Tuition		University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges	
Residents	Non-Residents					Residents	Non-Residents

On Campus Students

9 credit hours	6,189.00	7,395.00	555.00	15.00	104.83	1,311.11	8,174.94	9,380.94
Per credit								
1 credit hour	686.00	820.00	329.00	0.00	104.83	1,311.11	2,430.94	2,564.94
2 credit hours	1,372.00	1,640.00	329.00	0.00	104.83	1,311.11	3,116.94	3,384.94
3 credit hours	2,058.00	2,460.00	329.00	0.00	104.83	1,311.11	3,802.94	4,204.94
4 credit hours	2,744.00	3,280.00	329.00	0.00	104.83	1,311.11	4,488.94	5,024.94
5 credit hours	3,430.00	4,100.00	329.00	0.00	104.83	1,311.11	5,174.94	5,844.94
6 credit hours	4,116.00	4,920.00	329.00	0.00	104.83	1,311.11	5,860.94	6,664.94
7 credit hours	4,802.00	5,740.00	329.00	0.00	104.83	1,311.11	6,546.94	7,484.94
8 credit hours	5,488.00	6,560.00	329.00	0.00	104.83	1,311.11	7,232.94	8,304.94

Each additional hour	686.00	820.00
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All Distance Learning Students

9 credit hours	6,865.00	8,095.00	260.00	0.00	0.00	0.00	7,125.00	8,355.00
Per credit								
1 credit hour	921.00	1,063.00	260.00	0.00	0.00	0.00	1,181.00	1,323.00
2 credit hours	1,664.00	1,942.00	260.00	0.00	0.00	0.00	1,924.00	2,202.00
3 credit hours	2,407.00	2,821.00	260.00	0.00	0.00	0.00	2,667.00	3,081.00
4 credit hours	3,150.00	3,700.00	260.00	0.00	0.00	0.00	3,410.00	3,960.00
5 credit hours	3,893.00	4,579.00	260.00	0.00	0.00	0.00	4,153.00	4,839.00
6 credit hours	4,636.00	5,458.00	260.00	0.00	0.00	0.00	4,896.00	5,718.00
7 credit hours	5,379.00	6,337.00	260.00	0.00	0.00	0.00	5,639.00	6,597.00
8 credit hours	6,122.00	7,216.00	260.00	0.00	0.00	0.00	6,382.00	7,476.00

Each additional hour	743.00	879.00
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*Summer 2017 rates for on campus students admitted Summer 2017 are Major Medical = \$952.79 and Dental = \$84.44. Coverage ends 9/21/18 for students insured Spring term 2018.

**Master of Clinical Research, Certificate in Human Investigations or Health Sciences Technology Entrepreneurship
Certificate**

2017-2018 Tuition & Fee Charges By Term

Draft

6/29/2017

	Tuition*		University Fee	Student Council Fee	Total Charges	
	Residents	Non-Residents			Residents	Non-Residents
9 credit hours	4,515.00	4,515.00	273.00	15.00	4,803.00	4,803.00
Per credit						
1 credit hour	500.00	500.00	273.00	0.00	773.00	773.00
2 credit hours	1,000.00	1,000.00	273.00	0.00	1,273.00	1,273.00
3 credit hours	1,500.00	1,500.00	273.00	0.00	1,773.00	1,773.00
4 credit hours	2,000.00	2,000.00	273.00	0.00	2,273.00	2,273.00
5 credit hours	2,500.00	2,500.00	273.00	0.00	2,773.00	2,773.00
6 credit hours	3,000.00	3,000.00	273.00	0.00	3,273.00	3,273.00
7 credit hours	3,500.00	3,500.00	273.00	0.00	3,773.00	3,773.00
8 credit hours	4,000.00	4,000.00	273.00	0.00	4,273.00	4,273.00
Each additional hour	500.00	500.00				

*Certain courses with HIP Subject Codes will not be charged the per credit tuition amount. For a listing of the current tuition exempt courses, refer to the [program website](#).

**Master of Science in Computer Science & Engineering, Electrical Engineering, Biochemistry & Molecular Biology or
Environmental Science & Engineering**

2017-2018 Tuition & Fee Charges By Term

Draft

6/29/2017

Tuition		University	Student	Dental	Major Medical	Total Charges	
Residents	Non-Residents	Fee	Council Fee	Insurance*	Insurance*	Residents	Non-Residents

Master of Science in Computer Science & Engineering or Master of Science in Electrical Engineering

9 credit hours	6,225.00	6,225.00	555.00	15.00	104.83	1,311.11	8,210.94	8,210.94
Per Credit								
1 credit hour	690.00	690.00	329.00	0.00	104.83	1,311.11	2,434.94	2,434.94
2 credit hours	1,380.00	1,380.00	329.00	0.00	104.83	1,311.11	3,124.94	3,124.94
3 credit hours	2,070.00	2,070.00	329.00	0.00	104.83	1,311.11	3,814.94	3,814.94
4 credit hours	2,760.00	2,760.00	329.00	0.00	104.83	1,311.11	4,504.94	4,504.94
5 credit hours	3,450.00	3,450.00	329.00	0.00	104.83	1,311.11	5,194.94	5,194.94
6 credit hours	4,140.00	4,140.00	329.00	0.00	104.83	1,311.11	5,884.94	5,884.94
7 credit hours	4,830.00	4,830.00	329.00	0.00	104.83	1,311.11	6,574.94	6,574.94
8 credit hours	5,520.00	5,520.00	329.00	0.00	104.83	1,311.11	7,264.94	7,264.94

Each additional hour	690.00	690.00
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Master of Science in Biochemistry & Molecular Biology or Master of Science in Environmental Science & Engineering

9 credit hours	6,279.00	6,279.00	555.00	15.00	104.83	1,311.11	8,264.94	8,264.94
Per Credit								
1 credit hour	696.00	696.00	329.00	0.00	104.83	1,311.11	2,440.94	2,440.94
2 credit hours	1,392.00	1,392.00	329.00	0.00	104.83	1,311.11	3,136.94	3,136.94
3 credit hours	2,088.00	2,088.00	329.00	0.00	104.83	1,311.11	3,832.94	3,832.94
4 credit hours	2,784.00	2,784.00	329.00	0.00	104.83	1,311.11	4,528.94	4,528.94
5 credit hours	3,480.00	3,480.00	329.00	0.00	104.83	1,311.11	5,224.94	5,224.94
6 credit hours	4,176.00	4,176.00	329.00	0.00	104.83	1,311.11	5,920.94	5,920.94
7 credit hours	4,872.00	4,872.00	329.00	0.00	104.83	1,311.11	6,616.94	6,616.94
8 credit hours	5,568.00	5,568.00	329.00	0.00	104.83	1,311.11	7,312.94	7,312.94

Each additional hour	696.00	696.00
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*Summer 2017 rates for students admitted in Summer 2017 are Major Medical = \$952.79 and Dental = \$84.44. Coverage ends 9/21/18 for students insured Spring term 2018.

**Master of Science in Healthcare Management, Certificate in Healthcare Management or Master of Business
Administration in Healthcare Management
2017-2018 Tuition & Fee Charges By Term**

Draft

6/29/2017

	Tuition		University Fee	Student Council Fee	Total Charges	
	Residents	Non-Residents			Residents	Non-Residents
9 credit hours	5,253.00	5,253.00	273.00	15.00	5,541.00	5,541.00
Part-Time						
1 credit hour	582.00	582.00	273.00	0.00	855.00	855.00
2 credit hours	1,164.00	1,164.00	273.00	0.00	1,437.00	1,437.00
3 credit hours	1,746.00	1,746.00	273.00	0.00	2,019.00	2,019.00
4 credit hours	2,328.00	2,328.00	273.00	0.00	2,601.00	2,601.00
5 credit hours	2,910.00	2,910.00	273.00	0.00	3,183.00	3,183.00
6 credit hours	3,492.00	3,492.00	273.00	0.00	3,765.00	3,765.00
7 credit hours	4,074.00	4,074.00	273.00	0.00	4,347.00	4,347.00
8 credit hours	4,656.00	4,656.00	273.00	0.00	4,929.00	4,929.00
Each additional hour	582.00	582.00				

Master of Public Health - On Campus; MS or Certificate in Biostatistics; and School of Public Health PhD
2017-2018 Tuition & Fee Charges By Term

Draft 6/29/2017

Tuition*		University	Student	Dental	Major Medical	Total Charges	
Residents	Non-Residents	Fee	Council Fee	Insurance**	Insurance**	Residents	Non-Residents

Master of Public Health - On Campus; MS or Certificate in Biostatistics

9 credit hours	3,609.00	5,445.00	555.00	15.00	104.83	1,311.11	5,594.94	7,430.94
Per credit								
1 credit hour	401.00	605.00	329.00	0.00	104.83	1,311.11	2,145.94	2,349.94
2 credit hours	802.00	1,210.00	329.00	0.00	104.83	1,311.11	2,546.94	2,954.94
3 credit hours	1,203.00	1,815.00	329.00	0.00	104.83	1,311.11	2,947.94	3,559.94
4 credit hours	1,604.00	2,420.00	329.00	0.00	104.83	1,311.11	3,348.94	4,164.94
5 credit hours	2,005.00	3,025.00	329.00	0.00	104.83	1,311.11	3,749.94	4,769.94
6 credit hours	2,406.00	3,630.00	329.00	0.00	104.83	1,311.11	4,150.94	5,374.94
7 credit hours	2,807.00	4,235.00	329.00	0.00	104.83	1,311.11	4,551.94	5,979.94
8 credit hours	3,208.00	4,840.00	329.00	0.00	104.83	1,311.11	4,952.94	6,584.94

Each additional hour	401.00	605.00
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School of Public Health PhD

9 credit hours	5,400.00	5,400.00	555.00	15.00	104.83	1,311.11	7,385.94	7,385.94
Per credit								
1 credit hour	600.00	600.00	329.00	0.00	104.83	1,311.11	2,344.94	2,344.94
2 credit hours	1,200.00	1,200.00	329.00	0.00	104.83	1,311.11	2,944.94	2,944.94
3 credit hours	1,800.00	1,800.00	329.00	0.00	104.83	1,311.11	3,544.94	3,544.94
4 credit hours	2,400.00	2,400.00	329.00	0.00	104.83	1,311.11	4,144.94	4,144.94
5 credit hours	3,000.00	3,000.00	329.00	0.00	104.83	1,311.11	4,744.94	4,744.94
6 credit hours	3,600.00	3,600.00	329.00	0.00	104.83	1,311.11	5,344.94	5,344.94
7 credit hours	4,200.00	4,200.00	329.00	0.00	104.83	1,311.11	5,944.94	5,944.94
8 credit hours	4,800.00	4,800.00	329.00	0.00	104.83	1,311.11	6,544.94	6,544.94

Each additional hour	600.00	600.00
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*All new MPH students matriculating in 2017-18 will have a one-time additional tuition charge of \$253 assessed during their first term.

**Summer 2017 rates for students admitted Summer 2017 are Major Medical = \$952.79 and Dental = \$84.44. Coverage ends 9/21/18 for students insured Spring term 2018.

Master of Public Health or Certificate in Public Health - Online
2017-2018 Tuition & Fee Charges By Term

Draft 6/29/2017

	Tuition*		University	Total Charges	
	Residents	Non-Residents	Fee	Residents	Non-Residents
9 credit hours	5,004.00	6,462.00	260.00	5,264.00	6,722.00
Per Credit					
1 credit hour	556.00	718.00	260.00	816.00	978.00
2 credit hours	1,112.00	1,436.00	260.00	1,372.00	1,696.00
3 credit hours	1,668.00	2,154.00	260.00	1,928.00	2,414.00
4 credit hours	2,224.00	2,872.00	260.00	2,484.00	3,132.00
5 credit hours	2,780.00	3,590.00	260.00	3,040.00	3,850.00
6 credit hours	3,336.00	4,308.00	260.00	3,596.00	4,568.00
7 credit hours	3,892.00	5,026.00	260.00	4,152.00	5,286.00
8 credit hours	4,448.00	5,744.00	260.00	4,708.00	6,004.00
Each Additional Hour	556.00	718.00			

*All new MPH students matriculating in 2017-18 will have a one-time additional tuition charge of \$253 assessed during their first term.

Undergraduate Nursing Accelerated Bachelor of Science

2017-2018 Tuition & Fee Charges By Term

Draft

6/29/2017

Tuition*		University	Student	Dental	Major Medical	Total Charges	
Residents	Non-Residents	Fee**	Council Fee**	Insurance***	Insurance***	Residents	Non-Residents

Students Qualifying for the 2017-18 Tuition Promise

12 credit hours	6,288.00	8,388.00	555.00	15.00	104.83	1,311.11	8,273.94	10,373.94
Per Credit								
1 credit hour	524.00	699.00	329.00	0.00	104.83	1,311.11	2,268.94	2,443.94
2 credit hours	1,048.00	1,398.00	329.00	0.00	104.83	1,311.11	2,792.94	3,142.94
3 credit hours	1,572.00	2,097.00	329.00	0.00	104.83	1,311.11	3,316.94	3,841.94
4 credit hours	2,096.00	2,796.00	329.00	0.00	104.83	1,311.11	3,840.94	4,540.94
5 credit hours	2,620.00	3,495.00	329.00	0.00	104.83	1,311.11	4,364.94	5,239.94
6 credit hours	3,144.00	4,194.00	329.00	0.00	104.83	1,311.11	4,888.94	5,938.94
7 credit hours	3,668.00	4,893.00	329.00	0.00	104.83	1,311.11	5,412.94	6,637.94
8 credit hours	4,192.00	5,592.00	329.00	0.00	104.83	1,311.11	5,936.94	7,336.94
9 credit hours	4,716.00	6,291.00	329.00	0.00	104.83	1,311.11	6,460.94	8,035.94
10 credit hours	5,240.00	6,990.00	329.00	0.00	104.83	1,311.11	6,984.94	8,734.94
11 credit hours	5,764.00	7,689.00	329.00	0.00	104.83	1,311.11	7,508.94	9,433.94
Each Add. Hour	524.00	699.00						

Students Qualifying for the 2016-17 Tuition Promise

12 credit hours	5,988.00	7,992.00	555.00	15.00	104.83	1,311.11	7,973.94	9,977.94
Per Credit								
1 credit hour	499.00	666.00	329.00	0.00	104.83	1,311.11	2,243.94	2,410.94
2 credit hours	998.00	1,332.00	329.00	0.00	104.83	1,311.11	2,742.94	3,076.94
3 credit hours	1,497.00	1,998.00	329.00	0.00	104.83	1,311.11	3,241.94	3,742.94
4 credit hours	1,996.00	2,664.00	329.00	0.00	104.83	1,311.11	3,740.94	4,408.94
5 credit hours	2,495.00	3,330.00	329.00	0.00	104.83	1,311.11	4,239.94	5,074.94
6 credit hours	2,994.00	3,996.00	329.00	0.00	104.83	1,311.11	4,738.94	5,740.94
7 credit hours	3,493.00	4,662.00	329.00	0.00	104.83	1,311.11	5,237.94	6,406.94
8 credit hours	3,992.00	5,328.00	329.00	0.00	104.83	1,311.11	5,736.94	7,072.94
9 credit hours	4,491.00	5,994.00	329.00	0.00	104.83	1,311.11	6,235.94	7,738.94
10 credit hours	4,990.00	6,660.00	329.00	0.00	104.83	1,311.11	6,734.94	8,404.94
11 credit hours	5,489.00	7,326.00	329.00	0.00	104.83	1,311.11	7,233.94	9,070.94
Each Add. Hour	499.00	666.00						

*Students enrolled in the Accelerated Bachelor of Science to Master's or DNP programs pay tuition and fees at the Accelerated Bachelor rate during the first five terms of their program of study. Thereafter, these students' tuition and fees are assessed based on the schedule for the graduate program.

**Students on the Ashland Campus will not be charged the University or the Student Council Fee. Ashland students should refer to Section III.B.14 on page 6 of the Tuition & Fee Book for information regarding regional campus fees.

***Summer 2017 rates for students admitted Summer 2017 are Major Medical = \$952.79 and Dental = \$84.44. Coverage ends 9/21/18 for students insured Spring term 2018.

Undergraduate Nursing Regional Campuses (EOU, OIT, SOU, WOU)
2017-2018 Tuition & Fee Charges By Term

Draft 6/29/2017

Draft	6/29/2017	Tuition		Dental	Major Medical	Total Charges	
		Residents	Non-Residents	Insurance*	Insurance*	Residents	Non-Residents
Students Qualifying for the 2017-2018 Tuition Promise							
12 credit hours		4,548.00	8,340.00	104.83	1,311.11	5,963.94	9,755.94
Per Credit							
1 credit hour		379.00	695.00	104.83	1,311.11	1,794.94	2,110.94
2 credit hours		758.00	1,390.00	104.83	1,311.11	2,173.94	2,805.94
3 credit hours		1,137.00	2,085.00	104.83	1,311.11	2,552.94	3,500.94
4 credit hours		1,516.00	2,780.00	104.83	1,311.11	2,931.94	4,195.94
5 credit hours		1,895.00	3,475.00	104.83	1,311.11	3,310.94	4,890.94
6 credit hours		2,274.00	4,170.00	104.83	1,311.11	3,689.94	5,585.94
7 credit hours		2,653.00	4,865.00	104.83	1,311.11	4,068.94	6,280.94
8 credit hours		3,032.00	5,560.00	104.83	1,311.11	4,447.94	6,975.94
9 credit hours		3,411.00	6,255.00	104.83	1,311.11	4,826.94	7,670.94
10 credit hours		3,790.00	6,950.00	104.83	1,311.11	5,205.94	8,365.94
11 credit hours		4,169.00	7,645.00	104.83	1,311.11	5,584.94	9,060.94
Each Add. Hour		379.00	695.00				
Students Qualifying for the 2016-2017 Tuition Promise							
12 credit hours		4,332.00	7,944.00	104.83	1,311.11	5,747.94	9,359.94
Per Credit							
1 credit hour		361.00	662.00	104.83	1,311.11	1,776.94	2,077.94
2 credit hours		722.00	1,324.00	104.83	1,311.11	2,137.94	2,739.94
3 credit hours		1,083.00	1,986.00	104.83	1,311.11	2,498.94	3,401.94
4 credit hours		1,444.00	2,648.00	104.83	1,311.11	2,859.94	4,063.94
5 credit hours		1,805.00	3,310.00	104.83	1,311.11	3,220.94	4,725.94
6 credit hours		2,166.00	3,972.00	104.83	1,311.11	3,581.94	5,387.94
7 credit hours		2,527.00	4,634.00	104.83	1,311.11	3,942.94	6,049.94
8 credit hours		2,888.00	5,296.00	104.83	1,311.11	4,303.94	6,711.94
9 credit hours		3,249.00	5,958.00	104.83	1,311.11	4,664.94	7,373.94
10 credit hours		3,610.00	6,620.00	104.83	1,311.11	5,025.94	8,035.94
11 credit hours		3,971.00	7,282.00	104.83	1,311.11	5,386.94	8,697.94
Each Add. Hour		361.00	662.00				
Students Qualifying for the 2015-16 Tuition Promise							
12 credit hours		4,248.00	7,788.00	104.83	1,311.11	5,663.94	9,203.94
Per Credit							
1 credit hour		354.00	649.00	104.83	1,311.11	1,769.94	2,064.94
2 credit hours		708.00	1,298.00	104.83	1,311.11	2,123.94	2,713.94
3 credit hours		1,062.00	1,947.00	104.83	1,311.11	2,477.94	3,362.94
4 credit hours		1,416.00	2,596.00	104.83	1,311.11	2,831.94	4,011.94
5 credit hours		1,770.00	3,245.00	104.83	1,311.11	3,185.94	4,660.94
6 credit hours		2,124.00	3,894.00	104.83	1,311.11	3,539.94	5,309.94
7 credit hours		2,478.00	4,543.00	104.83	1,311.11	3,893.94	5,958.94
8 credit hours		2,832.00	5,192.00	104.83	1,311.11	4,247.94	6,607.94
9 credit hours		3,186.00	5,841.00	104.83	1,311.11	4,601.94	7,256.94
10 credit hours		3,540.00	6,490.00	104.83	1,311.11	4,955.94	7,905.94
11 credit hours		3,894.00	7,139.00	104.83	1,311.11	5,309.94	8,554.94
Each Add. Hour		354.00	649.00				

Refer to Section III.B.14 on page 6 of the Tuition & Fee Book for information regarding regional campus fees.

*Coverage ends 9/21/18 for students insured in Spring term 2018.

Undergraduate Nursing - Portland
2017-2018 Tuition & Fee Charges By Term

Draft	6/29/2017	Tuition*		University Fee	Student Council Fee	Dental Insurance**	Major Medical Insurance**	Total Charges	
		Residents	Non-Residents					Residents	Non-Residents
Students Qualifying for the 2017-18 Tuition Promise									
12 credit hours		4,548.00	8,340.00	555.00	15.00	104.83	1,311.11	6,533.94	10,325.94
Per Credit									
1 credit hour		379.00	695.00	329.00	0.00	104.83	1,311.11	2,123.94	2,439.94
2 credit hours		758.00	1,390.00	329.00	0.00	104.83	1,311.11	2,502.94	3,134.94
3 credit hours		1,137.00	2,085.00	329.00	0.00	104.83	1,311.11	2,881.94	3,829.94
4 credit hours		1,516.00	2,780.00	329.00	0.00	104.83	1,311.11	3,260.94	4,524.94
5 credit hours		1,895.00	3,475.00	329.00	0.00	104.83	1,311.11	3,639.94	5,219.94
6 credit hours		2,274.00	4,170.00	329.00	0.00	104.83	1,311.11	4,018.94	5,914.94
7 credit hours		2,653.00	4,865.00	329.00	0.00	104.83	1,311.11	4,397.94	6,609.94
8 credit hours		3,032.00	5,560.00	329.00	0.00	104.83	1,311.11	4,776.94	7,304.94
9 credit hours		3,411.00	6,255.00	329.00	15.00	104.83	1,311.11	5,170.94	8,014.94
10 credit hours		3,790.00	6,950.00	329.00	15.00	104.83	1,311.11	5,549.94	8,709.94
11 credit hours		4,169.00	7,645.00	329.00	15.00	104.83	1,311.11	5,928.94	9,404.94
Each Add. Hour		379.00	695.00						
Students Qualifying for the 2016-17 Tuition Promise									
12 credit hours		4,332.00	7,944.00	555.00	15.00	104.83	1,311.11	6,317.94	9,929.94
Per Credit									
1 credit hour		361.00	662.00	329.00	0.00	104.83	1,311.11	2,105.94	2,406.94
2 credit hours		722.00	1,324.00	329.00	0.00	104.83	1,311.11	2,466.94	3,068.94
3 credit hours		1,083.00	1,986.00	329.00	0.00	104.83	1,311.11	2,827.94	3,730.94
4 credit hours		1,444.00	2,648.00	329.00	0.00	104.83	1,311.11	3,188.94	4,392.94
5 credit hours		1,805.00	3,310.00	329.00	0.00	104.83	1,311.11	3,549.94	5,054.94
6 credit hours		2,166.00	3,972.00	329.00	0.00	104.83	1,311.11	3,910.94	5,716.94
7 credit hours		2,527.00	4,634.00	329.00	0.00	104.83	1,311.11	4,271.94	6,378.94
8 credit hours		2,888.00	5,296.00	329.00	0.00	104.83	1,311.11	4,632.94	7,040.94
9 credit hours		3,249.00	5,958.00	329.00	15.00	104.83	1,311.11	5,008.94	7,717.94
10 credit hours		3,610.00	6,620.00	329.00	15.00	104.83	1,311.11	5,369.94	8,379.94
11 credit hours		3,971.00	7,282.00	329.00	15.00	104.83	1,311.11	5,730.94	9,041.94
Each Add. Hour		361.00	662.00						
Students Qualifying for the 2015-16 Tuition Promise									
12 credit hours		4,248.00	7,788.00	555.00	15.00	104.83	1,311.11	6,233.94	9,773.94
Per Credit									
1 credit hour		354.00	649.00	329.00	0.00	104.83	1,311.11	2,098.94	2,393.94
2 credit hours		708.00	1,298.00	329.00	0.00	104.83	1,311.11	2,452.94	3,042.94
3 credit hours		1,062.00	1,947.00	329.00	0.00	104.83	1,311.11	2,806.94	3,691.94
4 credit hours		1,416.00	2,596.00	329.00	0.00	104.83	1,311.11	3,160.94	4,340.94
5 credit hours		1,770.00	3,245.00	329.00	0.00	104.83	1,311.11	3,514.94	4,989.94
6 credit hours		2,124.00	3,894.00	329.00	0.00	104.83	1,311.11	3,868.94	5,638.94
7 credit hours		2,478.00	4,543.00	329.00	0.00	104.83	1,311.11	4,222.94	6,287.94
8 credit hours		2,832.00	5,192.00	329.00	0.00	104.83	1,311.11	4,576.94	6,936.94
9 credit hours		3,186.00	5,841.00	329.00	15.00	104.83	1,311.11	4,945.94	7,600.94
10 credit hours		3,540.00	6,490.00	329.00	15.00	104.83	1,311.11	5,299.94	8,249.94
11 credit hours		3,894.00	7,139.00	329.00	15.00	104.83	1,311.11	5,653.94	8,898.94
Each Add. Hour		354.00	649.00						

*Post-AAS students matriculating to the 400-level coursework in the on-campus baccalaureate program pay tuition at the Tuition Promise 2015-16 rates.

**Summer 2017 rates for Post-AAS students admitted Summer 2017 are Major Medical = \$952.79 and Dental = \$84.44. Coverage ends 9/21/18 for students insured in Spring term 2018.

Undergraduate Nursing RN/BS
2017-2018 Tuition & Fee Charges By Term

Draft

6/29/2017

	Tuition		University	Total Charges	
	Residents	Non-Residents	Fee	Residents	Non-Residents
12 credit hours	5,508.00	5,508.00	260.00	5,768.00	5,768.00
Per Credit					
1 credit hour	459.00	459.00	260.00	719.00	719.00
2 credit hours	918.00	918.00	260.00	1,178.00	1,178.00
3 credit hours	1,377.00	1,377.00	260.00	1,637.00	1,637.00
4 credit hours	1,836.00	1,836.00	260.00	2,096.00	2,096.00
5 credit hours	2,295.00	2,295.00	260.00	2,555.00	2,555.00
6 credit hours	2,754.00	2,754.00	260.00	3,014.00	3,014.00
7 credit hours	3,213.00	3,213.00	260.00	3,473.00	3,473.00
8 credit hours	3,672.00	3,672.00	260.00	3,932.00	3,932.00
9 credit hours	4,131.00	4,131.00	260.00	4,391.00	4,391.00
10 credit hours	4,590.00	4,590.00	260.00	4,850.00	4,850.00
11 credit hours	5,049.00	5,049.00	260.00	5,309.00	5,309.00
Each Additional Hour	459.00	459.00			

**Master of Nursing or Post-Master Certificate in Adult Gerontology Acute Care, Family, Nurse Midwifery, Pediatric, or
Psychiatric Mental Health Nurse Practitioner Programs
2017-2018 Tuition & Fee Charges By Term**

Draft	6/29/2017	Tuition		University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges	
		Residents	Non-Residents					Residents	Non-Residents
Students Qualifying for the 2017-18 Tuition Promise									
9 credit hours		5,508.00	7,137.00	555.00	15.00	104.83	1,311.11	7,493.94	9,122.94
Per Credit									
1 credit hour		612.00	793.00	329.00	0.00	104.83	1,311.11	2,356.94	2,537.94
2 credit hours		1,224.00	1,586.00	329.00	0.00	104.83	1,311.11	2,968.94	3,330.94
3 credit hours		1,836.00	2,379.00	329.00	0.00	104.83	1,311.11	3,580.94	4,123.94
4 credit hours		2,448.00	3,172.00	329.00	0.00	104.83	1,311.11	4,192.94	4,916.94
5 credit hours		3,060.00	3,965.00	329.00	0.00	104.83	1,311.11	4,804.94	5,709.94
6 credit hours		3,672.00	4,758.00	329.00	0.00	104.83	1,311.11	5,416.94	6,502.94
7 credit hours		4,284.00	5,551.00	329.00	0.00	104.83	1,311.11	6,028.94	7,295.94
8 credit hours		4,896.00	6,344.00	329.00	0.00	104.83	1,311.11	6,640.94	8,088.94
Each Additional Hour		612.00	793.00						
Students Qualifying for the 2016-17 Tuition Promise									
9 credit hours		5,247.00	6,795.00	555.00	15.00	104.83	1,311.11	7,232.94	8,780.94
Per Credit									
1 credit hour		583.00	755.00	329.00	0.00	104.83	1,311.11	2,327.94	2,499.94
2 credit hours		1,166.00	1,510.00	329.00	0.00	104.83	1,311.11	2,910.94	3,254.94
3 credit hours		1,749.00	2,265.00	329.00	0.00	104.83	1,311.11	3,493.94	4,009.94
4 credit hours		2,332.00	3,020.00	329.00	0.00	104.83	1,311.11	4,076.94	4,764.94
5 credit hours		2,915.00	3,775.00	329.00	0.00	104.83	1,311.11	4,659.94	5,519.94
6 credit hours		3,498.00	4,530.00	329.00	0.00	104.83	1,311.11	5,242.94	6,274.94
7 credit hours		4,081.00	5,285.00	329.00	0.00	104.83	1,311.11	5,825.94	7,029.94
8 credit hours		4,664.00	6,040.00	329.00	0.00	104.83	1,311.11	6,408.94	7,784.94
Each Additional Hour		583.00	755.00						
Students Qualifying for the 2015-16 Tuition Promise									
9 credit hours		5,148.00	6,660.00	555.00	15.00	104.83	1,311.11	7,133.94	8,645.94
Per Credit									
1 credit hour		572.00	740.00	329.00	0.00	104.83	1,311.11	2,316.94	2,484.94
2 credit hours		1,144.00	1,480.00	329.00	0.00	104.83	1,311.11	2,888.94	3,224.94
3 credit hours		1,716.00	2,220.00	329.00	0.00	104.83	1,311.11	3,460.94	3,964.94
4 credit hours		2,288.00	2,960.00	329.00	0.00	104.83	1,311.11	4,032.94	4,704.94
5 credit hours		2,860.00	3,700.00	329.00	0.00	104.83	1,311.11	4,604.94	5,444.94
6 credit hours		3,432.00	4,440.00	329.00	0.00	104.83	1,311.11	5,176.94	6,184.94
7 credit hours		4,004.00	5,180.00	329.00	0.00	104.83	1,311.11	5,748.94	6,924.94
8 credit hours		4,576.00	5,920.00	329.00	0.00	104.83	1,311.11	6,320.94	7,664.94
Each Additional Hour		572.00	740.00						

*Summer 2017 rates for students admitted Summer 2017 are Major Medical = \$952.79 and Dental = \$84.44. Coverage ends 9/21/18 for students insured Spring term 2018.

Doctor of Nursing Practice or PhD in Nursing
2017-2018 Tuition & Fee Charges By Term

Draft

6/29/2017

	Tuition		University	Student	Dental	Major Medical	Total Charges	
	Residents	Non-Residents	Fee	Council Fee	Insurance*	Insurance*	Residents	Non-Residents
9 credit hours	5,409.00	6,993.00	555.00	15.00	104.83	1,311.11	7,394.94	8,978.94
Per Credit								
1 credit hour	601.00	777.00	329.00	0.00	104.83	1,311.11	2,345.94	2,521.94
2 credit hours	1,202.00	1,554.00	329.00	0.00	104.83	1,311.11	2,946.94	3,298.94
3 credit hours	1,803.00	2,331.00	329.00	0.00	104.83	1,311.11	3,547.94	4,075.94
4 credit hours	2,404.00	3,108.00	329.00	0.00	104.83	1,311.11	4,148.94	4,852.94
5 credit hours	3,005.00	3,885.00	329.00	0.00	104.83	1,311.11	4,749.94	5,629.94
6 credit hours	3,606.00	4,662.00	329.00	0.00	104.83	1,311.11	5,350.94	6,406.94
7 credit hours	4,207.00	5,439.00	329.00	0.00	104.83	1,311.11	5,951.94	7,183.94
8 credit hours	4,808.00	6,216.00	329.00	0.00	104.83	1,311.11	6,552.94	7,960.94
Each Additional Hour	601.00	777.00						

*Summer 2017 rates for students admitted Summer 2017 are Major Medical = \$952.79 and Dental = \$84.44. Coverage ends 9/21/18 for students insured Spring term 2018.

Nurse Anesthesia
2017-2018 Tuition & Fee Charges By Term

Draft 6/29/2017

Tuition	University	Student	Dental	Major Medical	Total Charges	
Residents	Non-Residents	Fee	Council Fee	Insurance*	Insurance*	Residents Non-Residents

Students Qualifying for the 2017-18 Tuition Promise

9 credit hours	6,849.00	7,137.00	555.00	15.00	104.83	1,311.11	8,834.94	9,122.94
Per Credit								
1 credit hour	761.00	793.00	329.00	0.00	104.83	1,311.11	2,505.94	2,537.94
2 credit hours	1,522.00	1,586.00	329.00	0.00	104.83	1,311.11	3,266.94	3,330.94
3 credit hours	2,283.00	2,379.00	329.00	0.00	104.83	1,311.11	4,027.94	4,123.94
4 credit hours	3,044.00	3,172.00	329.00	0.00	104.83	1,311.11	4,788.94	4,916.94
5 credit hours	3,805.00	3,965.00	329.00	0.00	104.83	1,311.11	5,549.94	5,709.94
6 credit hours	4,566.00	4,758.00	329.00	0.00	104.83	1,311.11	6,310.94	6,502.94
7 credit hours	5,327.00	5,551.00	329.00	0.00	104.83	1,311.11	7,071.94	7,295.94
8 credit hours	6,088.00	6,344.00	329.00	0.00	104.83	1,311.11	7,832.94	8,088.94
Each Additional Hour	761.00	793.00						

Students Qualifying for the 2016-17 Tuition Promise

9 credit hours	6,525.00	6,795.00	555.00	15.00	104.83	1,311.11	8,510.94	8,780.94
Per Credit								
1 credit hour	725.00	755.00	329.00	0.00	104.83	1,311.11	2,469.94	2,499.94
2 credit hours	1,450.00	1,510.00	329.00	0.00	104.83	1,311.11	3,194.94	3,254.94
3 credit hours	2,175.00	2,265.00	329.00	0.00	104.83	1,311.11	3,919.94	4,009.94
4 credit hours	2,900.00	3,020.00	329.00	0.00	104.83	1,311.11	4,644.94	4,764.94
5 credit hours	3,625.00	3,775.00	329.00	0.00	104.83	1,311.11	5,369.94	5,519.94
6 credit hours	4,350.00	4,530.00	329.00	0.00	104.83	1,311.11	6,094.94	6,274.94
7 credit hours	5,075.00	5,285.00	329.00	0.00	104.83	1,311.11	6,819.94	7,029.94
8 credit hours	5,800.00	6,040.00	329.00	0.00	104.83	1,311.11	7,544.94	7,784.94
Each Additional Hour	725.00	755.00						

Students Qualifying for the 2015-16 Tuition Promise

9 credit hours	6,525.00	6,660.00	555.00	15.00	104.83	1,311.11	8,510.94	8,645.94
Per Credit								
1 credit hour	725.00	740.00	329.00	0.00	104.83	1,311.11	2,469.94	2,484.94
2 credit hours	1,450.00	1,480.00	329.00	0.00	104.83	1,311.11	3,194.94	3,224.94
3 credit hours	2,175.00	2,220.00	329.00	0.00	104.83	1,311.11	3,919.94	3,964.94
4 credit hours	2,900.00	2,960.00	329.00	0.00	104.83	1,311.11	4,644.94	4,704.94
5 credit hours	3,625.00	3,700.00	329.00	0.00	104.83	1,311.11	5,369.94	5,444.94
6 credit hours	4,350.00	4,440.00	329.00	0.00	104.83	1,311.11	6,094.94	6,184.94
7 credit hours	5,075.00	5,180.00	329.00	0.00	104.83	1,311.11	6,819.94	6,924.94
8 credit hours	5,800.00	5,920.00	329.00	0.00	104.83	1,311.11	7,544.94	7,664.94
Each Additional Hour	725.00	740.00						

*Coverage ends 9/21/18 for students insured Spring term 2018.

Nursing Education and Health Systems & Organizational Leadership

2017-2018 Tuition & Fee Charges By Term

Draft 6/29/2017

	Tuition		University Fee	Total Charges	
	Residents	Non-Residents		Residents	Non-Residents
9 credit hours	5,409.00	6,993.00	260.00	5,669.00	7,253.00
Per Credit					
1 credit hour	601.00	777.00	260.00	861.00	1,037.00
2 credit hours	1,202.00	1,554.00	260.00	1,462.00	1,814.00
3 credit hours	1,803.00	2,331.00	260.00	2,063.00	2,591.00
4 credit hours	2,404.00	3,108.00	260.00	2,664.00	3,368.00
5 credit hours	3,005.00	3,885.00	260.00	3,265.00	4,145.00
6 credit hours	3,606.00	4,662.00	260.00	3,866.00	4,922.00
7 credit hours	4,207.00	5,439.00	260.00	4,467.00	5,699.00
8 credit hours	4,808.00	6,216.00	260.00	5,068.00	6,476.00
Over-Time					
Each Additional Hour	601.00	777.00			

Pharm.D.
2017-2018 Tuition & Fee Charges By Term

Draft 6/29/2017

	University Fee	Student Council Fee	Dental Insurance*	Major Medical Insurance*	Total Charges
1st Year	0.00	0.00	104.83	1,311.11	1,415.94
2nd Year	0.00	0.00	104.83	1,311.11	1,415.94
3rd Year	555.00	15.00	104.83	1,311.11	1,985.94
4th Year	555.00	15.00	104.83	1,311.11	1,985.94

OSU tuition and other applicable OSU student fees are paid directly to OSU.

*Coverage ends 9/21/18 for students insured in Spring term 2018.



**RESOLUTION NO. 2017-06-06
OREGON HEALTH & SCIENCE UNIVERSITY
BOARD OF DIRECTORS**

**(Operating Budget, Capital Budget, Academic Year Fee Book,
and Health System Budgets)**

WHEREAS, Management has developed and has provided to the Board for its review the Operating Budget for Oregon Health & Science University for fiscal year 2017-18, including the tuition and fees for the academic year 2017-18 ("FY 17-18 Operating Budget");

WHEREAS, Management has developed and has provided to the Board for its review the Capital Budget for Oregon Health & Science University for fiscal year 2017-18 ("FY 17-18 Capital Budget");

WHEREAS, pursuant to the Management Agreement between OHSU and Tuality Healthcare, OHSU has developed and has provided to the Board for its review the integrated Health System Financial Operating Budget and Capital Budget for fiscal year 2017-18 (the "FY 17-18 Health System Financial Operating Budget and Capital Budget"); and

WHEREAS, the Board believes that the University's adoption of each of (i) the FY 17-18 Operating Budget, (ii) the FY 17-18 Capital Budget, and (iii) the FY 17-18 Health System Financial Operating Budget and Capital Budget is in the best interests of the University.

NOW, THEREFORE, BE IT RESOLVED, by the Board of Directors of Oregon Health & Science University as follows:

1. The FY 17-18 Operating Budget for Oregon Health & Science University for fiscal year 2017-18 included in the June 29, 2017 Board docket accompanying this Resolution, including the tuition and fees for the academic year 2017-18 as shown in the OHSU Academic Year Fee Book 2017-18, is hereby approved and adopted.
2. The FY 17-18 Capital Budget for Oregon Health & Science University for fiscal year 2017-18 included in the June 29, 2017 Board docket accompanying this Resolution is hereby approved and adopted.

3. The FY 17-18 Health System Financial Operating Budget and Capital Budget for fiscal year 2017-18 included in the June 29, 2017 Board docket accompanying this Resolution are hereby approved and adopted.

This Resolution is adopted this 29th day of June, 2017.

Yeas _____

Nays _____

Signed by the Secretary of the Board on June 29, 2017.

Connie Seeley
Board Secretary

Proposal to Dissolve the OHSU Institute of Environmental Health

During 2015, António Baptista, Director of the OHSU Institute of Environmental Health (IEH) at OHSU, approached Provost Jenny Mladenovic concerning a plan for the rebooting of the IEH. The Institute had been partially funded by a substantial center grant from NSF (Center for Coastal Margin Observation & Prediction [CMOP]), which was coming to an end. Dr. Baptista requested consideration of a \$30M investment in IEH to help it recruit additional researchers, and to increase the portfolio of human health research conducted by IEH. Provost Mladenovic requested advice from the OHSU Research Strategic Advisory Council (RSAC), who recommended an external review.

This review was carried out by three visiting scientists (listed below) who reviewed a strategic planning document, met with IEH faculty and with OHSU academic and research administration leaders, and relevant deans (e.g., Public Health, Medicine) during a site visit (November 14th, 2016).

External Review Committee

Richard Finnell. Professor of Pediatrics in the University of Texas at Austin Dell Medical School. He is a pediatric geneticist who has studied the genetic basis of environmentally induced birth defects for over 35 years, has served on NIEHS Advisory Council and has provided scientific leadership to environmental health programs nationally and internationally.

Deborah Swackhamer. Professor Emerita of the University of Minnesota. A limnologist and environmental chemist by training, Dr. Swackhamer held faculty appointments in Environmental Health Sciences in the School of Public Health, the Humphrey School of Public Affairs, and the College of Food, Agriculture, and Natural Resource Sciences. She directed the Water Resources Center from 2002-2014.

David Williams. Dr. Williams is the Helen P. Rumbel Professor for Cancer Prevention in the Department of Environmental and Molecular Toxicology and senior PI in the Cancer Prevention and Intervention Program of the Linus Pauling Institute at Oregon State University. He previously directed an NIEHS Marine and Freshwater Biomedical Sciences Center and an NIEHS funded Superfund Research Program and Center.

Background to the Report and Recommendations

IEH is a legacy of the former Oregon Graduate Institute (OGI) which merged with OHSU in 2001 and subsequently the Department of Science and Engineering in the School of Medicine. Starting at the West Campus, IEH moved to the Hatfield Research Center on Marquam Hill in 2013. As of the time of the site visit, IEH had ten faculty, and other instructors, staff, and research personnel totaling 31 people. IEH also awarded M.S. and Ph.D degrees with majors in Environmental Science and Engineering, and in Biochemistry and Molecular Biology. Masters student have been largely self-paying for their degrees; doctoral student training and financial support have been heavily dependent on CMOP and other research awards to the faculty.

Recommendations of the Reviewers

The Report recommended that the IEH be dissolved if OHSU could not provide substantial investment to reboot IEH. While critical of the leadership and history of IEH as not having established research relevant to human health, they were supportive of the research faculty and their potential to integrate their science into human health. The reviewers suggested faculty would be better integrated in disciplinary units that were compatible with their training and

research, and where they could refine and integrate research into the OHSU culture of health science. They stated that the IEH culture had been overly insular, and that "... the whole is *less* than the sum of its parts." In addition, they noted that the IEH graduate programs were small and inefficient, and that there were overlaps with at least one existing degree program in the Department of Biochemistry and Molecular Biology. They suggested merging or otherwise potentially "sun setting" these graduate programs.

OHSU Decision

The RSAC, Office of the Provost, School of Medicine Dean, and Senior Vice President for Research met iteratively to discuss the report implications, and unanimously agreed with the recommendation to dissolve the IEH and suspend admissions to its graduate programs. President Robertson asked that the faculty be helped to relocate to units of their choosing at OHSU, and that we use the quasi-endowment from the sale of OGI property to facilitate their integration into their new unit for the length of their contracts (two to three contract years, beginning July 1st, 2017). The security of the academic programs to teach-out all current students is being overseen by the Associate Dean for Graduate Studies in the School of Medicine. Following a general meeting with IEH faculty and staff, the Office of the provost (Drs. Andresen and Robinson) and the respective Deans (Medicine and Public Health) have helped form final plans for the faculty reappointments, and all faculty, and an instructor, are in final stages to change to new administrative units as of July 1st. All faculty retain their current space in the Hatfield Research Center.

Request to the Board

We are requesting that the OHSU Board of Directors formally approve the dissolution of the Institute of Environmental Health effective July 1st, 2017. In addition we are requesting authority for the Provost to close the IEH graduate degrees.

Respectively Submitted,



Elena M Andresen
Executive Vice President and Provost



Dan Dorsa
Senior Vice President for Research



**RESOLUTION 2017-06-07
OREGON HEALTH & SCIENCE UNIVERSITY
BOARD OF DIRECTORS**

(Closure of Institute of Environmental Health)

WHEREAS, from time to time and consistent with OHSU policy, the President determines that organizational changes to academic programs, schools, colleges, centers or institutes are needed;

WHEREAS, in 2010, the Institute of Environmental Health was established as a free-standing Institute reporting to the Provost as an outcome of an internal review of the Department of Science and Engineering in the School of Medicine;

WHEREAS, the Faculty of the Institute of Environmental Health have continued to successfully conduct research to understand the biological, chemical and physical factors affecting environmental processes and natural resources in a changing world;

WHEREAS, the Institute of Environmental Health was the academic home to 4 graduate programs: the MS and PhD programs in Environmental Science and Engineering and in Biochemistry and Molecular Biology;

WHEREAS, 39 students were awarded a MS and 17 students were awarded a PhD over the past 5 years in these graduate programs

WHEREAS, OHSU conducted an external review of the Institute of Environmental Health to determine its alignment with OHSU's strategic mission and vision prior to considering future financial investment;

WHEREAS, the external review highlighted the notable achievements of the Faculty of the Institute of Environmental Health;

WHEREAS, the external review noted that the research conducted in the Institute of Environmental Health does not align well with OHSU's strategic mission and vision;

NOW, THEREFORE BE IT RESOLVED by the Board of Directors of Oregon Health & Science University as follows:

OHSU will dissolve the Institute of Environmental Health and find current Faculty in the institute new academic homes within existing departments or units to continue their work.

This Resolution is adopted this 29th day of June, 2017.

Yeas _____

Nays _____

Signed by the Secretary of the Board on June 29, 2017.

Connie Seeley
Board Secretary



**RESOLUTION 2017-06-08
OREGON HEALTH & SCIENCE UNIVERSITY
BOARD OF DIRECTORS**

(Delegation of Authority Regarding Changes to Academic Programs)

WHEREAS, from time to time and consistent with OHSU policy, the President determines that organizational changes to academic programs, schools, colleges, centers or institutes are needed; and

WHEREAS, the Board wishes to continue to receive information relating to any such organizational change,

NOW, THEREFORE BE IT RESOLVED by the Board of Directors of Oregon Health & Science University as follows:

1. The Board hereby delegates authority to the President to approve changes to academic programs, including (a) the creation, significant revision, such as merger or closure of degree-granting programs; (b) creation or significant revision, such as merger or closure, of schools, colleges, centers and institutes; and (c) creation or significant revision of major academic policies.
2. The Provost shall present to the Board a report describing any change to an academic program approved by the President.

This Resolution is adopted this 29th day of June, 2017.

Yeas _____

Nays _____

Signed by the Secretary of the Board on June 29, 2017.

Connie Seeley
Board Secretary



OHSU and Rural Oregon

Together for health

June 2017

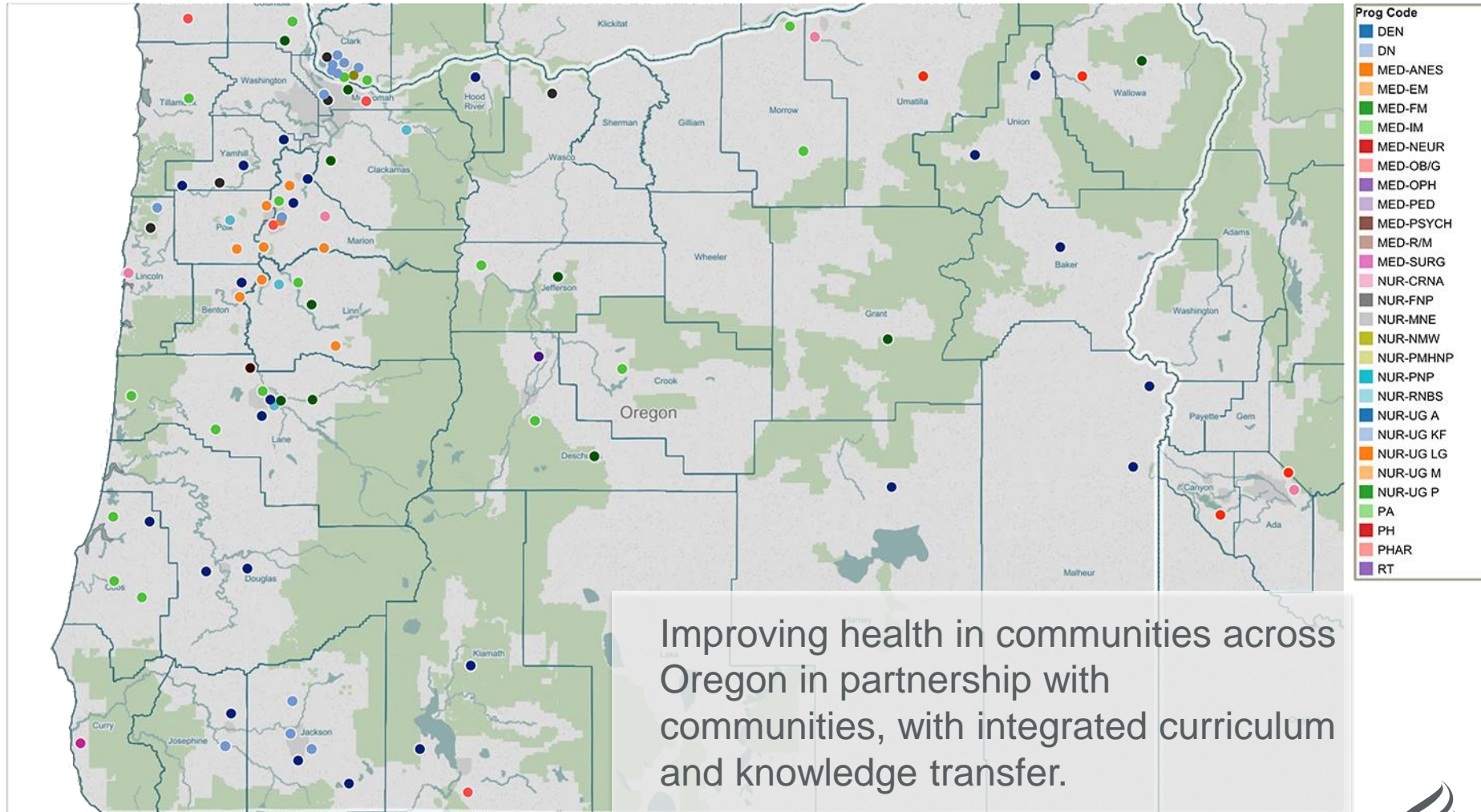
Elena Andresen, Ph.D. Interim Senior Vice President and Provost

OHSU in Rural Oregon

In rural areas across the United States, including Oregon, there is a critical shortage of health care providers and educators.



OHSU in Rural Oregon



Addressing a Crisis

Oregonians share a common desire to have access to the best available health care and health education.

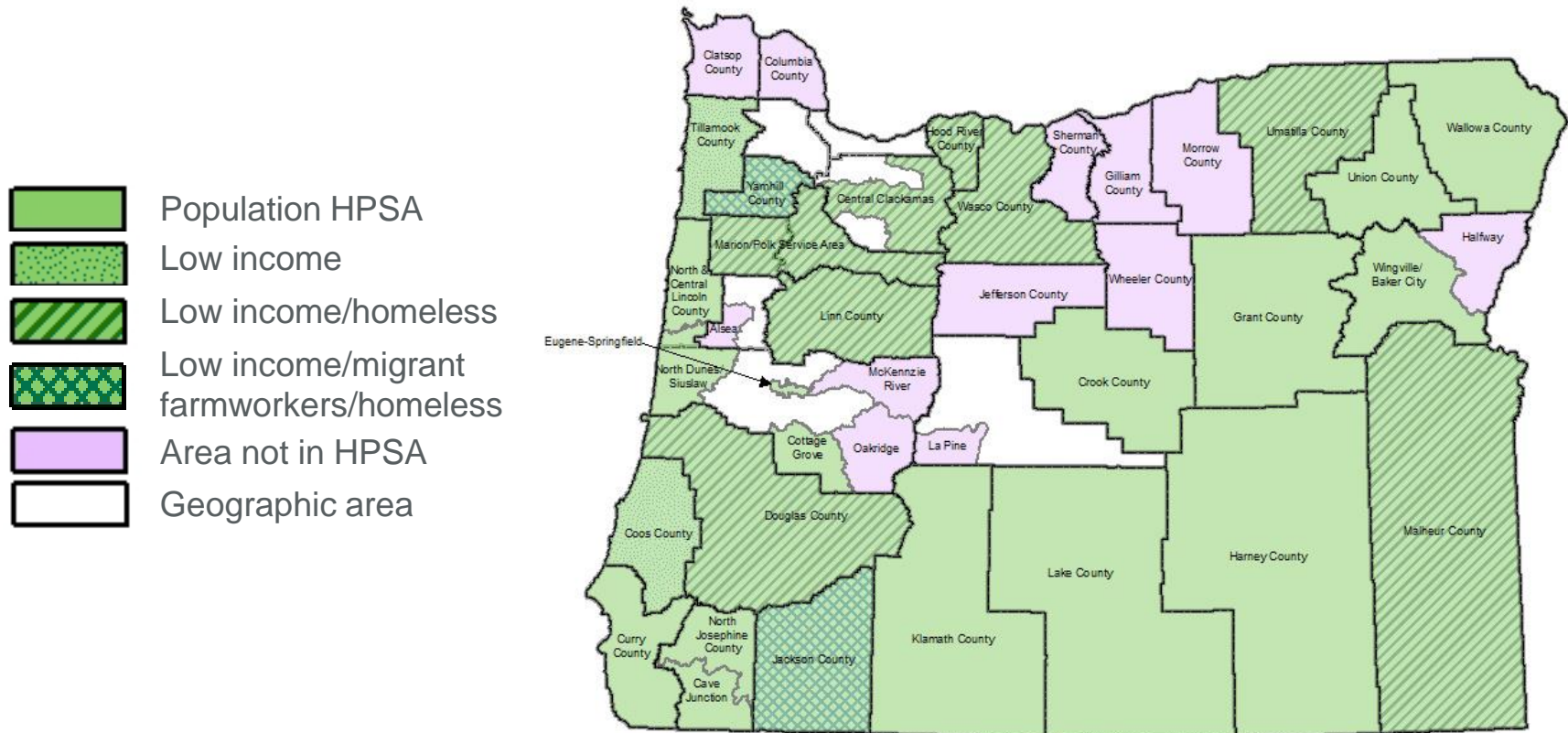
OHSU addresses a critical shortage of healthcare providers and educators:

- Providing care
- Extending educational reach
- Engaging in research
- Innovating technologies
- Collaborating with rural partners



Medical Professional Shortage

Primary care health professional shortage designations by type





OHSU in Action

- Providing care to underserved communities
- Structuring education to extend the reach of health care
- Engaging in research vital to public and community health
- Innovating technologies to provide access to medical advances
- Collaborating with local providers to provide local care



Campus for Rural Health

An interprofessional learning laboratory

- Creating a pipeline for health care professionals to rural Oregon
- Providing care
- Extending educational reach
- Engaging in research
- Innovating technologies
- Collaborating with rural partners
- Locations in Klamath Falls, La Grande, Coos Bay



Campus for Rural Health

Growing the workforce

In the first two years, 75 students participated in the community-based Project IPE course during their Rural Campus clinical rotations.

Total combined students by term

Fall '15	Winter '16	Spring '16	Summer '16	Fall '16	Total
19	26	34	28	36	143

Office of Rural Health

Supporting hospitals, clinics and communities to strengthen the rural health care delivery system.

- Provider recruitment and placement
 - Incentive programs, loan repayment
- Field services
 - Data and analysis for providers, government agencies, educators and public
- Technical assistance
 - Policy development and advocacy; legislative proposals

Founded in 1979 and supported by the Federal Office of Rural Health Policy, the state of Oregon and OHSU.



Office of Rural Health

Building a pipeline to rural practice

- OHSU Rural Campus
- Oregon Health Education Center
- Loan forgiveness
 - Oregon Rural Scholars
 - Scholars for a Healthy Oregon Initiative

Aging in rural Oregon

- April 2017: Aging in Rural Oregon conference
- Elder Services Innovation Grant Program:
Helping rural Oregonians to age in place
(upcoming)



Scholars for a Healthy Oregon Initiative (SHOI)*

Addressing two critical challenges to educating health providers for rural areas of Oregon:

- Rising cost of tuition
- Mal-distribution of providers

*Established by the State of Oregon in 2013

Scholars for a Healthy Oregon Initiative (SHOI)

Providing

- Incentives for students and new practitioners to practice in rural communities
- Providing healthcare to communities in need

Full tuition for

- A limited number of students entering specific clinical degree programs at OHSU
- Recipients practice in a rural or underserved community in Oregon for at least one year longer than the total years of funding received

Oregon Rural Scholars Program

Students who experience rural practice are more likely to practice in rural settings after graduation. Rural scholars are matched to one community for 12 weeks.

Interprofessional program:

- Comprehensive introduction to primary care in a rural community setting
- Concepts of community and public health, epidemiology and resource allocation
- Continuity experience



Oregon Rural Scholars Program Curriculum

- Life as a rural doctor
- Rural population health
- Implementation of the medical home model
- Skills workshops
- Rural health policy and advocacy
- Student loan management.

Oregon Area Health Education Centers

- Established in 1991 by OHSU
- Five regional centers across the state
- One central Program Office at OHSU
- Rural and underserved health career preparation and training programs
- Federal funding (HRSA) and matching OHSU resources

We educate and train tomorrow's health care providers



Oregon AHEC System

Oregon Pacific AHEC

www.opahec.org

Hosted by the Samaritan Health System in Lincoln City, the Center serves communities along the Oregon Coast and I-5 Corridor, including the counties of Benton, Clatsop, Columbia, Lincoln, Linn, Marion, Polk, Tillamook and Yamhill.

AHEC of Southwest Oregon

www.healthyoregon.com

Located in Roseburg, the center provides services to the counties of Coos, Curry, Douglas, Lane, Jackson and Josephine.



OHSU AHEC Program Office

www.ohsu.edu/ahec

Oregon Healthcare Workforce Institute

www.oregonhwi.org

Workforce Development Data



Northeast Oregon AHEC

www.eou.edu/neoahec

Located on the campus of Eastern Oregon University in La Grande, the center serves Baker, Gilliam, Hood River, Malheur, Morrow, Sherman, Umatilla, Union, Wallowa, Wasco and Wheeler counties.



Cascades East AHEC

www.cascadeseast.org

Hosted by St Charles Health System in Bend, the Center serves Central and Southeastern Oregon and includes Crook, Deschutes, Grant, Harney, Jefferson, Klamath, and Lake counties plus the Warm Springs Indian Reservation.



OREGON
HEALTH & SCIENCE
UNIVERSITY



Oregon
Area Health Education Center

For more information on Oregon AHEC visit: www.ohsu.edu/ahec

✓ Public Health
Education

✓ Community
Hospitals

✓ Community
Organizations

✓ Health Care
Providers

✓ Local Training
Institutions

✓ Community/Migrant
Health Centers

✓ School
Systems

✓ Health
Departments



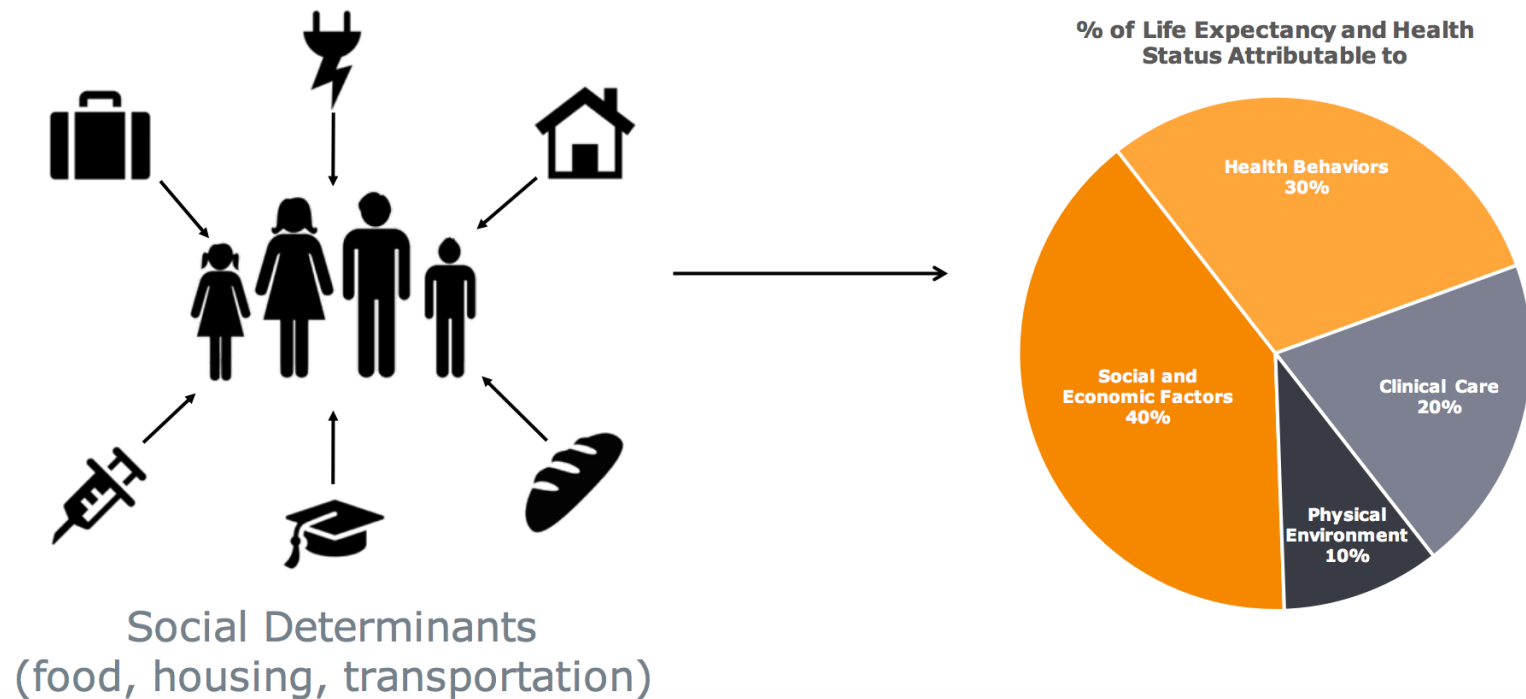
Oregon Rural Practice-based Research Network (ORPRN)

Improving health care delivery with knowledge transfer

- Promoting knowledge transfer between communities and clinicians
- Statewide network of primary care clinicians, community partners and academicians
- Study the delivery of health care to rural residents and conducting research to reduce rural health disparities
- Use implementation science and knowledge transfer methods to transform rural health care delivery

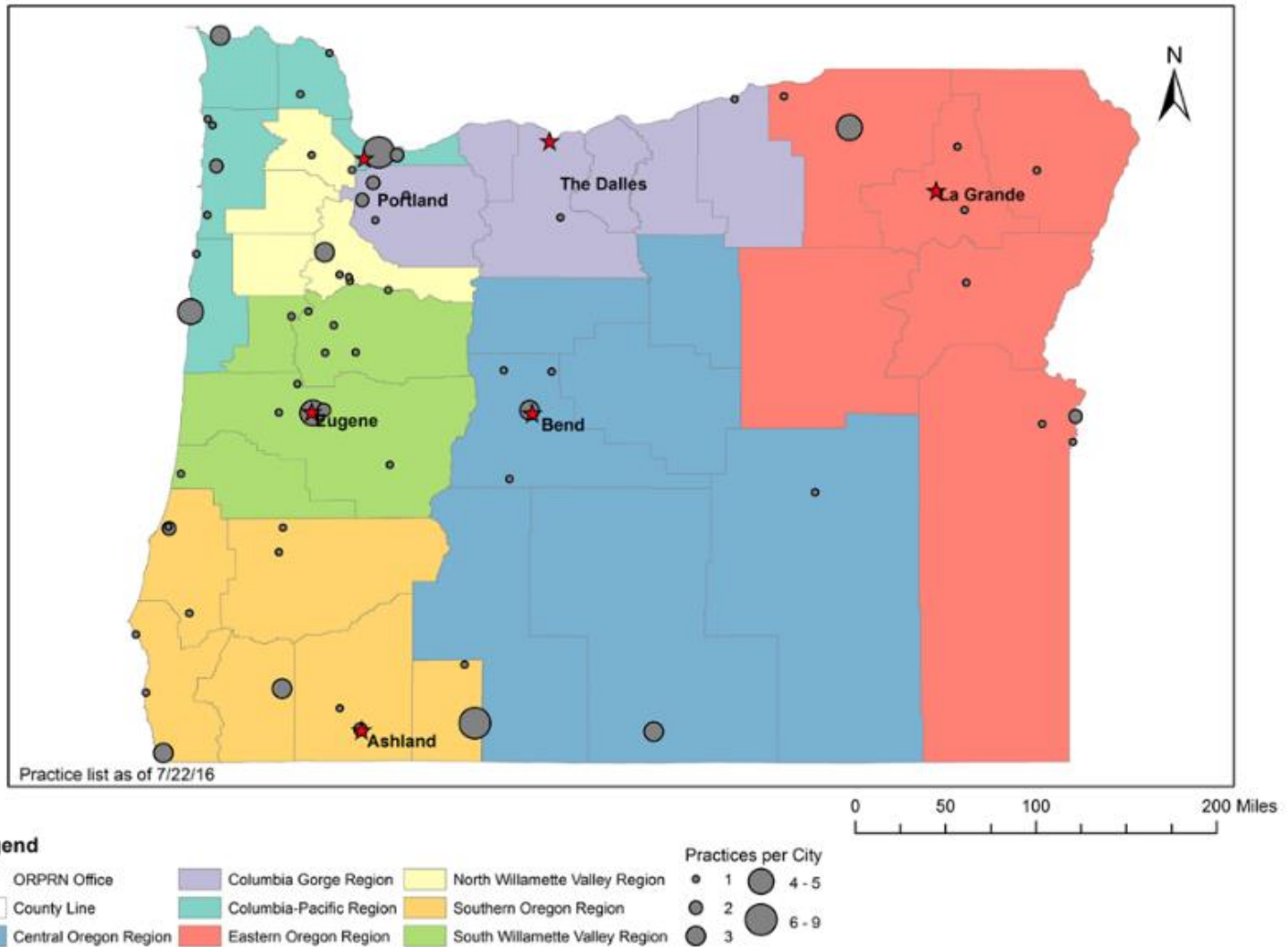
ORPRN: Accountable Health Communities Project

Addressing social determinants of health



Does screening for social needs plus tailored navigation to health and social services lead to improved outcomes and reduced costs of care?

ORPRN: Practices per City



Knight Cancer Institute

The Community Partnership Program

- Provides grants and other resources
- Supports development of projects
- Targets a community's cancer-related needs from prevention through survivorship



Knight Cancer Institute Community Partnership Programs

Mission

The mission of the Community Partnership Program is to work hand in hand with Oregon communities as allies in efforts to end cancer as we know it.

Support

- Oregon communities in understanding and addressing their most pressing cancer-related needs.

Enhance

- Collaboration between Oregon communities and OHSU to address cancer in Oregon.

Foster

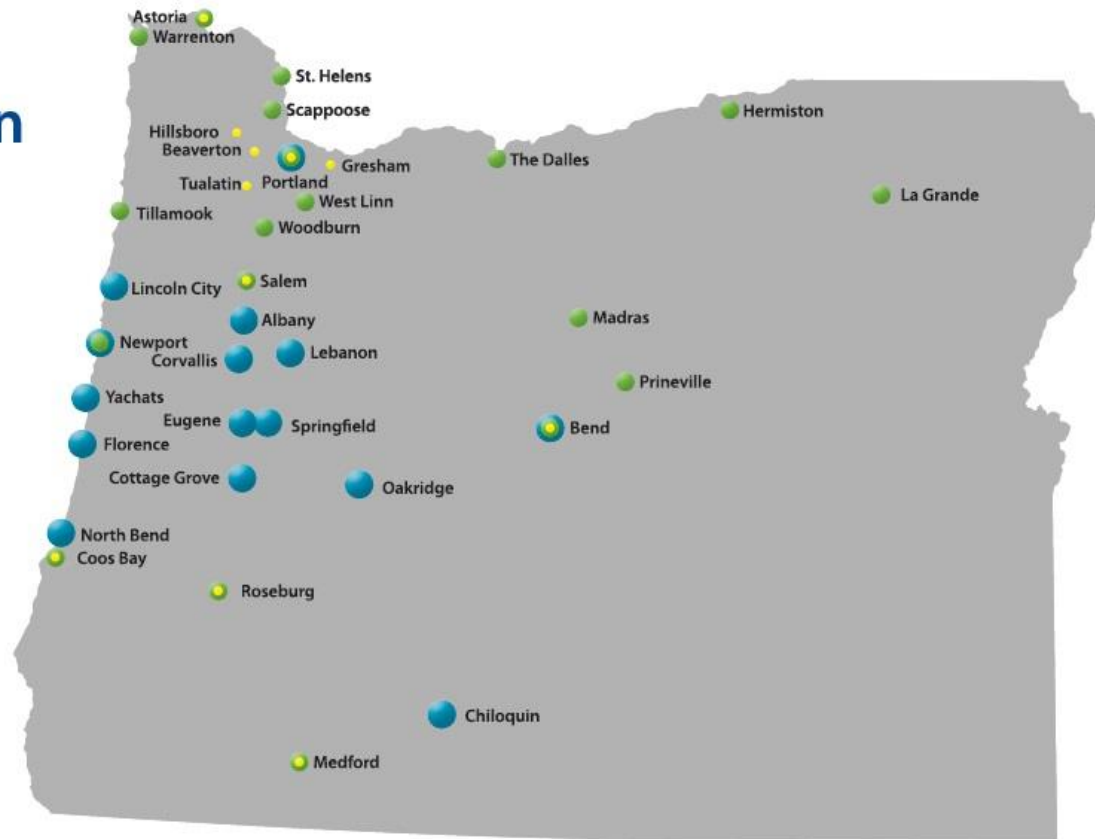
- Skills and abilities of communities to enhance long-term sustainability.

Knight Cancer Institute Community Partnership Programs

Knight Cancer Institute in Oregon

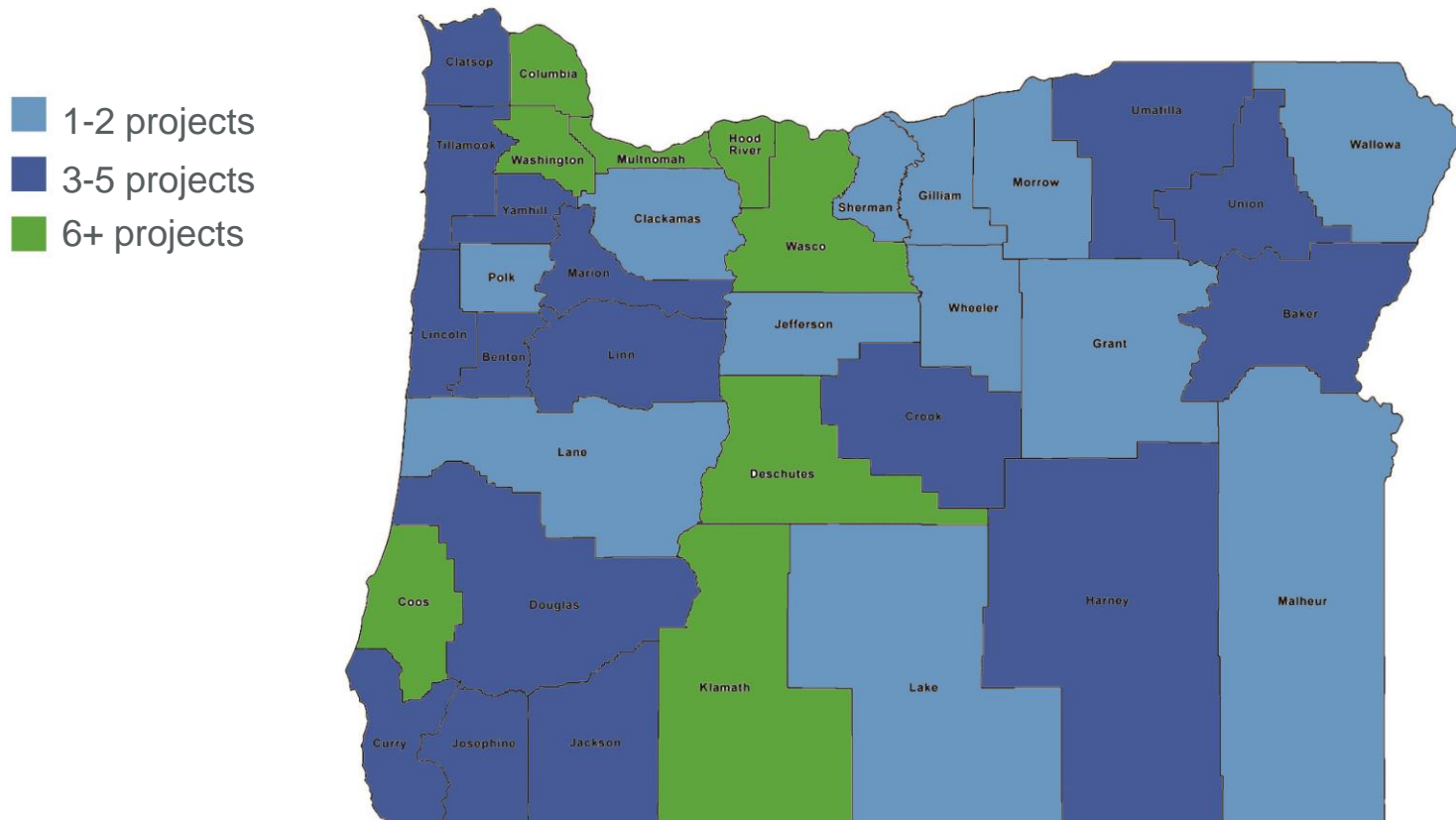
Ongoing Activities

- Knight Clinical Presence
- Knight Research Collaborations
- Knight Prevention and Screening Collaborations



Knight Cancer Institute Community Partnership Programs

Impact in all 36 Oregon counties: 65 projects funded by CPP grants



On Track OHSU! program

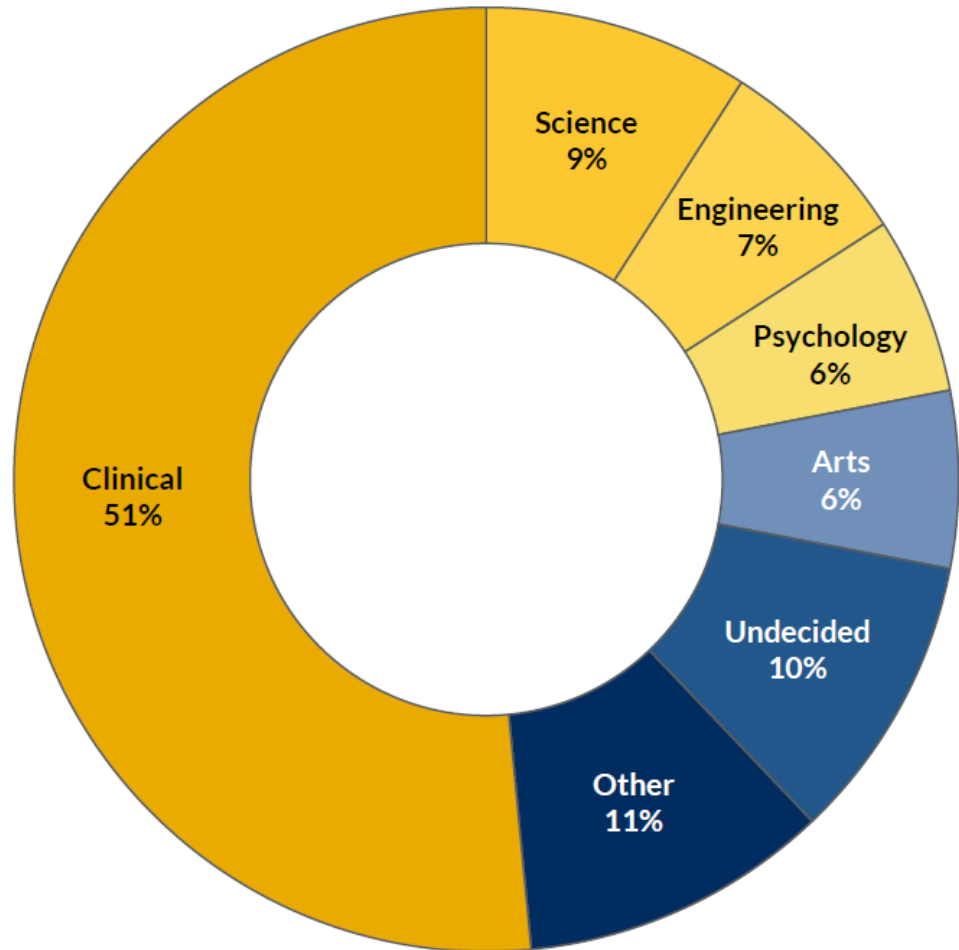
Addressing a national and regional priority: Growing diversity in STEM fields.

- Introduces students to ideas and resources they need to succeed in health and science careers
- Works with middle through high school students from communities that have significant percentages of underrepresented minority students

On Track OHSU! launched in 2013.



On Track OHSU! program



Program graduates pursuing STEM careers

On Track OHSU! Rural locations



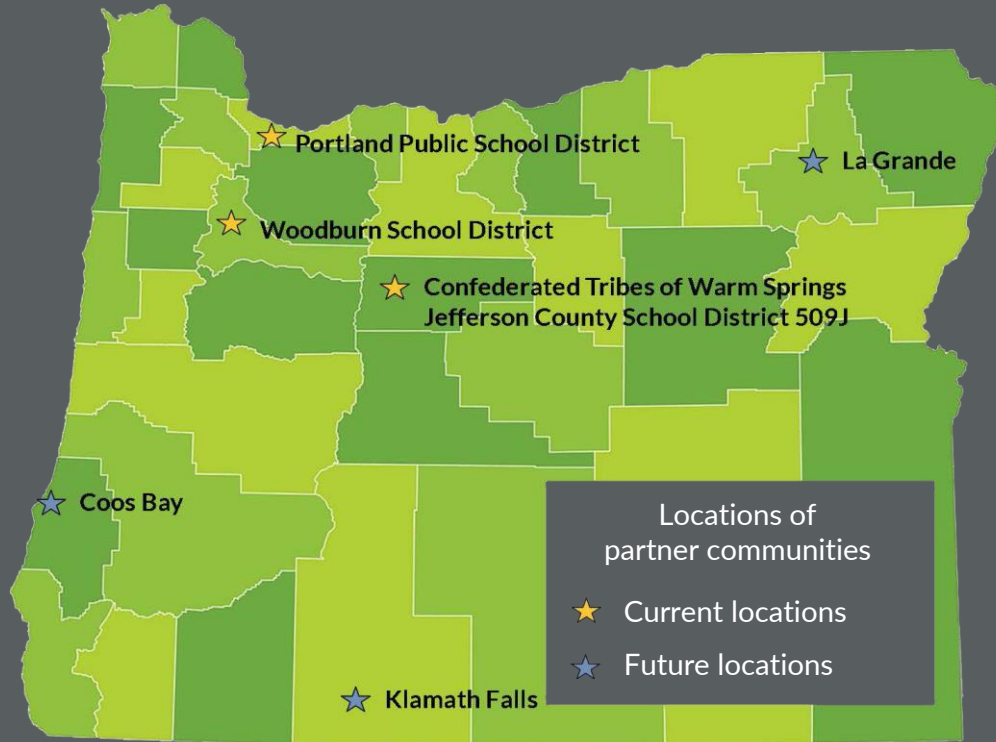
Woodburn On Track schools

- 76%-85% Hispanic
- 95% economically disadvantaged



Portland On Track schools

- 59% African American
- 76% economically disadvantaged

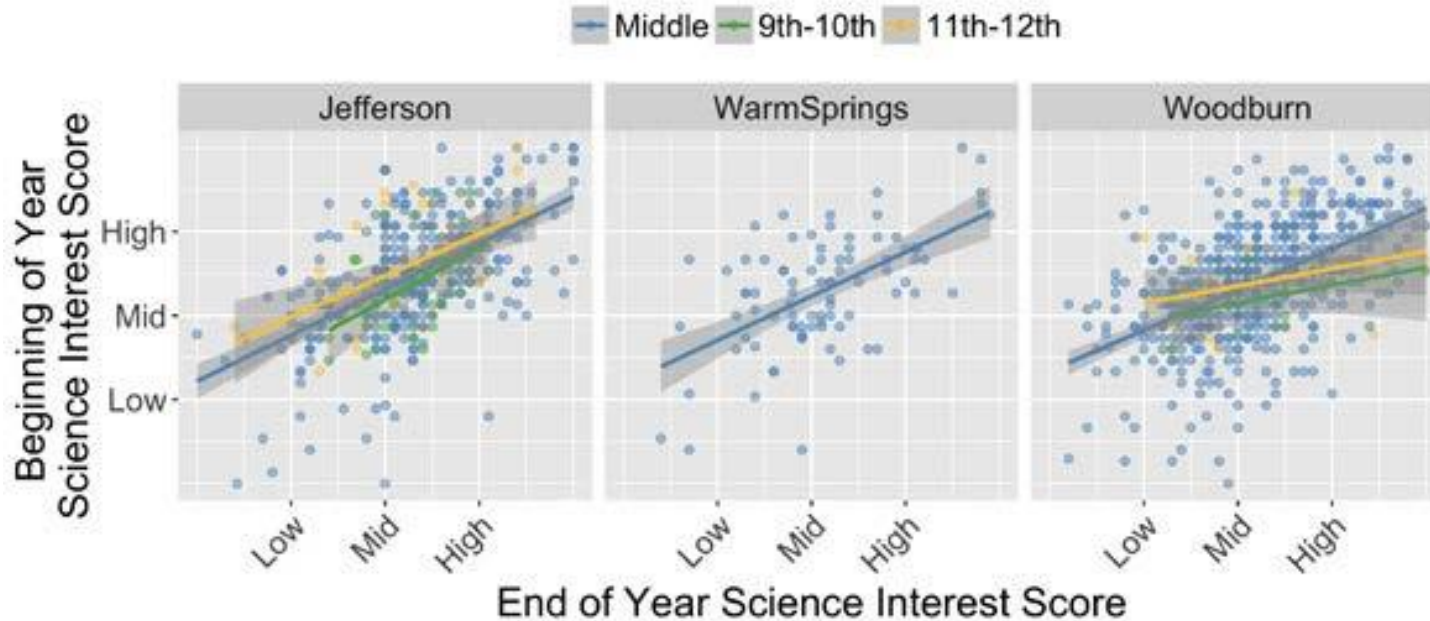


Confederated Tribes of Warm Springs

- 100% Native American
- 95% economically disadvantaged

On Track OHSU!

Impact: Building Interest



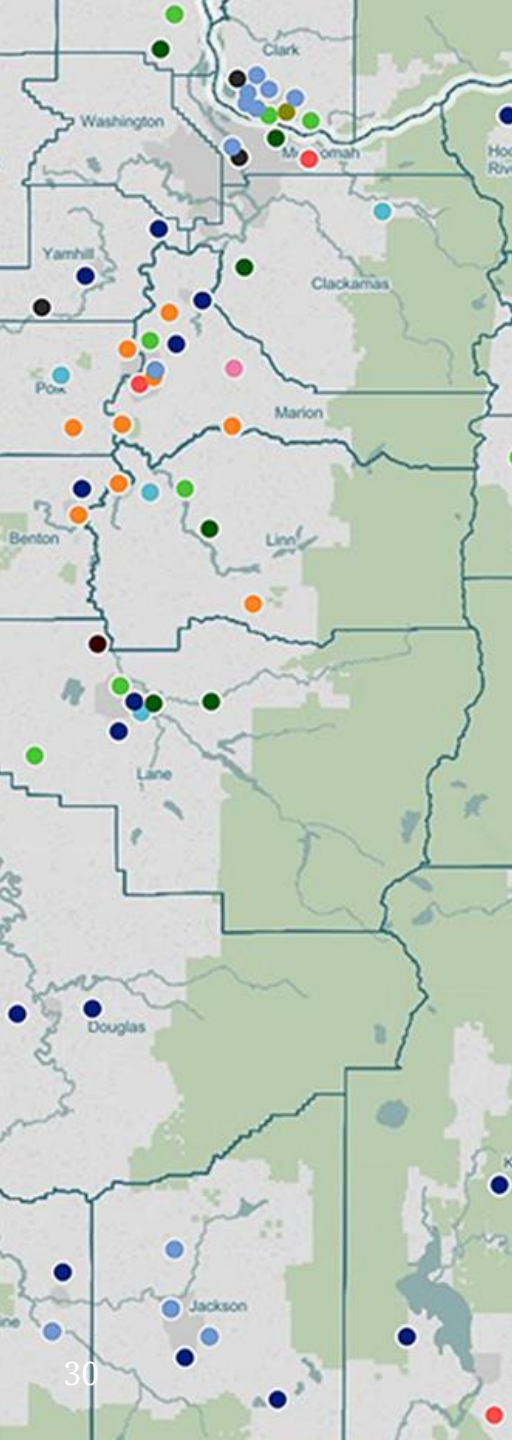
Students in all grades showed an increase in interest in science across the year. Middle school students — represented by the blue line — had the highest rates of increased interest.



I-CAN Innovation Incubator Project (I-CAN)

Developing different kinds of health care relationships

- Triple Aim: Improve individual experience, population health, per capita costs
- Interprofessional education and collaborative practice model within the OHSU Interprofessional Initiative
- Schools of Nursing, Medicine, Dentistry, Public Health, the College of Pharmacy, Physician Assistant program

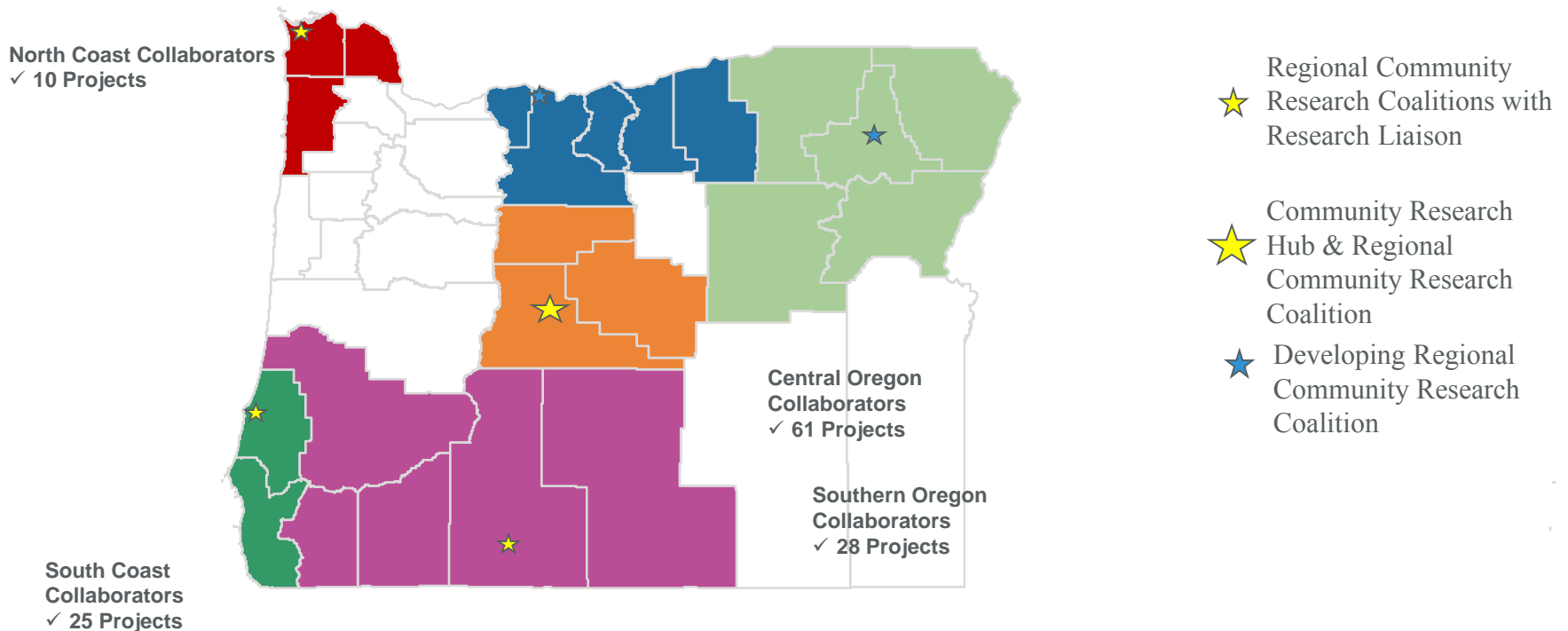


Community Research Coalitions

Research matchmakers

- Link community leaders, researchers and clinicians to academic and industry partners at every stage of the research process
- Four Community Research Coalitions (Central, South Coast, North Coast, Southern) are set up as regional structures with targeted strategies

Community Research Coalitions Projects and Partners through Oregon



Oregon Clinical & Translational Research Community and Collaboration Core

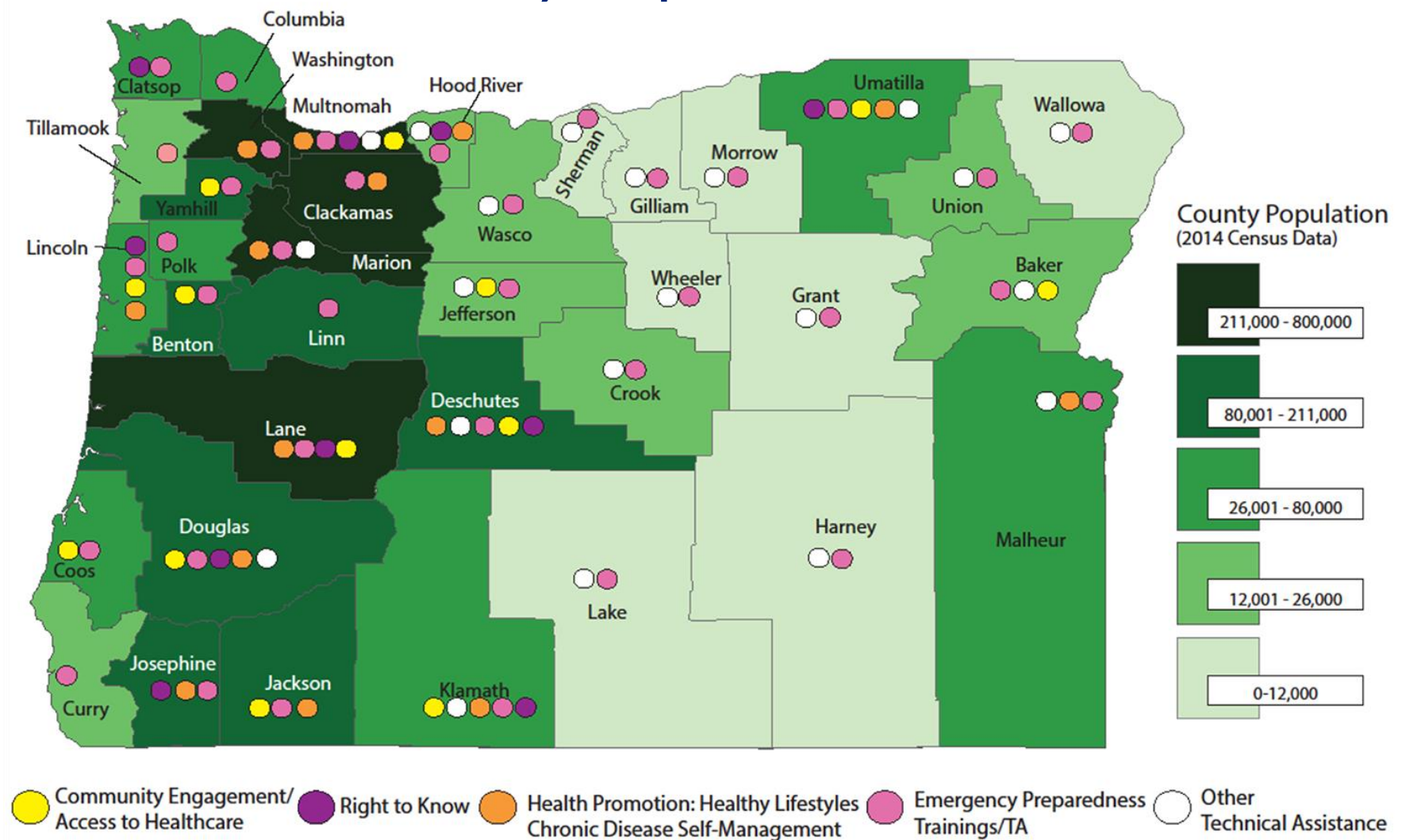


The Oregon Office on Disability and Health

The work of the Oregon Office on Disability and Health is disability community based and partnership driven.

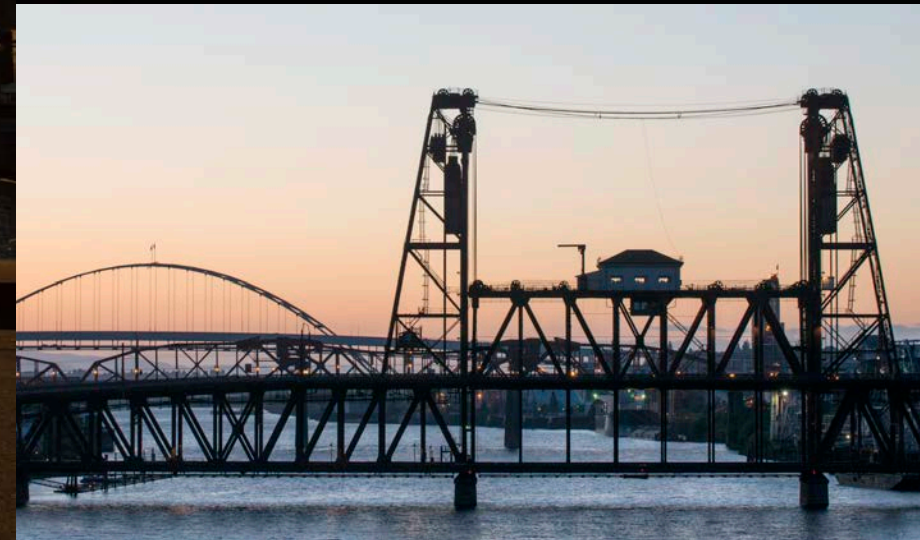
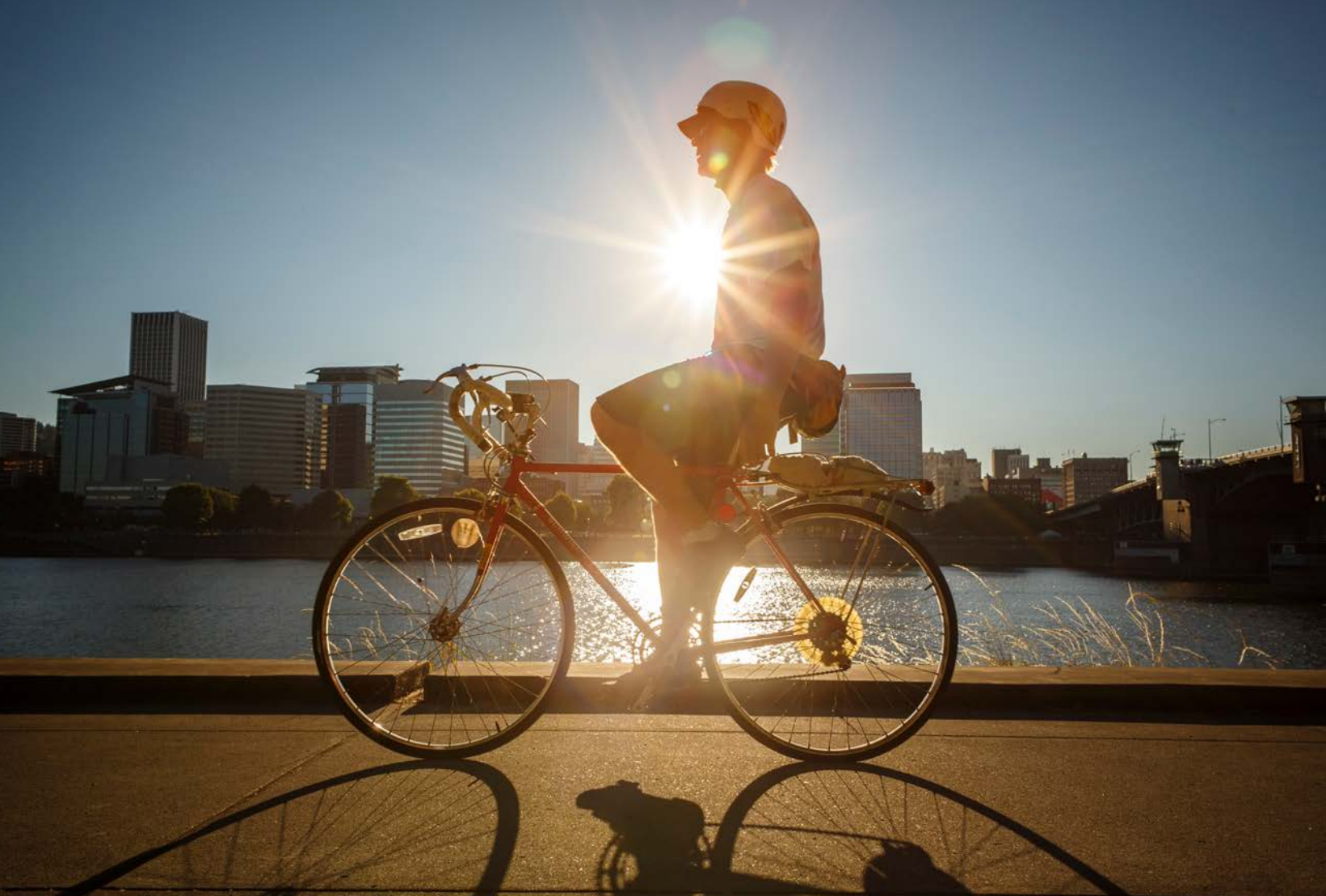
- Funded by the Centers for Disease Control and Prevention (CDC) in Oregon since 1994
- Currently funded for 5 years (currently in year 1) for a total of \$2M
- Key partner is the Oregon Health Authority Public Health Division — OHA assigned OHSU as the bona fide agent for the CDC public health work
- Goal: Promote and maximize health, prevent chronic diseases such as diabetes, decrease tobacco use and exposure, and increase physical activity opportunities among people with intellectual disabilities and mobility limitations in Oregon

The Oregon Office on Disability & Health Community Impact (2007–2016)





Thank You



SCHOOL OF
PUBLIC HEALTH

A GREAT PLACE TO MAKE A WORLD OF DIFFERENCE

Email: bangsber@ohsu.edu
Twitter: [@publichealthpdx](https://twitter.com/publichealthpdx)
Website: <http://ohsu-psu-sph.org>



SCHOOL OF
PUBLIC HEALTH

A GREAT PLACE TO MAKE A WORLD OF DIFFERENCE

- Deliver high value education
- Mobilize communities
- Advance research and policy





SCHOOL OF
PUBLIC HEALTH

A GREAT PLACE TO MAKE A WORLD OF DIFFERENCE

- Deliver high value education
- **Mobilize communities**
- Advance research and policy

Transforming

into

PAIN **POWER**

Equipping a community to address the impacts of gun violence



   SCHOOL OF PUBLIC HEALTH

PUBLIC HEALTH PORTLAND STYLE

TAP INTO THE BEST OF PUBLIC HEALTH
EVERY THIRD THURSDAY OF THE MONTH

#5

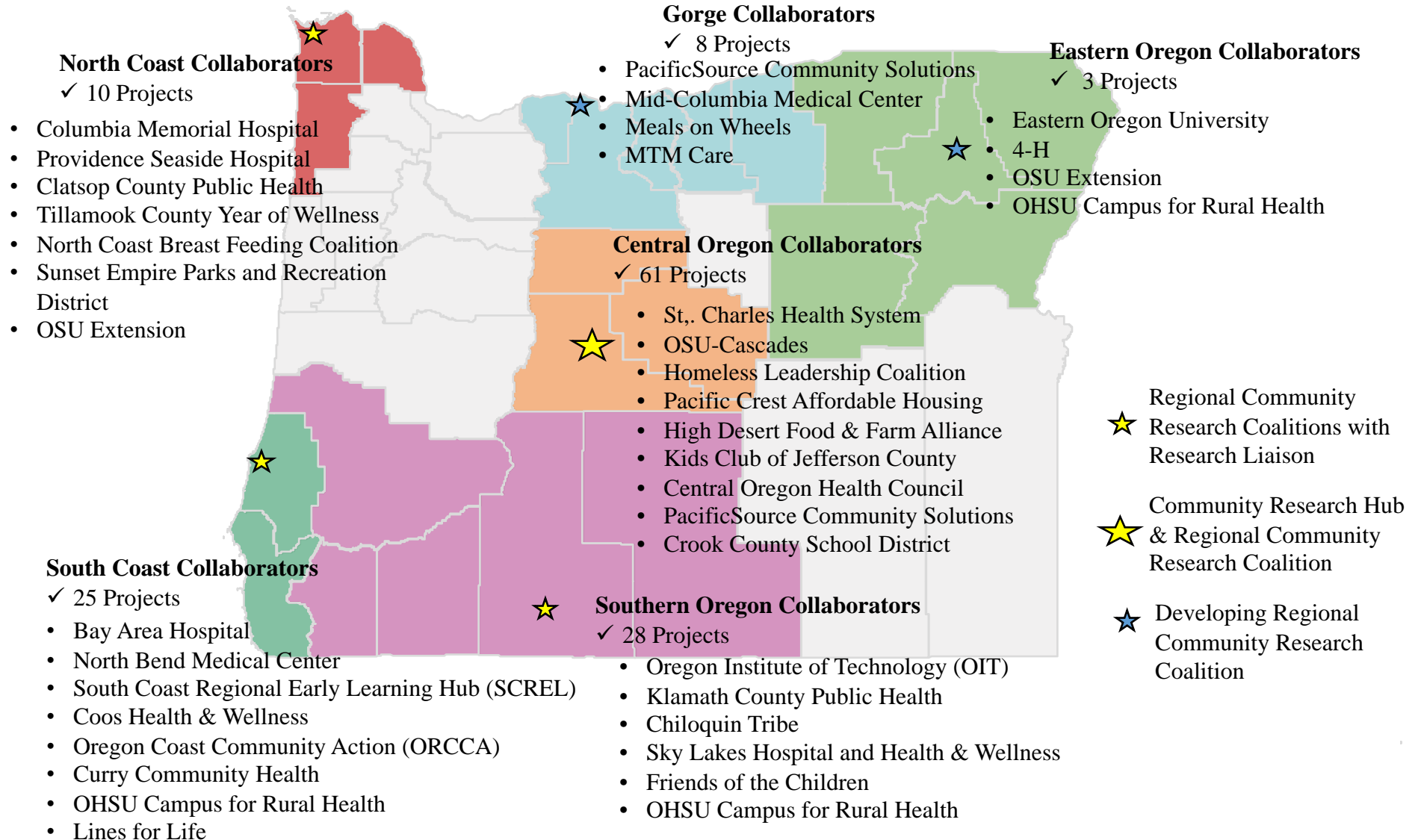
  

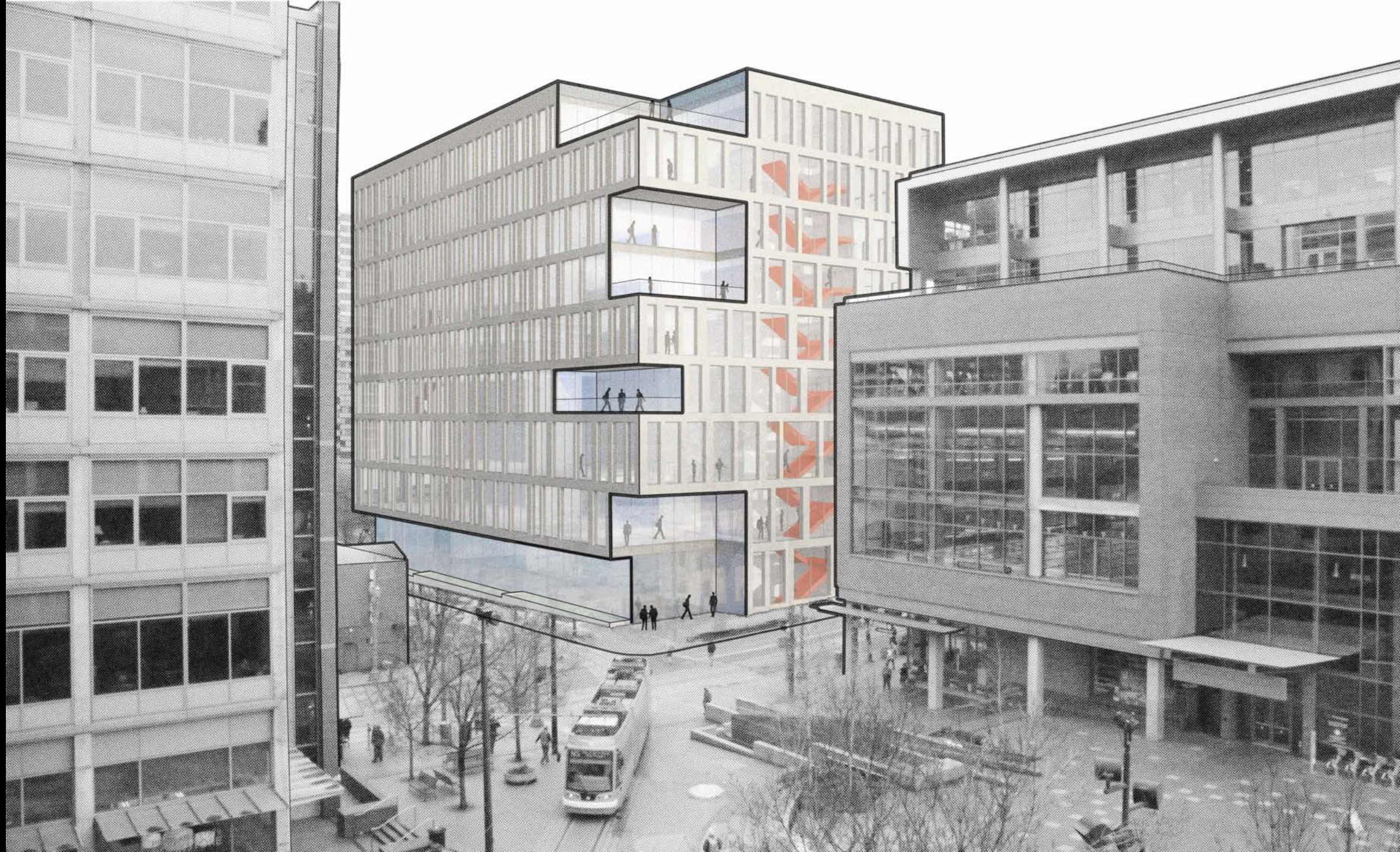
#5:
*Keep Portland
Housed & Healthy*

LUCKY LAB BEER HALL | THURSDAY, MAY 18 | 5:30-7 PM
1945 NW QUIMBY STREET | WWW.OHSU-PSU-SPH.ORG

OHSU-PSU School of Public Health

Integrated Program in Community Research in Oregon



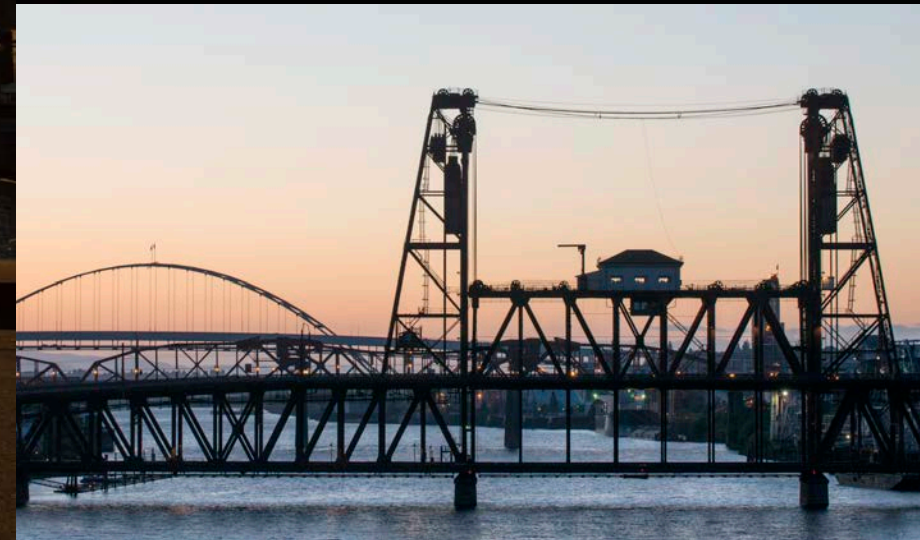
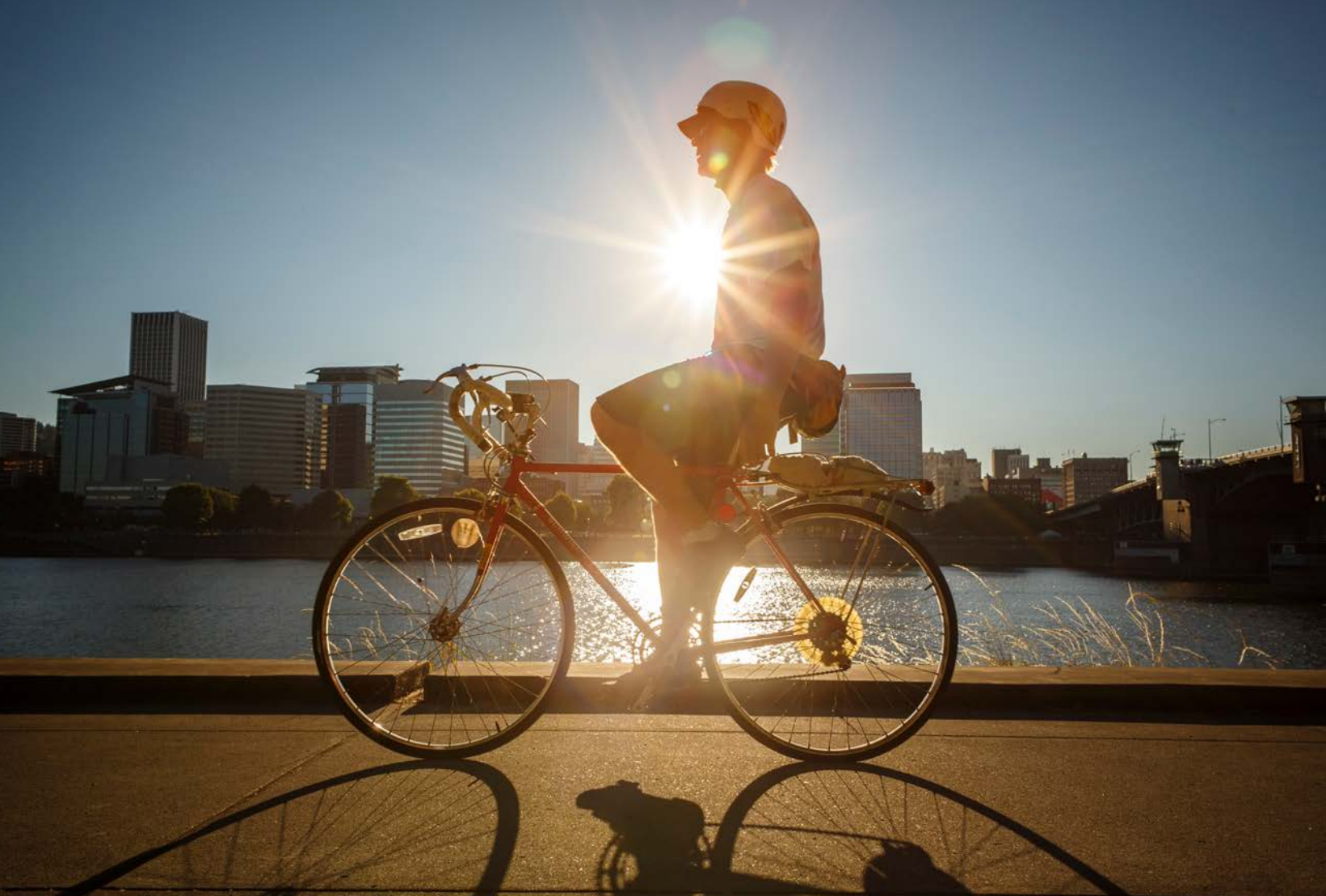




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**RESOLUTION 2017-06-09
OREGON HEALTH & SCIENCE UNIVERSITY
BOARD OF DIRECTORS**

(Appointment of Assistant Secretary to the Board)

WHEREAS, with the anticipated departure from Oregon Health & Science University of Janet Billups who has served as Assistant Secretary to the Board;

NOW, THEREFORE, BE IT RESOLVED, by the Board of Directors that effective June 29, 2017, Alice Cuprill-Comas is appointed as Assistant Secretary to the OHSU Board of Directors as an officer to serve at the pleasure of the Board.

This Resolution is adopted this 29th day of June, 2017.

Yeas _____

Nays _____

Signed by the Secretary of the Board on June 29, 2017.

Connie Seeley
Board Secretary



**RESOLUTION 2017-06-10
OREGON HEALTH & SCIENCE UNIVERSITY
BOARD OF DIRECTORS**

(Appointment to University Health System Board)

WHEREAS, the Board wishes to identify and appoint Board members to serve on the University Health System Board.

NOW, THEREFORE, BE IT RESOLVED, that the following Board members shall be appointed as listed below, to serve at the pleasure of the Board of Directors:

University Health System Board

Prashant Dubey

Wayne Monfries

Joe Robertson

This Resolution is adopted this 29th day of June, 2017.

Yeas _____

Nays _____

Signed by the Secretary of the Board on June 29, 2017.

Connie Seeley
Board Secretary